

PD1000063127

Florida Department of State
Division of Corporations
Public Access System
Katherine Harris, Secretary of State

Electronic Filing Cover Sheet

Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

((H01000076096 6)))

Note: DO NOT hit the REFRESH/RELOAD button on your browser from this page. Doing so will generate another cover sheet.

To:

Division of Corporations
Fax Number : (850) 205-0381

From:

Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
Fax Number : (305) 633-9696

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
01 JUN 25 AM 8:29

FLORIDA PROFIT CORPORATION OR P.A.

INTERNATIONOAL RESEARCH ASSOCIATION, INC.

Certificate of Status	0
Certified Copy	1
Page Count	03
Estimated Charge	\$78.75

③

ARTICLES OF INCORPORATION

OF

INTERNATIONAL RESEARCH ASSOCIATION, INC

In compliance with the requirements of F.S. Chapter 607, the undersigned, being a natural person, does hereby act as an incorporator in adopting and filing the following articles of incorporation for the purpose of organizing a business corporation.

ARTICLE I

The name of the corporation ("Corporation") is: **INTERNATIONAL RESEARCH ASSOCIATION, INC**

ARTICLE II

The street address of the principal office of the Corporation is: 955 Massachusetts Avenue, Cambridge, Massachusetts 02139

ARTICLE IV

The maximum number of shares this Corporation is authorized to issue is 10,000 shares, all of which shall be Common Shares. All Common Shares shall be identical with each other in every respect and the holders of Common Shares shall be entitled to one vote for each share on all matters on which shareholders have the right to vote.

ARTICLE V

The initial street address of the Corporation's registered office is 2323 Wooster Lane, Suite 2, Sanibel Island, Florida 33957. The initial registered agent for the Corporation at that address is Ronald S. Urkovich.

ARTICLE VI

The initial board of directors shall consist of one member. The name and address of the person who will serve on the initial board of directors is:

Name	Address
Lawrence Allen	171 Chimney Rock Drive, N. Kingston, RI 02852

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
01 JUN 25 AM 8:29

ARTICLE VII


The name and street address of the person signing these articles of incorporation is:

Name	Address
Ronald S. Urkovich,	2323 Wooster Lane, Suite 2, Sanibel Island, Florida 33957

ARTICLE VIII

The corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

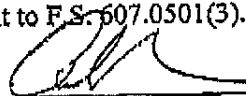
IN WITNESS WHEREOF, the undersigned incorporator has executed these articles of incorporation this 13th day of June, 2001.



Ronald S. Urkovich

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for INTERNATIONAL RESEARCH ASSOCIATION, INC at the place designated in the articles of incorporation, the undersigned is familiar with and accepts the obligations of that position pursuant to F.S. 607.0501(3).



Ronald S. Urkovich
Date: April 4, 2001

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
01 JUN 25 AM 8:30

Prepared By/Return To:
Ronald S. Urkovich
2323 Wooster Lane, Suite 2
Sanibel Island, Florida 33957
(941) 472-9082