Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJ	ECT: B	#F No	llings, L name - must include suff	<u> </u>	
	,	pposed corporate (iame - must meisue sei.	800004 -11/1	* 676078 3 3/0101033004 *78.75 *****78.75
Enclosed is an original and one (1) copy of the articles of incorporation and a check					
for:	\$70.00 Filing Fee	\$78.75 Filing Fee & Certificate	\$122.50 Filing Fee & Certified Copy Additional Copy	\$131.25 Filing Fee, Certified Copy & Certificate	
	FROM:	Gladys	Flaueroa (printed or typed)		
1111 Kane Concourse #609					
Bay Harbor Islands, FL 33154 City, State & Zip					
Ma i		(305) Daytime	861-9500 Telephone number	0	
AUTHORIZATION CORRECT DATE 11/14/0 DOC. EXAM	me to FOF	: }			·

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

OF

F & B HOLDINGS, INC.

ARTICLE I - NAME

The name of this corporation is: F & B Holdings, Inc.

ARTICLE II - ADDRESS

The principal place of business and mailing address of this corporation shall be: 1111 Kane Concourse #609, Bay Harbor Islands, FL 33154.

ARTICLE III - PURPOSE

The purpose of this corporation is to engage in any business activities permitted under the Laws of the United States and Florida.

ARTICLE IV - CAPITAL STOCK

The number of shares that this corporation is authorized to have outstanding at any time is One hundred shares of Common stock having a per value of \$1.00 (one) per each share.

ARTICLE V INITIAL AND PRINCIPAL REGISTERED OFFICE AND AGENT

The initial and principal registered office of this corporation shall be: 1111 Kane Concourse #609, Bay Harbor Islands, FL 33154, and the initial registered agent of this corporation at such office shall be: Gladys Figueroa at 1111 Kane Concourse #609, Bay Harbor Islands, FL 33154, who upon accepting this designation agrees to comply with the time to time, with respect to keeping an office open for services of process.

ARTICLES VI - INITIAL BOARD OF DIRECTORS

NAME ADDRESS

Gladys Figueroa

President/Treasurer

1111 Kane Concourse #609

Bay Harbor Islands, FL 33154

Dennis C. Blanco – 1111 Kane Concourse #609 Vice-President/Secretary Bay Harbor Islands, FL 33154

<u>ARTICLES VII - INCORPORATOR</u>

The name and address of the person signing these Articles of Incorporation is:

NAME ADDRESS

Gladys Figueroa 1111 Kane Concourse #609
Bay Harbor Islands, FL 33154

Incorporator Signature

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept services of process for F & B Holdings, Inc. at the place designated in the Articles of Incorporation. I, Gladys Figueroa accept to act in this capacity, and agree to comply with the provisions of Section 607.0501.

Miami, Dade County Florida

 $\frac{11-8-01}{\text{Date}}$

Maky Figures
Registered Agent