ESE S	ACCOUNT NO. : 0 REFERENCE : 1 AUTHORIZATION : COST LIMIT : \$		2001 MAY 31 PH 2: 27 SECREVANCY 34 STATE TALLARASSET FLORIDA
	: May 30, 2001 : 11:0 AM	·	
	: 167783-005		
	D: 4337627	· £1	00043360877
CUSTOMER:	Ms. Dorothy Nelson Preston Gates & Ell	lis	
	701 Fifth Ave. 5000 Columbia Cente Seattle, WA 98104-		
	DOMESTIC FILI	<u>ING</u>	
NAM	E: YUPI-TIMSN AC	QUISITION CORP.	
CER ART PLEASE RET CEI XX PL2 CEI	EFFECTIVE DAT ICLES OF INCORPORATI TIFICATE OF LIMITED ICLES OF ORGANIZATIC JRN THE FOLLOWING AS RTIFIED COPY AIN STAMPED COPY RTIFICATE OF GOOD ST RSON: Sara Lea - EX	ON PARTNERSHIP ON PROOF OF FILING: ANDING	DIVISION OF CELEVILLE TO DIVISION OF CELEVILLE TO SS:

t

### ARTICLES OF INCORPORATION OF YUPI-T1MSN ACQUISITION CORP.

# 2001 MAY 31 FM 2: 27 DECLAHASSEE FLORIDA

The undersigned does hereby act as incorporator in adopting the following Articles of Incorporation of Yupi-T1MSN Acquisition Corp. for the purpose of organizing a corporation for profit, pursuant to the provisions of the Florida Business Corporation Act.

**EIRST**: The corporate name for the corporation is Yupi-T1MSN Acquisition Corp. (hereinafter called the "Corporation").

SECOND: The street address of the principal office of the Corporation is:

One Microsoft Way Redmond, WA 98052-6399

The mailing address of the Corporation is

One Microsoft Way Redmond, WA 98052-6399

<u>NO PAR SHARES</u>

THIRD: The number of shares that the Corporation is authorized to issue is One Thousand (1,000) all of which are without par value and are of the same class and are Common shares.

#### REGISTERED AGENT

FOURTH: The street address of the initial registered office of the Corporation in the State of Florida is c/o Corporation Service Company, 1201 Hays Street, Tallahassee, Florida 32301.

The name of the initial registered agent of the Corporation at the said registered office is Corporation Service Company.

The written acceptance of the said initial registered agent, as required by the provisions of Section 607.0501(3) of the Florida Business Corporation Act, is set forth following the signature of the incorporator and is made a part of these Articles of Incorporation.

FIFTH: The name and the address of the initial sole director is:

NAME	• •	•	ADDRESS
Adam Taylor			One Microsoft Way
			Redmond, WA 98052-6399

#### DENY PREEMPTIVE RIGHTS

SIXTH: No holder of any of the shares of any class of the Corporation shall be entitled as of right to subscribe for, purchase, or otherwise acquire any shares of any class of the Corporation which the Corporation proposes to issue or any rights or options which the Corporation proposes to grant for the purchase of shares of any class of the Corporation or for the purchase of any shares, bonds, securities, or obligations of the Corporation which are convertible into or exchangeable for, or which carry any rights to subscribe for, purchase, or otherwise acquire shares of any class of the Corporation; and any and all of such shares, bonds, securities, or obligations of the Corporation, whether now or hereafter authorized or created, may be issued, or may be reissued if the same have been reacquired and if their reissue is not prohibited, and any and all of such rights and options may be granted by the Board of Directors to such individuals and entities, and for such lawful consideration, and on such terms, as the Board of Directors in its discretion may determine, without first offering the same, or any thereof, to any said holder.

SEVENTH: The purposes for which the Corporation is organized are as follows:

To engage in any lawful business for which corporations may be organized under the Florida Business Corporation Act.

EIGHTH: The duration of the Corporation shall be perpetual.

NINTH: The Corporation shall, to the fullest extent permitted by the provisions of the Florida Business Corporation Act, as the same may be amended and supplemented, indemnify any and all persons whom it shall have power to indemnify under said provisions from and against any and all of the expenses, liabilities, or other matters referred to in or covered by said provisions, and the indemnification provided for herein shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any Bylaw, vote of shareholders or disinterested directors, or otherwise, both as to action in his official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, employee, or agent and shall inure to the benefit of the heirs, executors, and administrators of such a person.

## 

TENTH: The name and the address of the incorporator is:

SECREDARY OF STATE TALLAHASSEE FLORIDA

2001 MAY 31 PH 2:27

NAME Kathleen Keizer ADDRESS JALLAHA 701 Fifth Avenue, Suite 5000 Seattle, WA 98104-7078

Dated: May 30 2001

Kathleen Keizer, Incorporator

Having been named as registered agent and to accept service of process for the abovenamed corporation at the place designated in these Articles of Incorporation, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated: May 31, 2001

#### CORPORATION SERVICE COMPANY

By: Deborah 10. Skipper

Deborah D. Skipper Asst. Secretary

K:\00101\01316\XRV\XRV\_02344