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CR2E031 (R8-85)

ARTICLES OR INCORPORATION OF

H & A INVESTORS, INC.

I, the undersigned subscriber of these Articles of Incorporation, a natural person, competent to contract, and desiring to form a corporation under the laws of the State of Florida hereby certify as follows:

ARTICLE ONE

The name of the corporation is:

H & A INVESTORS, INC.

ARTICLE TWO

The corporation may engage in any activity or business permitted under the laws of the United States, and of the State of Florida.

ARTICLE THREE

The maximum number of shares of stock which the corporation is authorized to have outstanding at any time shall be:

500 shares of common stock with a par value of \$1.00 per share.

ARTICLE FOUR

The amount of capital the corporation is to start business with shall not be less than \$500.00.

ARTICLE FIVE

The corporation shall have perpetual existence beginning with the date of incorporation.

ARTICLE SIX

The principal office of the corporation shall be located at:

2850 Douglas Road, Penthouse, Coral Gables, FL, 33134, or at such other place as may later be



designated by the Board of Directors, with branch offices in such other cities, towns, states, or countries as may from time to time be authorized by its Board of Directors.

ARTICLE SEVEN

The initial principal/registered office address of the corporation shall be: 2850 Douglas Road, Penthouse, Coral Gables, FL, 33134

The Registered Agent is:Hector Hernandez, 3258 Riviera Drive, Coral Gables, FL, 33134

ARTICLE EIGHT

The business of this corporation shall be conducted by a Board of Directors which shall consist of not less than one (1) and no more than three (3) directors as shall from time to time be designated by the by-laws of this corporation, and a majority thereof shall constitute a quorum for the transaction of all business.

ARTICLE NINE

The names and street addresses of the first Board of Directors who, subject to the provisions of these articles of Incorporation, the by-laws of this corporation and the laws of the State of Florida shall hold office for the first year of corporate existence or until their successors are elected and are fully qualified, are:

NAMES	ADDRESSES
HECTOR HERNANDEZ, President	2850 Douglas Road, Penthouse Coral Gables, FL 33134
ANDRES PEREZ, Vice President	2850 Douglas Road, Penthouse Coral Gables, FL 33134
ALEIDO HERNANDEZ, Secretary	2850 Douglas Road, Penthouse Coral Gables, FL 33134

All of the said Directors are of full age.

ARTICLE TEN

The name and street address of the subscriber of the Articles of Incorporation is: Hector Hernandez, 2850 Douglas Road, Penthouse, Coral Gables, FL, 33134

ARTICLE ELEVEN

The by-laws of this corporation may be created, amended or changed by either the stockholders or the Directors at any regular or duly scheduled special meeting.

ARTICLE TWELVE

This corporation shall have, in addition to a President and Secretary, such other additional officers as may be created from time to time, by and under the authorization of its by-laws.

ARTICLE THIRTEEN

All officers, agents and factors shall be chosen in such manner, hold their offices for such terms and have such powers and duties as may be prescribed by the by-laws or determined by the Board of Directors.

Any person may hold two (2) or more offices of the corporation.

ARTICLE FOURTEEN

Every person who is or hereafter shall become a Director of this Corporation shall be indemnified by the corporation against all costs and expenses (including attorney's fees) hereafter reasonably incurred or imposed upon in connection with, or resulting from any action, suit or proceedings of whatever nature to which he is or shall be made a part by any reason of his being or having been a Director of the Corporation, whether or not he is a Director of the corporation at the time he is made a party to such action, suit or proceedings, or at the time such cost or expense is incurred by or imposed upon him.

However, an exception is made to the above in relation to matters as to which he shall finally be adjudged in such action, suit or proceedings, to have been derelict in the performance of the duties imposed upon him as such Director.

The right of indemnification herein provided shall not be exclusive or other rights to which any such person may now or hereafter be entitled as a matter of law.

IN WITNESS WHEREOF, the undersigned has made, subscribed and acknowledged these Articles of Incorporation this QTH day of August, 2001.

Hector Hernandez, SUBSCRIBER

STATE OF FLORIDA)

COUNTY OF MIAMI-DADE) SS:

I HEREBY CERTIFY that on the 9TH day of August, 2001, personally appeared before me:

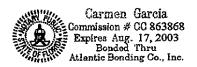
Hector Hernandez

to me well known to be the person who executed the foregoing ARTICLES OF INCORPORATION, who produced his driver's license as identification, acknowledged before me that he signed and executed the same for the purposes expressed and did not take an oath.

SWORN TO AND SUBSCRIBED BEFORE ME at Coral Gables, MIAMI-DADE County, Florida the day and year above written.

NOTARY PUBLIC

My Commission Expires:



ACCEPTANCE AS RESIDENT AGENT OF H & A INVESTORS, INC.

desiring to organize and incorporate under the laws of the State of Florida with its principal place of business at Coral Gables, Florida has named and designated Hector Hernandez as its resident agent.

I, HECTOR HERNANDEZ, accept appointment as Resident Agent of H & A INVESTORS, INC., and shall maintain the office of resident agent pursuant to all statutory provisions at 3258 Riviera Drive, Coral Gables, FL, 33134.

HECTOR HERNANDEZ - Resident Agent

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