

P01000064556

Jubar Investments, Inc.  
4571 N.W. 96 Place  
Miami, FL 33166

FILED

01 JUN 27 PM 3:53

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Department of State  
Division of Corporations  
P.O. BOX 6327  
Tallahassee, FL 32314

SUBJECT: Jubar Investments, Inc.

100004447821--1  
-06/27/01--01059--004  
\*\*\*\*122.50 \*\*\*\*\*78.75

Gentlemen:

Enclosed please find original and one (1) copy of the Articles of Incorporation for the above mentioned corporation, together with my check in the sum of \$122.50 representing costs.

Kindly provide me with a certified copy of the articles once they have been filed.

Thank you in advance for your attention to our request.

Very truly yours,  
Jubar Investments, Inc.

*Isolda A. Iznaga*  
Isolda A. Iznaga  
President

D. BROWN JUN 28 2001

ARTICLES OF INCORPORATION  
OF  
JUBAR INVESTMENTS, INC.

FILED  
01 JUN 27 PM 3:53  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLE I

The name of the corporation shall be:

**JUBAR INVESTMENTS, INC.**

ARTICLE II

The principal place of business/mailing address is:

4571 N.W. 96 PLACE  
MIAMI, FL 33166

ARTICLE III

The general nature of the business and objects and purposes proposed to be transacted and carried on by this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do, viz:

- (1) Transact any and all lawful business.
- (2) Said corporation shall further have powers:

To have perpetual succession by its corporate name;

To sue and be sued, complain, and defend in its Corporate name in all actions or proceedings;

To have a corporate seal, which may be altered at pleasure, and to use the same by causing it, or facsimile thereof, to be impressed, affixed, or in any other manner reproduced;

To purchase, take, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal in and with real or personal property or any interest therein, wherever situated;

To sell, convey, mortgage, pledge, create a security interest in, lease, exchange, transfer, and otherwise dispose of all or any part of its property and assets;

To lend money to, and use its credit to assist, its officers and employees in accordance with Florida Statute S607.141;

To purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, mortgage, lend, pledge, or otherwise dispose of, and otherwise use and deal in and with, shares or other interests in, or obligations of, other domestic or foreign corporations, associations, partnerships, or individuals, or direct or indirect obligations of the United States or of any other government, state, territory, governmental district, or municipality or of any instrumentality thereof;

To make contracts and guarantees and incur liabilities, borrow, money at such rates of interest as the corporation may determine, issue its notes, bonds, and other obligations, and secure any of its obligations by mortgage or pledge of all or any of its property, franchises, and income;

To lend money for its corporate purposes, invest and reinvest its funds, and take and hold real and personal property as security of the payment of funds so loaned or invested;

To conduct its business, carry on its operations, and have offices and exercise the powers granted by this act within or without this state;

To elect or appoint officers and agents of the corporation and define their duties and fix their compensation;

To make and alter bylaws, not inconsistent with its articles of incorporation or with the laws of this state, for the administration;

To make donations for the public welfare or for charitable, scientific, or educational purposes;

To transact any lawful business which the board of directors shall find will be in aid of governmental policy;

To pay pensions and establish pension plans, profit sharing plans, stock bonus plans, stock option plans, and other incentive plans for any or all of its directors, officers, and employees and for any or all of the directors, officers, and employees of its subsidiaries;

To be a promoter, incorporator, partner, member, associate, or manager of any corporation, partnership, joint venture, trust, or other enterprise;

To have and exercise all powers necessary or convenient to effect its purposes;

To indemnify any person who by reason of the fact that he is or was a director, officer, employee or agent of the corporation to the full extent as permitted by Florida Statute S607.014;

ARTICLE IV

The aggregate number of shares which this corporation shall have authority to issue is the total sum of 500 shares having an individual par value of \$ 1.00.

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

ARTICLE V

The initial Registered Agent and Registered Office of the Corporation in the State of Florida shall be:

Initial Registered Agent: Isolda A. Iznaga  
Initial Registered Office: 4571 N.W. 96 PLACE  
Miami, FL 33166

ARTICLE VI

The name and address of the Incorporator is:

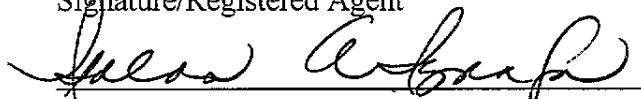
Isolda A. Iznaga  
4571 N.W. 96 PLACE  
Miami, FL 33166

\*\*\*\*\*

Having been named as a registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

  
Signature/Registered Agent

6/26/01  
Date

  
Signature/Incorporator

6/30/01  
Date

FILED  
01 JUN 27 PM 3:53  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA