P01000078506

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

300004507643--4 -07/30/01--01076--009 *****129.00 ******87.50

SUBJECT:	Ha-Ra-US	SA, Inc.
SUBJECT:	(PROPOSED CORPORA	TE NAME – MUST INCLUDE SUFFIX)
,		•
Enclosed is an original a	nd one(1) copy of the artic	les of incorporation and a check for
□ \$70.00	\$78.75	□\$78.75 □ \$87.50 \
Filing Fee	Filing Fee & Certificate of	Filing Fee Filing Fee, & Certified Copy Certified Copy
	Status	& Certificate
•		
		ADDITIONAL COPY REQUIRED
•		. (
FROM:		11/60
	STEVEN	FINE, P.A. $=10^{10}$
2 om	ATTORNEY AT LAY	
2pm waage		V-GENERAL ACCOUNT 4-462-7787 E. 9TH ST. RDALE, FL 33316
wage.		- SSSAV
	City, S	State & Zip
		CORNER & ZIP
-	Daytime Te	lephone number
	: Please provide the ori	

Day 8/9/01



FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

August 2, 2001

STEVEN FINE, ESQUIRE 109 SE 9TH ST FT LAUDERDALE, FL 33316

SUBJECT: HA-RA-USA, INC. Ref. Number: W01000017885

We have received your document for HA-RA-USA, INC. and your check(s) totaling \$129.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

You must list the corporation's principal office and/or a mailing address in the document.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6933.

Letter Number: 901A00044733

Dale White Document Specialist New Filings Section

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ARTICLES OF INCORPORATION

OF

Ha-Ra-USA, Inc.

01 AUG -9 PH 3: 13 SECRETARY OF STATE TALLAHASSEE FLORIDA

Article I - Name

The name of this incorporation is

Ha-Ra-USA, Inc.

Article II - Duration

This corporation shall have perpetual existance.

Article III

Purpose

This corporation is organized for the purpose of transacting any or all lawful business.

Article IV

Capitol Stock

This corporation is authorized to issue Ten Thousand (10,000) shares of One Dollar (\$1.00) par value common stock.

Article V

Preferences, Limitations and

Relative Rights of Shares of Capital Stock

Section 1. Dividends.

The holders of record of the Shares shall be entitled to cash dividends when and as declared by the Board of Directors at the rate per share per annum and at the time and in the manner determined by the Board of Directors in the resolution authorizing it. Such cash dividends on Shares shall be cumulative so that if for any dividend period cash dividends at the specified percentage rate per share per annum shall not have been declared and paid or set apart for payment on the Shares outstanding, the deficiency shall be declared and paid or set apart for payment prior to the making of any dividend or other distribution on the common shares. Cash dividends on Shares shall accrue from the date of issue. Upon the payment or setting apart for payment of all dividends, current and accumulated, at the specified

percentage rate per share per annum upon the outstanding Shares, the directors may declare and pay dividends upon the Common Shares.

Section 2. Rights upon Liquidation or Dissolution.

In the event of any voluntary or involuntary liquidation, dissolution, or winding up of this corporation, the holders of record of the outstanding Shares shall be entitled to be paid prorata for each of such Shares, plus accumulated dividends thereon up to the date of such liquidation, dissolution, or winding up of this corporation, whether or not this corporation shall have a surplus or earnings available for dividends, and no more. After payment to the holders of Shares of the amount payable to them as above set forth, the remaining assets of this corporation shall be payable to and distributed ratable among the holders of record of the Common Shares.

Section 3. Voting Rights.

Except as otherwise provided by law, the entire voting power for the election of directors and for all other purposes shall be vested exclusively in the holders of the outstanding Common Shares.

Article VI

Preemptive Rights

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class, or series as that which he already holds, shall have the right to purchase his prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

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Article VII

Initial Registered Office and Agent

The mailing street address of the initial office

of this corporation is

218 E. Commercial Blvd., Ft. Lauderdale,
Florida 33308

and the name of the initial registered agent of this corporation at that address is: Steven Fine, P.A., 109 SE 9th St., Ft. Lauderdale, FL 33316

Page Two

within which, such shares may be offered and sold shall be further specified by written agreement among all of the shareholders and this corporation.

. Article XII

Cumulative Voting

At each election for directors every shareholder entitled to vote at such election shall have the right to cumulate his voices by giving one candidate as many votes as the number of directors to be elected at that time multiplied by the number of his shares, or by distribution such votes on the same principle among any number of such candidates.

Article XIII

Calling of Special Meetings

Special meetings of shareholders may be called by majority of stockholders.

Article XIV

Shareholder Quorum and Voting

51% of the shares entitled to vote, represented at the meeting and entitled to vote on the subject matter shall be the act of the shareholders.

Article XV

Right of Shareholders to Dissent

The shareholders of this corporation shall have

the right to dissent from any corporate actions from which shareholders

are entitled to dissent under the Florida General Corporation

Act, even though on the date fixed to determine the shareholders

entitled to vote on such corporate actions the shares of this

corporation were registered on a national securities exchange

or held of record by not less than 2,000 shareholders.

Article XVI

Shareholders Meeting Required

Any action of the shareholders of this corporation

Page Four

must be taken at a meeting of shareholders of this corporation, duly called as provided by law.

Article XVII

Management of Corporation by Shareholders

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the direction of, the shareholders of this corporation.

Article XVIII

Powers

This corporation shall have all of the corporate powers enumerated in the Florida General Corporation Act, except this corporation shall have the power to be a promoter, incorporator, partner, member, associate, or manager of any corporation, partnership, joint venture, trust, or other enterprise.

Article XIX

No Removal of Directors

Fifty per cent (50%) of the directors shall constitute a quorum for a meeting of directors.

If à quorum is present, the affirmative vote of Fifty per cent (50%) of the directors present, or, if a director or directors have abstained from voting because of an interest in the matter to be voted upon, the affirmative vote of Fifty per cent (50%) of the directors present and voting, shall be the act of the Board of Directors.

Article XX

Meetings by Conference Telephone

Members of the Board of Directors may participate
in special meetings of the Board of Directors by means of conference
telephone as provided by law, but regular meetings of the Board
of Directors must be attended in fact in person by each director.

Article XXI

Dividends

Dividends may be paid to shareholders only out

Page Five

Article VIII

Initial Board of Directors

This corporation shall have

The number of directors may be either increased or diminished from time to time by the bylaws but shall never be less than one (1).

The name and address of the initial directors are:

WOLFGANG VON SCHLIEFFEN HEIDE VON SCHLIEFFEN CARLOS FUENTES RENATE ENDEMANN PRES. VP

· VP ·

Article IX

Incorporator

The name and address of the person signing these articles is:

STEVEN FINE, P.A.

109 SE 9th St.

Ft. Lauderdale, FL 33316

Article X

Bylaws

The power to adopt, alter, amend, or repeal bylaws shall be vested in the Board of Directors and the Shareholders.

Article XI

Restrictions on Transfer of Stock

Shares of capital stock of this corporation shall be issued initially to the following persons in the amount set opposite their names:

WOLFGANG VON SCHLIEFFEN

Shares held by the initial shareholders listed above may not be resold or otherwise transferred to other persons unless such shares are first offered to the remaining shareholders or to this corporation. The price and terms at which, and the time

Page Three

of the unreserved and unrestricted earned surplus of the corporation.

Dividends payable in shares of any class may be paid to the holders of shares of any other class.

Article XXII

Indemnification

The corporation shall indemnify any officer or director or any former officer or director, to the full extent permitted by law.

Article XXIII

Amendment

This corporation reserves the right to amend or repeal any provisions contained in these articles of incorporation, or any amendment hereto, and any right conferred upon the shareholder is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these articles of incorporation this 25 day of 7 left. 200/c

STEVEN FINE, Subscriber

STATE OF FLORIDA

COUNTY OF BROWARD)

Before me, a notary public authorized to take acknowledgements in the State and County set forth above, personally appeared STEVEN FINE, known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand affixed my official seal, in the State and County aforesaid, this 25 day of

, 19-2001.

Notary Public

My Commission Expires:

Page Six

FILED

CERTIFICATE DESIGNATING PLACE OF PUSINESS OR DOMICILE FOR THE SERVICE CERTIFICATE DESIGNATING PLACE OF PUSINESS OF DOMING PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAKE SERVED TALLAHASSEE FLORIDA IN COMPLIANCE WITH SECTION 48.001, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED: FIRST--THAT Ha-Ra-USA, Inc. (NAME OF CORPORATION) DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA. WITH ITS PRINCIPAL PLACE OF BUSINESS AT CITY OF Ft. Lauderdale STATE OF Florida ------ HAS NAMED___ Steven Fine (NAME OF RESIDENT AGENT 109 SE 9th St., Ft. Lauderdale, FL 33316 (STREET ADDRESS AND NUMBER OF BUILDING, POST OFFICE BOX ADDRESSES ARE NOT ACCEPTABLE) Ft. Lauderdale STATE OF FLORIDA, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA. SIGNATURE CORPORATE . Vice Pres. DATE 7/25/01 ' HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COM-PLETE PERFORMANCE OF MY DUTIES. SIGNATURE RESIDENT AGENT)