

Charter Number Only

ALLEGATION ONLY

Moneque S. Walker

Requestor's Name

8260 W. Flagler St. Suite 1E

Address

Miami, FL 33144

City

State

ZIP

Phone

(305) 485-9550

600004522316--5
-08/07/01--01019--021
*****78.75 *****78.75

CORPORATION(S) NAME

ANCORA GROUP CORPORATION



Empire Toll Free: 1-800-432-3028

FILED
01 AUG -7 AM 11:45
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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| <input checked="" type="checkbox"/> () Profit | <input type="checkbox"/> () Amendment | <input type="checkbox"/> () Merger |
| <input type="checkbox"/> () Foreign | <input type="checkbox"/> () Dissolution | <input type="checkbox"/> () Mark |
| <input type="checkbox"/> () Limited Partnership | <input type="checkbox"/> () Annual Report | <input type="checkbox"/> () Other |
| <input type="checkbox"/> () Reinstatement | <input type="checkbox"/> () Reservation | <input type="checkbox"/> () Change of Registered Agent |
| <input checked="" type="checkbox"/> () Certified Copy | <input type="checkbox"/> () Photo Copies | <input type="checkbox"/> () Certificate Under Seal |
| <input type="checkbox"/> () Call When Ready | <input type="checkbox"/> () Call If Problem | <input type="checkbox"/> () After 4:30 |
| <input checked="" type="checkbox"/> () Walk In | <input type="checkbox"/> () Will Wait | <input checked="" type="checkbox"/> () Pick Up |
| | | <input type="checkbox"/> () Mail Out |

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| Name |
| Availability |
| Document |
| Examiner |
| Updater |
| Verifier |
| Acknowledgment |
| W.P. Verifier |

CERTIFIED COPY

**ARTICLES OF INCORPORATION
OF
ANCORA GROUP CORPORATION**

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned incorporator to these Articles of Incorporation, a natural person, competent to contract, hereby forms a Corporation under the laws of the State of Florida.

ARTICLE I.

NAME

The name of the Corporation shall be **ANCORA GROUP CORPORATION.**

ARTICLE II.

PRINCIPAL OFFICE

The principal place of business and mailing address of this Corporation shall be: 169 E. Flagler Street, Suite 1534, Miami, FI 33131.

ARTICLE III.

PURPOSES

The purpose for which the corporation is formed and the business and objects to be carried on and promoted by it are as follows:

To transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act.

To do such other things as are incidental to the foregoing or necessary or desirable in order to accomplish the foregoing.

ARTICLE IV.

CAPITAL STOCK

The maximum number of shares that this corporation is to have outstanding at any one time is One thousand (500) shares of common stock, having a nominal or par value of One Dollar (\$1.00) per share. The consideration to be paid for each share shall be fixed by the board of directors but in no event shall be less than \$1.00.

ARTICLE V.

TERM

This corporation shall commence existence on the date of the filing of these Articles of Incorporation and shall have perpetual existence.

ARTICLE VI.

REGISTERED AGENT AND REGISTERED OFFICE

The Registered Agent for this corporation shall be Jorge A. Hendler and the Registered Office shall be located at 169 E. Flagler Street, Suite 1534, Miami FI 33133 or at such other place as the Board of Directors shall from time to time direct, with appropriate notice being given to the Secretary of State in accordance with the law.

The aforementioned location does not constitute the principal office.

ARTICLE VII.

DIRECTORS

This corporation shall have not less than one nor more than six directors, as set forth in the By-Laws. The names and street addresses of the first board of directors of this corporation which, subject to these Articles of Incorporation, By-Laws of this corporation, and the laws of the State of Florida, shall hold office until its successors have been elected and qualified, are:

NAME: LEONOR LIDIA K. DE HENDLER

TITLE: President

NAME: MANUEL FERRO

TITLE: Vice-President

NAME: GABRIELA NORA HENDLER

TITLE: Secretary

NAME: JORGE A. HENDLER

TITLE: Treasurer

ARTICLE VIII.

INCORPORATOR

The name and address of the incorporator of these Articles of Incorporation is Moneque S. Walker, Esquire, 8260 W. Flagler Street, Suite 1E, Miami, Florida 33144.

ARTICLE IX.

INSPECTION OF BOOKS AND RECORDS

The corporation shall from time to time determine whether and to what extent and at what times and places and under what conditions and regulations the accounts and books of the corporation (other than the stock book) or any of them shall be open to inspection of shareholders; and no shareholder shall have the right of inspecting and accounts, book or document of this corporation except as conferred by statute, unless authorized by a resolution of the shareholders or the board of directors.

ARTICLE X.

INDEMNIFICATION OF OFFICERS AND DIRECTORS

Every officer and every director of the corporation shall be indemnified by the corporation, as permitted by law, against all expenses and liability, including counsel fees reasonably incurred by or imposed upon him in connection with any proceeding to which he may be a party or in which he may become involved by reason of his being or having been an officer or director of the corporation, whether or not he is an officer or director at the time such expenses are incurred. The foregoing rights of indemnification shall be in addition to and not exclusive of all other rights to which such officer or director may be entitled.

ARTICLE XI.

TELEPHONE MEETING AUTHORIZED

Members of the board of directors or of any executive committee designated by the board of directors in accordance with law shall be deemed

present at any meeting of the board of directors or executive committee, as the case may be, if a conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear and be heard by all other persons, is used.

ARTICLE XII.

AMENDMENT

These Articles of Incorporation may be amended in the manner and with the vote provided by law.

IN WITNESS WHEREOF, I have hereunto set my hand and seal at Miami, Dade County, Florida this 6 day of August, 2001.


MONEQUE S. WALKER
Incorporator

CERTIFICATE OF ACCEPTING DESIGNATION
AS
REGISTERED AGENT

I HEREBY CERTIFY that I have accepted the designation as Registered Agent of ANCORA GROUP CORPORATION and agree to serve as its agent to accept service of process within this State at its Registered Office.


JORGE A. HENDLER

STATE OF FLORIDA }

COUNTY OF DADE }

BEFORE ME, the undersigned authority, this day personally appeared Moneque S. Walker to me known to be the individual described in and who

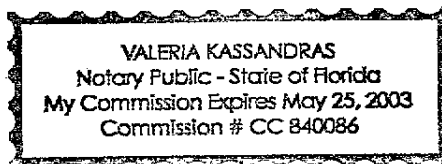
executed the foregoing Articles of Incorporation and he acknowledged before me that he signed and executed same for the purposes therein set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Miami, Dade County, Florida this 8th day of AUGUST, 2001.



NOTARY PUBLIC, STATE OF FLORIDA AT
LARGE

My Commission Expires:

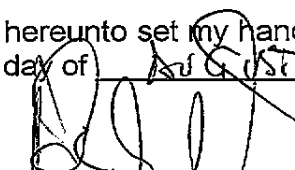


STATE OF FLORIDA }

COUNTY OF DADE }

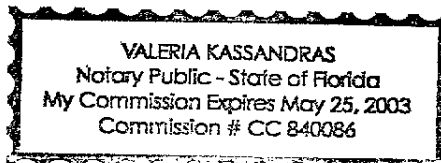
BEFORE ME, the undersigned authority, this day personally JORGE A. HENDLER to me known to be the individual described in and who executed the foregoing Articles of Incorporation and he acknowledged before me that he signed and executed same for the purposes therein set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Miami, Dade County, Florida this 8th day of AUGUST, 2001.



NOTARY PUBLIC, STATE OF FLORIDA AT
LARGE

My Commission Expires:



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