Electronic Articles of Incorporation For

P01000059346 FILED June 14, 2001 Sec. Of State

1 AND 1 MANAGEMENT, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

1 AND 1 MANAGEMENT, INC.

Article II

The principal place of business address:

9341 E. BAY HARBOR DRIVE SUITE 34 BAY HARBOR ISLAND, FL. 33154

The mailing address of the corporation is:

9341 E. BAY HARBOR DRIVE SUITE 34 BAY HARBOR ISLAND, FL. 33154

Article III

The purpose for which this corporation is organized is:

REPRESENTATION AND MANAGEMENT OF PROFESSIONAL PERFORMING AND RECORDING ARTISTS AND RELATED ACTIVITIES, AND ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

1000

Article V

The name and Florida street address of the registered agent is:

GEOFFREY K ROBINSON ESQ. 764 N.E. 111TH STREET BISCAYNE PARK, FL. US 33161

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: GEOFFREY K. ROBINSON

Article VI

The name and address of the incorporator is:

JOSE MANUEL CABRERA 9341 E. BAY HARBOR DRIVE BAY HARBOR ISLAND, FL 33154

Incorporator Signature: JOSE MANUEL CABRERA

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D JOSE M CABRERA 9341 E. BAY HARBOR DRIVE SUITE 34 BAY HARBOR ISLAND, FL. 33154

Title: D MICHELLE MORALES 842 RAYMOND STREET MIAMI BEACH, FL. 33141