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TRANSMITTAL LETTER

FILED

01 OCT 19 PM 4: 23

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

500004641585--1  
-10/18/01--01030--026  
\*\*\*\*140.00 \*\*\*\*70.00

SUBJECT: MALAM, INC  
(Proposed corporate name - must include suffix)

Enclosed is an original and one (1) copy of the articles of incorporation and a check  
for :

☒ \$70.00  
Filing Fee

☐ \$78.75  
Filing Fee  
& Certificate

☐ \$122.50  
Filing Fee  
& Certified Copy

☐ \$131.25  
Filing Fee,  
Certified Copy  
& Certificate

FROM: GUS DEBIEAUX  
Name (Printed or typed)

2903 SALZEZ ST.  
Address

CORAL GABLES FL. 33134  
City, State & Zip

305-446-7990  
Daytime Telephone number

J. Mitchell

OCT 19 2001

NOTE: Please provide the original and one copy of the articles.

**ARTICLES OF INCORPORATION**

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**ARTICLE I - Name**

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The name of this corporation is **MALAM, INC.**

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE II - Principal Office**

The mailing address of this corporation shall be: P.O. Box 830605  
Miami, Florida 33283

**ARTICLE III - Purpose**

This corporation is organized for the purpose of any and all business pursuant to the laws of the State of Florida.

**ARTICLE IV - Capital Stock**

This corporation is authorized to issue 100 shares of \$.10 par value common stock which shall be designated as "Common Shares".

**ARTICLES V - Initial Registered Agent**

The street address of the registered office of this corporation is 7761 S.W. 122nd Avenue, Florida 33183 and the name of the registered agent of this corporation at that address is Aurelio Arteaga.

**ARTICLE VI - Board of Directors**

The Corporation shall initially have one Director to hold office until the first annual meeting of stockholders and his successors shall have been duly elected and qualified, or until his earlier resignation, removal from office or death. The number of Directors may be either increased or decreased from time to time in accordance with the By-laws of the Corporation. The name and address of the initial Director is:

Aurelio Arteaga  
7761 S.W. 122nd Avenue  
Miami, Florida 33183

**ARTICLE VII - Incorporator**

The name and address of the Incorporator signing these Articles is Aurelio Arteaga  
7761 S.W. 122<sup>nd</sup> Ave.  
Miami, Florida 33183

**ARTICLE VIII - Pre-emptive Rights**

Every shareholder, upon the sale for cash of any new stock of this corporation shall have the right to purchase his prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

**ARTICLE IX - Indemnification**

The corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

**ARTICLE X - Amendment**

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

**IN WITNESS WHEREOF**, the undersigned Incorporator has executed these Articles of Incorporation on the date of the signing.

Dated: October 5, 2001

Aurelio Arteaga


  
Incorporator

Certificate designated place of business or domicile for the service of process within Florida, naming agent upon whom process may be served.

In compliance with Section 607.0501, Florida Statutes, the following is submitted:

First that MALAM, INC., desiring to organize or qualify under the laws of the State of Florida, has named Aurelio Arteaga located at 7761 S.W. 122<sup>nd</sup> Avenue, Miami, Florida 33183 as its agent to accept service of process within Florida.

Dated: October 5, 2001

  
Aurelio Arteaga

Having been named to accept service of process for the above stated Corporation, at the place designated in this certificate, I hereby agree to act in this capacity. I further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated: October 5, 2001

  
Aurelio Arteaga