2600 DOUGLAS ROAD
DOUGLAS CENTRE BUILDING
SUITE 911
CORAL GABLES, FLORIDA 33134

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June 15, 2001

Secretary of State Division of Corporations Corporate Records Bureau Room 2001, The Capitol Tallahassee, FL 32301

Re: Fiesta Auto Rental, Inc.

Dear Sir/Madam:

Please find enclosed the original and one copy of the fully executed Articles of Incorporation of Fiesta Auto Rental, Inc., together with my check payable to your order in the sum of \$70.00 to cover the cost of filing the Articles and the registered agent's fee.

As usual, thanks for your prompt and efficient service.

Very truly yours,

ALAN E. GREENFIELD

encls: (as stated)

T. Burch JUN 2 0 2001

ARTICLES OF INCORPORATION

OF

FIESTA AUTO RENTAL, INC.

ARTICLE I

NAME: The name of this corporation is: FIESTA AUTO RENTAL, INC.

ARTICLE II

COMMENCEMENT OF EXISTENCE: This corporation shall commence to exist on the date filed with the Secretary of State.

ARTICLE III

PURPOSE: This corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV

CAPITAL STOCK: This corporation is authorized to issue 1000 shares of \$1.00 par value common stock, which shall be the only class of shares authorized at this time.

ARTICLE V

PRE-EMPTIVE RIGHTS: Every shareholder upon the sale for cash of any new stock of this corporation of the same kind, or class of service as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

VILILLE VI

INITIAL REGISTERED OFFICE AND AGENT: The street address of the principal office of this corporation is 2600 Douglas Road, Suite 911, Coral Gables, Florida 33134. The name of the initial registered office and initial registered agent of this corporation is

ALAN E. GREENFIELD, Esq., 2600 Douglas Road, Suite 911, Coral Gables, FL 33134.

ARTICLE VII

at least one director. The name and address of the initial director is: Alan E. Greenfield, 2600 Douglas Road, Suite 911, Coral Gables, FL 33134. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one. 3.

ARTICLE VIII

INCORPORATOR: The names and address of the person signing these Articles of Incorporation, as an incorporator is:

Alan E. Greenfield, 2600 Douglas Road, Suite 911, Coral Gables, FL 33134.

ARTICLE IX

INDEMNIFICATION: The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ALAN E. GREENFIELD

STATE OF FLORIDA)	
)	SS:
COUNTY OF MIAMI-DADE)	

BEFORE ME, the undersigned authority, personally appeared **Alan E**. **Greenfield**, to me well known to be the person described as Subscriber in and who executed the foregoing Articles of Incorporation, and he acknowledged before me, under oath, that he subscribed to these Articles of Incorporation.

WITNESS my hand and official seal in the County and State aforesaid, this

15 day of June, 2001.

JULIETA SANTAYANA
Notary Public - State of Florida
My Commission Expires Apr 24, 2004
Commission # CC906904

NOTARY PUBLIC STATE OF FLORIDA

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHICH PROCESS MAY BE MADE.

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

FIRST, that **FIESTA AUTO RENTAL, INC.**, with its principal office located at 2600 Douglas Road, Suite 911, Coral Gables, FL 33134 has named **ALAN E. GREENFIELD**, **ESQ.**, located at 2600 Douglas Road- Suite 911, Coral Gables, FL 33134, as its agent to accept service of process within this state.

Having been named to accept service of process for the above-stated corporation, at the place designate in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act.

ALAN E. GREENFIELD
Registered and Resident Agent

SECRETARY OF STATE