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June 12, 2001

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*****78.75 *****78.75

Florida Department of State
Division of Corporations
New Filing Section
409 E. Gaines Street
Tallahassee, FL 32399

Re: Articles of Incorporation – Boyd Management and Engineering, Inc.

Dear Sir or Madam:

EFFECTIVE DATE
06-15-01

Enclosed are the original Articles of Incorporation for Boyd Management and Engineering, Inc., together with the acceptance of R. Lane Lynchard as Registered Agent. Also enclosed is a check in the amount of \$78.75 to cover the costs of incorporation. Please feel free to call me if you have any questions.

Sincerely,



R. Lane Lynchard

01 JUN 14 PH12 22
SECRETARY OF STATE
TALLAHASSEE FLORIDA
FILED

RLL/dd
Enclosures

T. Burch JUN 18 2001

FILED

ARTICLES OF INCORPORATION
OF
BOYD MANAGEMENT AND ENGINEERING, INC. TALLAHASSEE FLORIDA
SECRETARY OF STATE

01 JUN 14 PM 12: 22

The undersigned, for the purposes of forming a corporation under the Florida General Corporation Act and providing for the formation, rights, and privileges of corporations for profit, hereby adopts the following Articles of Incorporation for such corporation;

ARTICLE I
NAME

EFFECTIVE DATE
06-15-01

The name of the corporation shall be Boyd Management and Engineering, Inc., and its principal place of business shall be in the county of Santa Rosa, Florida, but it shall have the power and authority to establish branch offices at such places as may be designated by the Board of Directors.

ARTICLE II
EFFECTIVE DATE

The corporation shall begin its existence on June 15, 2001.

ARTICLE III
DURATION

The period of duration for this Corporation is perpetual.

ARTICLE IV
PURPOSE

The purpose of the Corporation is process control, automation and instrumentation, engineering consulting and inspection, and to engage in any business as permitted under the laws of the United States and the State of Florida, and to do everything necessary, proper, advisable, or convenient for the accomplishment of any of the purposes herein set forth.

ARTICLE V
CAPITAL STRUCTURE

The corporation shall have authority to issue one thousand (1000) shares of common stock, all of one class, one dollar (\$1.00) par value per share.

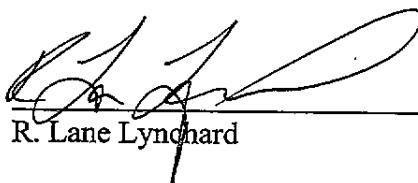
ARTICLE VI
PRINCIPAL OFFICE

The principal office of this Corporation shall be located in Santa Rosa County, Florida, and the post office address of said principal office of the Corporation shall be 1669 Tidewater Lane, Navarre, Florida 32566. The mailing address shall be the same.

ARTICLE VII
REGISTERED OFFICE

The street address of the Registered Office is 1811 Alhambra Street, Navarre, Florida 32566, and the name of the Registered Agent at said address is R. Lane Lynchard.

I hereby accept the appointment as Registered Agent and am familiar with the duties and responsibilities as Registered Agent of said corporation.



R. Lane Lynchard 6/13/01
Date

ARTICLE VIII
BOARD OF DIRECTORS

The business of the Corporation shall be conducted by a Board of Directors, subject to the By-Laws of the Corporation. The number of directors constituting the Board of Directors, who shall hold office until their successors are elected and have qualified, is one whose name and address is as follows:

Name

Address

R. V. Boyd, Jr.

1669 Tidewater Lane, Navarre, Florida 32566

ARTICLE IX
INCORPORATOR

The name and address of the incorporator is:

Name

R.V. Boyd, Jr.

Address

1669 Tidewater Lane, Navarre, Florida 32566

R.V. Boyd 12 June 2001

Name

Date