OFFICE LEGON A (DECVAIRE # #) LA ARUS CORPORATE FILING SERVICE 3320 S.W. 87 AVENUE MIAMI, FLORIDA (305)552-5973 TERESA ROMAN (TALLAHASSEE REPRESENTATIVE) OFFICE USE ONLY

CORPORATION NAME(s) & D	OCUMENT NUMBER(S) (if known): 2	009046922223
ITIRED OF FL	A/S, INC.	******78.75 *****78.75
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NEW FILINGS	AMENDMENTS	
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NonProfit	Resignation of R.A., Officer/Director	
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Domestication	Dissolution/Withdrawal	
Other	Merger	errors pr
OTHER FILINGS Annual Report	REGISTRATION/ QUALIFICATION	OT NO TALLAHI

Limite Partnership

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Trademark

Other

Fictitious Name

Name Reservation

ARTICLES OF INCORPORATION

<u>OF</u>

TIRED OF FLATS, INC.

<u> ARTICLE I - NAME</u>

The Name of this corporation is:

TIRED OF FLATS, INC.

ARTICLE II - DURATION

This corporation shall have perpetual existence commencing on the date of filing of these Articles with the Secretary of State.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1,000 shares of \$1.00 par value common stock, which shall be designated "Common Share", fully paid and non-assessable, all of which shall be common stock, and the same shall be issued and sold for such consideration as may be fixed by the Board of Directors hereof. Said shares of stock shall be issued, sold, or transferred only in accordance with the By Laws of the corporation as the corporation may from time to time make, with a lien at all times reserving in favor of the corporation for any indebtedness which may be due at any time by the holders of same to the corporation, and



such lien shall be superior to all liens of any character, and all assignments and transfers of stock of this corporation shall be subject thereto.

<u> ARTICLE V - PREEMPTIVE RIGHTS</u>

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE, AGENT AND PRINCIPAL PLACE OF BUSINESS

The name of the initial registered agent of this corporation is ROBERT P. LITHMAN, and the street address of the initial registered agent of this corporation is 2250 SW 3rd Avenue, Fifth Floor, Miami, Florida 33129. The initial principal place of business and mailing address of the corporation is 2250 SW 3rd Avenue, Fifth Floor, Miami, Florida 33129.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have One (1) Director(s) initially. The number of Directors may be either increased or diminished from time to time in accordance with the By Laws, but shall never be less than one. The name and address of each initial Director of this corporation is:

Name

Address

ALEXANDRA A. LIMA

2250 SW 3rd Avenue, Fifth Floor Miami FL 33129

ARTICLE VIII - INCORPORATOR

The name and address of the person or persons signing these Articles of Incorporation is:

Name

<u>Address</u>

ALEXANDRA A. LIMA

2250 SW 3rd Avenue, Fifth Floor

Miami FL 33129

ARTICLE IX - BY LAWS

The power to adopt, alter, amend or repeal By Laws shall be vested in the Board of Directors and the Shareholders.

ARTICLE X - CUMULATIVE VOTING

At each election for directors, every shareholder entitled to vote at such election shall have the right to cumulate his votes by giving one candidate as many votes as the number of directors to be elected at that time, multiplied by the number of his shares, or by distributing such votes on the same principle among any number of such candidates.

ARTICLE XI - CALLING OF SPECIAL MEETINGS

Special Meetings of Shareholders may be called by anyone of the persons or groups below:

- A) The Board of Directors
- B) The Holders of not less than one-tenth of all the shares entitled to vote at the meeting.
- C) Such other persons or groups as may be authorized in the Articles of Incorporation or the By Laws.

ARTICLE XII - SHAREHOLDERS QUORUM AND VOTING

A majority of the shares entitled to vote, represented in person or by proxy, shall constitute a quorum at the meeting of shareholders. If a quorum is present, the affirmative vote of a majority of the shares represented at the meeting and entitled to vote on the subject matter shall be the act of the shareholders.

ARTICLE XIII - APPROVAL OF SHAREHOLDERS REQUIRED FOR MERGER

The approval of the shareholders of this Corporation to any plan of merger shall be required in every case, whether or not approval is required by law.

ARTICLE XIV - POWERS

This corporation shall have all of the corporate powers enumerated in the Florida General Corporation Act as follows:

- A) To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or a facsimile thereof, to be impressed, affixed or in any other manner reproduced.
- B) To purchase, take, receive, lease or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated.
- C) To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets.

- D) To lend any money to, and use its credit to assist, its officers and employees in accordance with Section 607.141.
- E) To purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships or individuals or direct or indirect obligations of the United States or of any other government, State, territory, governmental district or municipality, or of any instrumentality thereof.
- F) To make contracts and guarantees and incur liabilities, borrow money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises and income.
- G) To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security for the payment of funds so loaned or invested.
- H) To conduct its business, carry on its operations, and have offices and exercise the powers granted by this Act within or without this State.
- To elect or appoint officers and agents of the corporation and define their duties and fix their compensation.

- J) To make and alter By Laws, not inconsistent with its Articles of Incorporation or with the laws of this State, for the administration and regulation of the affairs of the corporation.
- K) To make donations for the public welfare or for charitable, scientific, or educational purposes.
- L) To transact any lawful business which the Board of Directors shall find will be in aid of governmental policy.
- M) To pay pensions and establish pension plans, profit sharing plans, stock bonus plans, stock option plans, and other incentive plans for any and all of its directors, officers and employees of its subsidiaries.
- N) To be a promoter, incorporator, partner, member, associate, or manager of the corporation, partnership, joint venture, trust, or other enterprise.
- O) To have and exercise all powers necessary or convenient to effect its purposes.

ARTICLE XV - DIRECTOR QUORUM AND VOTING

A majority of the Directors shall constitute a quorum for a meeting of Directors. If a quorum is present, the affirmative vote of a majority of the directors present, or, if a director or directors have abstained from voting because of an interest in the matter to be voted upon, the affirmative vote of a majority of the directors present and voting shall be the act of the Board of Directors.

ARTICLES XVI - MEETING BY CONFERENCE TELEPHONE

Members of the Board of Directors may participate in meetings of the Board of Directors by means of conference telephone as provided by law.

ARTICLE XVII - ACTION BY DIRECTORS WITHOUT A MEETING

The Directors of this corporation may take action by unanimous written consent as provided by law.

ARTICLE XVIII - INDEMNIFICATION

The Corporation shall indemnify any officers or directors, or any former officers or directors, to the full extent permitted by law.

ARTICLE XIX - AMENDMENT

This Corporation reserves the right to amend or repeal any provisions contained in this Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned executed the foregoing Articles of Incorporation this 21st day of November, 2001.

ALEXANDRA A. LIMA

STATE OF FLORIDA)	
)	
COUNTY OF MIAMI-DADE)	
BEFORE ME, the undersigned authority, personally appe	ared ALEXANDRA A. LIMA,
who is personally known to me or who has produced	luced (type of identification)
, as ident	ification, who did (did not) take
an oath, known to me to be the person who executed the for-	egoing Articles of Incorporation,
and acknowledged before me the execution of the foregoin	g Articles of Incorporation, this
21st day of November, 2001.	-
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NOTARY PUBLIC, State of Horida at Large

My Commission Expires:

Sharon Urquiza

**Tory ** My Commission CC731332

**Tory ** Expires April 6, 2002

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

THAT **TIRED OF FLATS, INC.,** DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT CITY OF MIAMI, STATE OF FLORIDA, HAS NAMED ROBERT P. LITHMAN, LOCATED AT 2250 SW 3RD AVENUE, FIFTH FLOOR, MIAMI, FLORIDA 33129, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

TIRED OF FLATS, INC.

ALEXANDRA A. L'IMA

TITLE: <u>INCORPORATOR</u>

DATE: November 21, 2001

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.

ROBERT P. LITHMAN

DATE: November 21, 2001