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TRANSMITAL LETTER

July 18, 2001

Department of State Division of Corporation New Filing Section 409 East Gaines Street Tallahassee, Fla. 32314 Phone # (850) 487-6067 SECRETARY OF STATE
DIVISION OF CORPORATIONS
OF THE PROPERTY OF STATE
OF

Subject: 1 St American CarRental, Inc Enclosed please find an original and one copy of the articles of incorporation for the above corporation and a check in the amount of \$78.75

For NOEL E. ESCOBAR ACCOUNTANT 4420 SW 77TH AVENUE Davie, Florida 33328

Phone # (954) 474-5425 Fax # (954) 370-2146 600004491836--5 -07/23/01--01067--015 *****78.75 ******78.75

Please fax me a copy of your screen, and date of filing, etc.

Sincerely Yours:

Noel E. Escobar

Accountant

SECRETARY OF STATE OF STATE OF CORPORATIONS

ARTICLES OF INCORPORATION

OF

1ST AMERICAN CAR RENTAL, INC.

The undersigned, acting as incorporators of the captioned corporation under the Florida Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I

Corporate Name

The name of the corporation shall be: 1st AMERICAN CAR RENTAL, INC

ARTICLE II

General Nature of Business

The object and purpose of this corporation is to engage in and to transact any or all lawful business for which corporations may be incorporated under the Laws of the State of Florida.

ARTICLE III

Capital Stock

The authorized capital stock of this corporation shall be FIVE HUNDRED (500) shares of Common stock at par value of one (\$1.00) per share.

ARTICLE IV

Principal Office

The principal place of business and mailing address of this Corporation shall be

JOE DAN OSCEOLA 5791 SOUTH ST RD 7 FT. LAUDERDALE, FLORIDA 33314

ARTICLE V

Initial Registered Agent and street address

The name and address of the registered agent is: Joe Dan Osceola at 5791 South St Rd 7 Ft. Lauderdale, Florida 33314

ARTICLE VI

A Board of Directors will manage the Corporation and the name and post office address of the initial officers and shareholders of the corporation are:

Joe Dan Osceola 51 % ownership with 250 shares to be issued He will serve as CEO, Director, President and Treasurer.

Jose Antonio Saud 49 % ownership with 250 shares to be issued He will serve as Director, Vice President and Secretary.

ARTICLE VII

The name and street address of the incorporator to these Articles of Incorporation is:

Joe Dan Osceola residing at 6331 NW 32 Street Hollywood, Florida 33224

The undersigned incorporator has executed these Articles of Incorporation this 18day of July 2001.

Joe Dan Osceola

NOTARIZATION IS NOT REQUIRED

CERTIFICATE OF DESIGNATION OF

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to Section 607-0501, Florida Statutes, 1 ST AMERICAN CAR RENTAL, INC desiring to organize under the Laws of the State of Florida hereby designates Joe Dan Osceola an individual resident of the State of Florida, as Registered Agent for the purpose of accepting service of process within such a State and designates 5791 South State Rd 7 ff. Lavd. Florida 33314 as it's registered office.

ACKNOWLEDGEMENT

Having been named as Registered Agent and to accept service of process for the above named corporation, I hereby accept the appointment as registered agent and agree to act in this capacity in accordance with the provisions of Section 607.0501 Florida Statutes.

Joe Dan Osceola

July 18, 2001