TRANSMITTAL LETTER

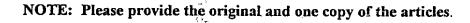
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Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

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Tallahassee, FL 3231	4		****122.5	0 *****78
SUBJECT:	Royal Knigh (Proposed corpor	t TransInf Crate name - must include su	Corp.	-
ENCLOSED PLEAS	E FIND THE FOLLOWING			
RAQUEL LOPEZ A	REGARDING THIS MATTE T 305-221-6397, ALSO LED TO THE ADDRESS	D PLEASE SEND ME	REE TO CONTACT ORIGINALS ART	: ICLES
Enclosed is an original	and one(1) copy of the article	s of incorporation and a	check for:	
\$70.00 Filing Fee	\$78.75 Filing Fee & Certificate	\$122.50 Filing Fee & Certified Copy ADDITIONAL CO	□ \$131.25 Filing Fee, Certified Copy & Certificate PY REQUIRED	
FROM: _	-	TIONAL CORP		
	Name (Pr	inted or typed)		
	3500 S.W. 1	04 AVENUE	SECH TALL!	01
	MIAMI, FL	ddress 33165	VHASS	
	Att: Raquel	. Löpez	Ë, F, Or	-2 F
-	City,	State & Zip		₹ 0
	305-221-639	7	ST.	(i)

& BULLOCK JUL 0 5 2001



Daytime Telephone number



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01 JUL -2 PM 2: 35

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

ARTICLE I NAME

THE NAME OF THIS CORPORATION IS -- Royal Knight Transportation Corp. and the mailing address is 3500 S.W. 104 Avenue Miami, Florida 33165.

ARTICLE II DURATION

This Corporation shall have a perpetual existence, unless sooner dissolved by law.

ARTICLE III PURPOSE

This Corporation is organized for the purpose of the transacting any or all business for which corporation may be incorporated under the Florida General Corporation Act.

ARTICLE IV CAPITAL STOCK

This Corporation is authorized to issue Five hundred (500) shares of no par value common stock, which shall be designated as "common shares"

Every Shareholder, upon the sale for cash of any new stock of the corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his prorate share (s) thereof (as nearly as may be done without issuance of fractional shares) at the price at which is offered to others.

ARTICLE V

INITIAL REGISTERED OFFICE & AGENT

The street address of the initial registered office of this corporation is 3500 S.W. 104 Avenue, Miami , Florida 33165, and the name of the initial registered agent of this corporation at that address is Harry Velazco.

ARTICLE VI INITIAL BOARD OF DIRECTOR(S)

This Corporation shall have (Two) director (s) initially.

The number of director (s) may be either increased or

decreased from time to time by the by-laws, but shall never be

less than one. The name (s) and address (es) of the initial

director (s) of this corporation is/are:

Harry Velazco

3500 S.W. 104 Avenue

Miami , Florida 33165

Fernando Fernandez

3500 S.W. 104 Avenue

Miami , Florida 33165

ARTICLE VII INDEMNIFICATION

This Corporation Shall indemnify any officer or directors or any former officers of directors, to the fullest extent permitted by law.

ARTICLE VIII OFFICERS

The officers of this corporation shall be as follows:

Harry Velazco

President, Treasurer

Fernando Fernandez

Vice President, Secretary

ARTICLE IX INCORPORATOR (S)

The name (s) and street address (es) of the incorporator (s) to these Articles of Incorporation is/are as follows:

Harry Velazco

3500 S.W. 104 Avenue

Miami, Florida 33165

The undersigned incorporator (s) has/have executed these Articles of Incorporation on this May 31th of 2001.

STATE OF FLORIDA)

COUNTY OF MIAMI-DADE

Before me, Notary public authorized to take acknowledgments in the state and county set forth above personally appeared Harry Velazco known by me to be the person who executed the foregoing Articles of Incorporation, and he/she acknowledged before me that he/she executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed official seal, in the state and county aforesaid this 31th day of May 2001.

My commission expires:

RAQUEL LOPEZ

Notary Public - State of Fiorida

My Commission Expires Sep 15, 2001

Commission # CC680773

CERTIFICATE DESIGNATION PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM MAY BE SERVED.

In pursuance of Chapter 48.091 Florida Status, the following submitted, in compliance with said act:

First -- Royal Knight Transportation Corp.

desiring to organize under the laws of the State of Florida with its principal office at 3500 S.W. 104 Avenue, Miami, Florida County of Miami-Dade, State of Florida, has named Harry Velazco located at 3500 S.W. 104 Avenue Miami, Fla. City of Miami, County of Miami-Dade State of Florida, as its agent to accept service of process within this state. Having been named to accept service of process of the above stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

y Lely