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FILED

01 AUG 31 PM 3:29  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

EFFECTIVE DATE  
08-29-01

Via Federal Express

August 8, 2001

Secretary of State  
Divisions of Corporations  
409 East Gaines Street  
Tallahassee, Florida 32399

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-08/31/01--01040--009  
\*\*\*\*\*87.50 \*\*\*\*\*87.50

RE: ~~Equity One Acquisition Corp.~~

Dear Sir or Madam:

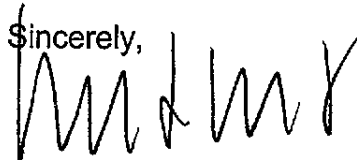
Enclosed please find the following:

Articles of Incorporation of MARINER OUTPARCEL, INC. together with a check payable to the Secretary of State in the sum of \$87.50 representing the filing fee of \$35.00, registered agent fee of \$35.00 and (2) certified copies of the Articles.

Also enclosed is Federal Express air bill so that the certified copies maybe returned to me.

If you have any questions or comments, please do not hesitate to contact me.

Sincerely,



ALAN J. MARCUS

AJM/ap  
Encl.

SEP 4 2001

ARTICLES OF INCORPORATION  
OF  
MARINER OUTPARCEL, INC.

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TALLAHASSEE, FLORIDA

ARTICLE I - NAME OF CORPORATION

The name of the corporation shall be MARINER OUTPARCEL, INC.

ARTICLE II - CORPORATE ADDRESS

The principal office of the corporation and mailing address is 1696 NE MIAMI GARDENS DRIVE, 2nd floor, North Miami Beach, FL 33179.

ARTICLE III - BEGINNING OF CORPORATE EXISTENCE

The existence of this corporation shall commence on the 29<sup>th</sup> of August, 2001. provided that if such day be authorized under law, then on the earliest day allowable pursuant to Florida law for commencement of corporate existence.

The existence of this corporation shall be perpetual.

ARTICLE IV - PURPOSE

This Corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE V - CAPITAL STOCK

The capital stock authorized, the par value thereof, and the class of such stock shall be as follows:

NUMBER OF SHARES	PAR VALUE	
<u>AUTHORIZED</u>	<u>PER SHARE</u>	<u>CLASS OF STOCK</u>
1,000	\$1.00	Common

#### ARTICLE VI - PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale for each cash or any new stock of this Corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without the issuance of fractional shares) at the price at which it is offered to others.

#### ARTICLE VII - INITIAL REGISTERED AGENT AND OFFICE

The street address of the initial registered office of this corporation and the name of the initial registered agent of this Corporation at such address are as follows:

REGISTERED	STREET ADDRESS OF
<u>AGENT</u>	<u>REGISTERED AGENT</u>
ALAN J. MARCUS, ESQ.	20803 Biscayne Boulevard Suite 301 Aventura, Florida 33180

#### ARTICLE VIII - INITIAL BOARD OF DIRECTORS

The corporation shall have one director initially. The number of directors may be either increased or diminished from time to time by the By-laws but shall never be less than one. The initial director of this Corporation shall be the incorporator named below.

ALAN J. MARCUS

ARTICLE IX - INCORPORATOR

The name and address of the person signing these Articles is:

NAME

ADDRESS

ALAN J. MARCUS, ESQ.

20803 Biscayne Boulevard  
Suite 301  
Aventura, Florida 33180

ARTICLE X - INDEMNIFICATION

The Corporation shall indemnify all officers and directors, and former officers and directors, to the fullest extent permitted by law as the law now exists or may be amended hereafter.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 29<sup>th</sup> day of August, 2001.

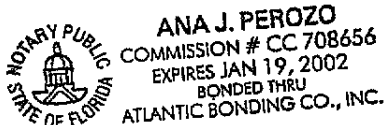
  
\_\_\_\_\_  
ALAN J. MARCUS  
Incorporator

STATE OF FLORIDA     )  
                                  )SS.  
COUNTY OF MIAMI DADE)

BEFORE ME, the undersigned authority, this day, personally appeared ALAN J. MARCUS to me (x) personally known, or ( ) who presented as I.D.: \_\_\_\_\_ who did take an oath, and known to me to be the same person described in and who executed the foregoing Articles of Incorporation, and he acknowledged the foregoing to be his act and deed.

IN TESTIMONY WHEREOF, I have hereunto subscribed my name and affixed my seal of office the day and year above written.

SEAL:



  
\_\_\_\_\_  
NOTARY PUBLIC STATE OF FLORIDA

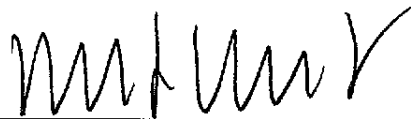
CERTIFICATE DESIGNATING PLACE OF  
BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS  
STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

**MARINER OUTPARCEL, INC.**

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in submitted, in compliance with said Act:

First - that MARINER OUTPARCEL, INC.  
desiring to organize under the law of the State of Florida, with its principal office as indicated in the Articles of Incorporation at 1696 NE Miami Gardens Drive 2<sup>nd</sup> floor, North Miami, FL 33179 appoints the undersigned as its agent to accept service of Process within this State.

Having been named to accept Service of Process for the above stated Corporation at the place designated in this Certificate, I am hereby familiar with and accept the duties and responsibilities as Registered Agent for said corporation and to act in this capacity and agree to comply with the provision of said Act relative to keeping open said office.

  
\_\_\_\_\_  
ALAN J. MARCUS

**FILED**  
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