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FLORIDA
SECRETARY OF STATE
DIVISION OF CORPORATIONS

To:
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Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
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FLORIDA PROFIT CORPORATION OR P.A.

PALM BEACH BBQ MANAGEMENT, INC.

Certificate of Status	0
Certified Copy	1
Page Count	06
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ARTICLES OF INCORPORATION
OF
PALM BEACH BBQ MANAGEMENT, INC.

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SECRETARY OF STATE
DIVISION OF CORPORATIONS

The undersigned, hereby makes, subscribes, acknowledges and files these Articles of Incorporation for the purpose of becoming a corporation under the laws of the State of Florida.

ARTICLE I

NAME

The name of this corporation is PALM BEACH BBQ MANAGEMENT, INC. The principal business address is: 14200 Leaning Pine Drive, Miami Lakes, Florida 33014.

ARTICLE II

DURATION

This corporation shall have perpetual existence which shall commence at the date of the filing of these Articles with the Secretary of State.

ARTICLE III

PURPOSES

The corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

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Prepared By:
Michael B. Walker, Esquire
Florida Bar Number 278912
Wampler, Buchanan & Breen, P.A.
Suite 900, SunTrust Building
777 Brickell Avenue
Miami, Florida 33131

ARTICLE IV

AUTHORIZED SHARES

The capital stock of this Corporation shall consist of Seven Thousand Five Hundred (7,500) Shares of Common Stock of One Dollar (\$1.00) par value each, all or part of said stock to be issued from time to time as may be determined by the Board of Directors. There shall be no preemptive right granted to the stockholders with respect to the shares of the corporation. On dissolution or liquidation of the corporation, holders of the stock shall be entitled to distribution ratably as their holdings may appear upon the stock record of the corporation.

ARTICLE V

REGISTERED AGENT AND OFFICE

The initial registered agent of this corporation and its address is as follows: Michael B. Walker, Esquire, 777 Brickell Avenue, Suite 900 SunTrust Building, Miami, Florida 33131.

ARTICLE VI

BOARD OF DIRECTORS

1. The number of Directors of this corporation shall not be less than one (1) nor more than five (5). The Bylaws may provide for the increase or decrease in the number thereof, provided that the number of Directors, from time to time, shall never be less than one (1).
2. The Corporation shall initially have three (3) Directors. The names and addresses of the initial Directors are as follows:

NAME

Jerry W. Williams

ADDRESS

14200 Leaning Pine Drive
Miami Lakes, Florida 33014

J. Todd Williams

14200 Leaning Pine Drive
Miami Lakes, Florida 33014

W. Tate Williams

14200 Leaning Pine Drive
Miami Lakes, Florida 33014

ARTICLE VII

INCORPORATOR

The name and address of the Incorporator of these Articles of Incorporation are as follows:

Michael B. Walker, 777 Brickell Avenue, Suite 900 SunTrust Building, Miami, Florida 33131.

ARTICLE VIII

ADDITIONAL PROVISIONS

The following additional provisions for the regulation of the business and for the conduct of the affairs of the corporation and creating, dividing, limiting, and regulating the powers of the corporation, its stockholders, and Directors are hereby adopted as a part of these Articles of Incorporation.

1. The Board of Directors from time to time shall determine whether and to what extent, and at what times and places, and under what conditions and regulations, the accounts and books of the Corporation, or any of them, shall be opened to the inspection of the stockholders, and no stockholder shall have the right to inspect any account or document of the corporation except as conferred by a statute or authorized by the Board of Directors or by resolution of the stockholders.
2. No person shall be required to own, hold, or control stock in the corporation as a condition precedent to holding an office in the corporation.
3. Except as otherwise provided by law, the Directors may prescribe a method or

methods for replacement of lost certificates, and may prescribe reasonable conditions by way of security upon the issuance of new certificates therefor.

4. This corporation shall indemnify any officer or director, and any former officer or director to the full extent provided by law. This corporation may provide such indemnification, or a portion thereof, through the purchase of insurance.

5. The power to adopt, alter, and repeal Bylaws shall be in the Board of Directors of the corporation or in the stockholders; Bylaws adopted by the Board of Directors may be altered or repealed by the stockholders and vice versa, except that the stockholders may prescribe in any Bylaw made by them that such Bylaw shall not be altered, amended, or repealed by the Board of Directors.

IN WITNESS WHEREOF, the undersigned, has made and subscribed these Articles of Incorporation in Miami-Dade County, Florida, for the uses and purposes aforesaid this 13th day August, 2001.

Michael B. Walker
Michael B. Walker, Incorporator

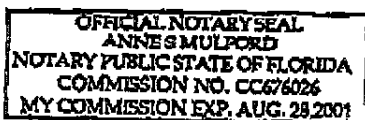
STATE OF FLORIDA)
 : ss.
COUNTY OF MIAMI-DADE)

BEFORE ME the undersigned authority, personally appeared Michael B. Walker, who is to me well known to be the person described in and who subscribed the above and foregoing Articles of Incorporation, and he has freely and voluntarily acknowledged before me according to law that he made and subscribed the same for the uses and purposes therein mentioned and set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in Miami-Dade County, Florida, this 13th day of August, 2001.

My Commission Expires:

Anne S. Mulford
NOTARY PUBLIC
State of Florida at Large



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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM
PROCESS MAY BE SERVED

In pursuance of Chapter 607, Florida Statutes, the following is submitted in compliance with said Act. PALM BEACH BBQ MANAGEMENT, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation in Miami-Dade County, State of Florida, has named Michael B. Walker, Esquire, located at 777 Brickell Avenue, Suite 900 SunTrust Building, Miami, Florida 33131, as its agent to accept service of process within this state.

ACKNOWLEDGMENT: Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity and I agree to comply with the provision of said Act relative to keeping open said office, and I accept the obligations of Chapter 607.325 of the Florida Statutes.

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Michael B. Walker

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