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ARTICLES OF INCORPORATION OF LINEAS AEREAS DEL SUR LADELSUR, INC.

The undersigned incorporator to these Articles of Incorporation, a natural person, competent to contract, hereby forms a Corporation under the laws of the State of Florida.

ARTICLE I.

NAME

The name of the Corporation shall be LINEAS AEREAS DEL SUR LADELSUR, INC.

ARTICLE II.

PRINCIPAL OFFICE

The principal place of business and mailing address of this Corporation shall be: 6035 N.W. 87 Avenue, Miami, Florida 33178.

ARTICLE III.

<u>PURPOSES</u>

The purpose for which the corporation is formed and the business and objects to be carried on and promoted by it are as follows:

To transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act.

To do such other things as are incidental to the foregoing or necessary or desirable in order to accomplish the foregoing.

ARTICLE IV.

CAPITAL STOCK

The maximum number of shares that this corporation is to have outstanding at any one time is One thousand (1,000) shares of common stock, having a nominal or par value of One Dollar (\$1.00) per share. The consideration to be paid for each share shall be fixed by the board of directors but in no event shall be less than \$1.00.

ARTICLE V.

<u>TERM</u>

This corporation shall commence existence on the date of the filing of these Articles of Incorporation and shall have perpetual existence.

ARTICLE VI.

REGISTERED AGENT AND REGISTERED OFFICE

The Registered Agent for this corporation shall be German Patricio Ruiz and the Registered Office shall be located at 6035 N.W. 87 Avenue, Miami, FI 33178 or at such other place as the Board of Directors shall from time to time direct, with appropriate notice being given to the Secretary of State in accordance with the law.

The aforementioned location does not constitute the principal office.

ARTICLE VII.

DIRECTORS

This corporation shall have not less than one nor more than six directors,

as set forth in the By-Laws. The names and street addresses of the first board of

directors of this corporation which, subject to these Articles of Incorporation, By-

Laws of this corporation, and the laws of the State of Florida, shall hold office

until its successors have been elected and qualified, are:

NAME: MARIANITA A. QUEVEDO

TITLE: President

ARTICLE VIII.

<u>INCORPORATOR</u>

The name and address of the incorporator of these Articles of

Incorporation is Moneque S. Walker, Esquire, 8260 W. Flagler Street, Suite 1E,

Miami, Florida 33144.

ARTICLE IX.

INSPECTION OF BOOKS AND RECORDS

The corporation shall from time to time determine whether and to what

extent and at what times and places and under what conditions and regulations

the accounts and books of the corporation (other than the stock book) or any of

them shall be open to inspection of shareholders; and no shareholder shall have

the right of inspecting and accounts, book or document of this corporation except

as conferred by statute, unless authorized by a resolution of the shareholders or the board of directors.

ARTICLE X.

INDEMNIFICATION OF OFFICERS AND DIRECTORS

Every officer and every director of the corporation shall be indemnified by the corporation, as permitted by law, against all expenses and liability, including counsel fees reasonably incurred by or imposed upon him in connection with any proceeding to which he may be a party or in which he may become involved by reason of his being or having been an officer or director of the corporation, whether or not he is an officer or director at the time such expenses are incurred. The foregoing rights of indemnification shall be in addition to and not exclusive of all other rights to which such officer or director may be entitled.

ARTICLE XI.

TELEPHONE MEETING AUTHORIZED

Members of the board of directors or of any executive committee designated by the board of directors in accordance with law shall be deemed present at any meeting of the board of directors or executive committee, as the case may be, if a conference telephone or similar communications equipment by means of which all persons participating in the meting can hear and be heard by all other persons, is used.

ARTICLE XII.

<u>AMENDMENT</u>

These Articles of Incorporation may be amended in the manner and with

the vote provided by law.

IN WITNESS WHEREOF, I have hereunto set my hand and seal at Miami,

Dade County, Florida this 30 day of July, 2001.

MONEQUES. WALKER

Incorporator

CERTIFICATE OF ACCEPTING DESIGNATION AS REGISTERED AGENT

I HEREBY CERTIFY that I have accepted the designation as Registered Agent of LINEAS AEREAS DEL SUR LADELSUR, INC. and agree to serve as its agent to accept service of process within this State at its Registered Office.

MARIANITA A. QUEVEDO

STATE OF FLORIDA }

COUNTY OF DADE }

BEFORE ME, the undersigned authority, this day personally appeared Moneque S. Walker to me known to be the individual described in and who executed the foregoing Articles of Incorporation and he acknowledged before me that he signed and executed same for the purposes therein set forth.

NOTARY PUBLIC, STATE OF FLORIDA AT LARGE

My Commission Expires:

VALERIA KASSANDRAS
Notary Public - State of Florida
My Commission Expires May 25, 2003
Commission # CC 840086

STATE OF FLORIDA }

COUNTY OF DADE }

BEFORE ME, the undersigned authority, this day personally Marianita A. Quevedo to me known to be the individual described in and who executed the foregoing Articles of Incorporation and he acknowledged before me that he signed and executed same for the purposes therein set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Miami, Dade County, Florida this 3 day of 100 0 001.

NOTARY PUBLIC STATE OF FLORIDA AT LARGE

My Commission Expires:

VALERIA KASSANDRAS Notory Public - State of Florida My Commission Expires May 25, 2003 Commission # CC 840086

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