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Florida Department of State
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FLORIDA PROFIT CORPORATION OR P.A.

Red Queen Development, Inc.

Certificate of Status	0
Certified Copy	1
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Estimated Charge	\$78.75

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11/27/01

NO. 540

P. 2

Fax Audit No. H0100011713

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ARTICLES OF INCORPORATION
OF
RED QUEEN DEVELOPMENT, INC.

The undersigned, for the purpose of forming a corporation for profit under the laws of Florida, adopts the following Articles of Incorporation.

Article I
NAME AND ADDRESS

Section 1.1. Name. The name of the corporation is Red Queen Development, Inc.

Section 1.2. Address of Principal Office. The address of the principal office of the corporation is c/o Development Management Group, Inc., Continental Plaza, 3250 Mary Street, Suite 401, Coconut Grove, Florida 33133.

Article II
DURATION

Section 2.1. Duration. This corporation shall exist perpetually. Corporate existence shall commence on the date these Articles are executed, except that if they are not filed by the Department of State of Florida within five business days after they are executed, corporate existence shall commence upon filing by the Department of State.

Article III
PURPOSES

Section 3.1. Purposes. This corporation is organized for the purposes of transacting any or all lawful business permitted under the laws of the United States and of the State of Florida.

Article IV
CAPITAL

Section 4.1. Authorized Capital. The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is 1,000,000 shares of voting common stock having a par value of \$0.01 per share.

Article V
INITIAL REGISTERED OFFICE AND AGENT

Section 5.1. Name and Address. The street address of the initial registered office of this corporation is 3250 Mary Street, Suite 401, Coconut Grove, Florida 33133 and the name of the initial registered agent of this corporation at that address is Brian A. McLaughlin.

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**Article VI
DIRECTORS**

Section 6.1. Number. This corporation shall have one director initially. The number of directors may be increased or diminished from time to time by the bylaws, but shall never be less than one.

Section 6.2. Initial Directors. The name and address of the members of the first board of directors of the corporation are:

<u>Name</u>	<u>Address</u>
Brian A. McLaughlin	3250 Mary Street, Suite 401 Coconut Grove, Florida 33133

**Article VII
BYLAWS**

Section 7.1. Bylaws. The initial bylaws of this corporation shall be adopted by the board of directors. Bylaws may be amended or repealed from time to time by either the board of directors or the shareholders, but the board of directors shall not alter, amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that such bylaw is not subject to amendment or repeal by the board of directors.

**Article VIII
INCORPORATOR**

Section 8.1. Name and Address. The name and street address of the incorporator of this corporation is:

<u>Name</u>	<u>Address</u>
Brian A. McLaughlin	3250 Mary Street, Suite 401 Coconut Grove, Florida 33133

**Article IX
INDEMNIFICATION**

Section 9.1. Indemnification. The board of directors is hereby specifically authorized to make provision for indemnification of directors, officers, employees and agents to the full extent permitted by law.

**Article X
AMENDMENT**

Section 10.1. Amendment. This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, and any right conferred upon the shareholders is subject to this reservation.

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IN WITNESS WHEREOF, the incorporator has executed these Articles on November 27, 2001.



Brian A. McLaughlin, Incorporator

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ACCEPTANCE BY REGISTERED AGENT

Having been named to accept service of process for the above-stated corporation, at the place designated in the above Articles of Incorporation, I hereby agree to act in this capacity, and further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties. I am familiar with and accept the obligations of a registered agent.


BRIAN A. McLAUGHLIN, Registered Agent

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