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Florida Department of State  
Division of Corporations  
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To:

Division of Corporations  
Fax Number : (850) 205-0381

From:

Account Name : EMPIRE CORPORATE KIT COMPANY  
Account Number : 072450003255  
Phone : (305) 634-3694  
Fax Number : (305) 633-9696

FLORIDA PROFIT CORPORATION OR P.A.

MIAMI NEWS & VIEWS, INC.

Certificate of Status	0
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TALLAHASSEE, FLORIDA

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**CERTIFICATE OF INCORPORATION**

**OF**

**H 01000093069**

**MIAMI NEWS & VIEWS, INC.**

We, the undersigned, do hereby associate ourselves together and subscribe this Certificate of Incorporation for the purpose of forming a corporation under the laws of the State of Florida, and subject to the following provisions:

**ARTICLE ONE**

The name of the corporation shall be:

**MIAMI NEWS & VIEWS, INC.**

**ARTICLE TWO**

The corporation may engage in any activity or business permitted under the laws of the United States of America and of the State of Florida.

**ARTICLE THREE**

The maximum number of shares of stock which the corporation shall have outstanding at any time, shall be 10,000 Shares of stock which shall be common stock of a par value of 1.00 Dollar per share. All of any part of the capital stock may be paid for either in lawful moneys of the United States of America, or in services, at a true valuation thereof.

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**ARTICLE FOUR**

This corporation shall begin business with a minimum capital of the amount of 100.00 Dollar.

**ARTICLE FIVE**

This corporation shall have perpetual existence.

**ARTICLE SIX**

The principal office of the corporation shall be located at

6129 S.W. 70<sup>th</sup> Street  
P.O. Box 43-2810  
S. Miami, FL 33243-2810

Other offices for the transaction of business may be located wherever the Directors may deem necessary or expedient.

**ARTICLE SEVEN**

The business of the corporation shall be managed by a Board of Directors, who need not be stockholders of the corporation. The number of Directors, not less than one, shall be fixed by resolution of the stockholders at any regular or special meeting, subject to the manner of holding such meetings prescribed by the by-laws.

**ARTICLE EIGHT**

The names and addresses of the members of the First Board of Directors and the officers who shall hold office for the first year of existence of the corporation or until their successors are elected or appointed and have qualified, are as follows:

**BOARD OF DIRECTORS**

<u>Name</u>	<u>Address</u>
Fredric B. Burns	6129 SW 70 <sup>th</sup> Street P.O. Box 43-2810 S. Miami, FL 33243-2810
Silvia Cejas	6129 SW 70 <sup>th</sup> Street P.O. Box 43-2810 S. Miami, FL 33243-2810

**OFFICERS**

<u>Name</u>	<u>Address</u>	<u>Title</u>
Fredric B. Burns	6129 SW 70 <sup>th</sup> Street P.O. Box 43-2810 S. Miami, FL 33243-2810	President
Silvia Cejas	6129 SW 70 <sup>th</sup> Street P.O. Box 43-2810 S. Miami, FL 33243-2810	Vice-President

**ARTICLE NINE**

The name and address of the subscriber to this certificate of Incorporation and the number of shares of stock which the subscriber agrees to take, are as follows:

<u>Name</u>	<u>Address</u>	<u>Shares</u>
Fredric B. Burns	6129 SW 70 <sup>th</sup> Street P.O. Box 43-2810 S. Miami, FL 33243-2810	100

**ARTICLE TEN**

This corporation shall have full power to carry on and transact each or all of the businesses enumerated in Article Two of the Certificate, and shall have all the general and additional powers now and hereafter conferred upon it by law.

**ARTICLE ELEVEN**

This corporation shall have the power to issue the whole or any part, determined by the Board of Directors, of the shares of the capital stock as partly paid, subject to calls thereon until the whole thereof shall have been paid.

**ARTICLE TWELVE**

Upon election of a Board of Directors by the stockholders, such Board of Directors shall manage the business affairs of this corporation without the necessity of further authority from the stockholders, except as by law or in this certificate otherwise provided: any action of such Board of Directors may be rescinded, or any officer or director removed from office, only upon a vote of stockholders holding a majority of the stock of the corporation which may at such time be actually issued unless otherwise provided by the by-laws of the Board of Directors. All holders of common stock of this corporation shall be entitled to vote the same in the manner provided by law whether said stock be fully or partially paid unless otherwise determined by the Board of Directors at or before the time of issuance thereof.

**ARTICLE THIRTEEN**

The corporation does hereby designate the following address as its registered office:

6129 SW 70<sup>th</sup> Street  
P.O. Box 43-2810  
S. Miami, FL 33243-2810

The corporation does hereby designate Fredric B. Burns as its Registered Agent.

IN WITNESS WHEREOF, the undersigned subscriber has executed these articles of incorporation this 23 day of August, 2001.

 (SEAL)  
Fredric B. Burns

STATE OF FLORIDA )

) SS:

COUNTY OF DADE )

BEFORE ME, a notary public authorized to take acknowledgments in the state and county set forth above, personally appeared Fredric B. Burns, known to me and known by me to be the person who executed the foregoing articles of incorporation, and he acknowledged before me that he executed these articles of incorporation.

**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE  
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM  
PROCESS MAYBE SERVED.**

**H** 01000093069

In pursuance of chapter 48.091, Florida Statutes, the following is submitted, in compliance with said act:

**MIAMI NEWS & VIEWS, INC.**

desiring to organize under the Laws of the State of Florida with its principal place of business in the City of Miami, County of Miami-Dade, State of Florida, has named Fredric B. Burns located at 6129 S.W. 70<sup>th</sup> Street P.O. Box 33243-2810 as its agent to accept service of process within the State of Florida.

**ACKNOWLEDGEMENT: (MUST BE SIGNED BY DESIGNATED AGENT)**

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity, I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

Dated this 23 day of August, 2001.

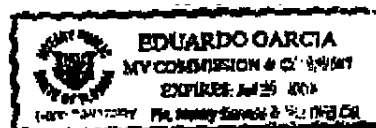
Resident and Registered Agent

X Fredric B. Burns  
Fredric B. Burns

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in the state and county aforesaid, this 23 day of Aug, 2001.

NOTARY PUBLIC  
State of Florida at Large

My Commission expires:



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