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HERBERT J. LERNER  
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(305) 673 - 3000

May 17, 2001

State of Florida  
Department of State  
Corporate Division  
PO Box 6327  
Tallahassee, FL 32314

300004288603--3  
-05/22/01--01143--003  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

Re: ERS Properties, Inc.

Gentlemen:

Enclosed is an original and one copy of the Articles of  
incorporation for the above company. Please file the original  
in your office and certify and return to us one certified copy.

We are enclosing our check in the amount of \$78.75 to  
cover all costs.

Thank you very much for your cooperation and kindness.

Sincerely yours,



Herbert J. Lerner

HJL/y  
Encls.

FILED  
01 MAY 22 PM 3:38  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION

OF

ERS Properties, Inc.

ARTICLE I

CORPORATE NAME

The name of this corporation is:

ERS Properties, Inc.

ARTICLE II

NATURE OF BUSINESS AND POWERS

The general nature of the business to be transacted by this corporation is to engage in any and all business permitted by and under the laws of the State of Florida or of the United States of America, and the corporation shall have the power to do all things necessary to carry on its business, with all powers conferred upon corporations by the State of Florida and the United States of America.

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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ARTICLE III

CAPITAL STOCK

The maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time is ~~Six~~ Six Hundred (600) shares of common stock having a par value of One Dollar (\$1.00) per share.

ARTICLE IV

TERM OF EXISTENCE

The Corporation shall have perpetual existence unless sooner terminated or dissolved under the provisions of the laws of the State of Florida.

ARTICLE V

REGISTERED AGENT AND INITIAL REGISTERED OFFICE

The registered Agent and the street address of the initial Registered Office of this Corporation in the State of Florida shall be:

S. Osher Schickman  
Registered Agent  
215 N.E. 59th Street  
Miami, Florida 33137

The Board of Directors from time to time may move the Registered Office to any other address in the State of Florida.

#### ARTICLE VI

#### BOARD OF DIRECTORS

This Corporation shall have one Director initially, and never less than one director. The number of directors may be increased from time to time by Bylaws adopted by the stockholders.

#### ARTICLE VII

#### INITIAL DIRECTORS

The name of the initial Director of this Corporation and her street address are:

S. Osher Schickman  
215 N.E. 59th Street  
Miami, Florida 33137

The persons named as initial directors shall hold office for the first year of existence of this Corporation or until their successors are elected or appointed and have qualified, whichever occurs first.

ARTICLE VIII

INFORMAL ACTION OF DIRECTORS OR SHAREHOLDERS

If all of the Directors or shareholders severally or collectively consent in writing to any action taken or to be taken by the Corporation, and the writings evidencing their consent are filed with the Secretary of the Corporation, the action shall be as valid as though it had been authorized at a meeting of the Board of Directors or a meeting of the Shareholders respectively.

ARTICLE IX

INCORPORATOR

The name and street address of the person signing these Articles of Incorporation as the incorporator are:

S. Osher Schickman  
215 N.E. 59th Street  
Miami, Florida 33137

ARTICLE X

RIGHT TO AMEND CERTIFICATE

The Corporation reserves the right to amend, alter, change or repeal any provisions contained in this Certificate of Incorporation in the manner now or hereafter


prescribed by statute, and all rights conferred under stockholders herein are granted subject to this provision.

ARTICLE XI

SMALL BUSINESS CORPORATION ELECTION

This Corporation may be a small business corporation as defined in Section 1244(c)(2) of the Internal Revenue Code.

IN WITNESS WHEREOF, the undersigned, as Incorporator, has executed the foregoing Articles of Incorporation on this 17 day of MAY, 2001:

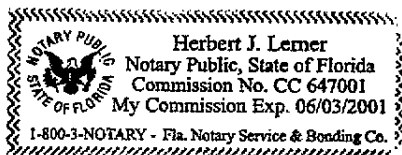
  
Incorporator, S. Osher Schickman  
215 N.E. 59th St.  
Miami, FL 33137

STATE OF FLORIDA )  
COUNTY OF MIAMI-DADE )

SS.

BEFORE ME, a Notary Public, duly authorized to take acknowledgments in the State of Florida, personally appeared St. Osher Schickman, to me known to be the person described as Incorporator, and who executed the foregoing Articles of Incorporation, and he acknowledged before me that he subscribed to these Articles of Incorporation on MAY 17, 2001.

  
NOTARY PUBLIC, STATE OF FLORIDA



CERTIFICATE DESIGNATING REGISTERED AGENT AND PLACE OF BUSINESS  
OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, AND  
ACCEPTANCE OF AGENT UPON WHOM PROCESS MAY BE SERVED


In compliance with Sections 48.091 and 607.034, Florida Statutes, the following is submitted:

ERS Properties, Inc., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at 215 N.E. 59th Street, Miami, FL 33137 has named S. Osher Schickman as its agent to accept service of process within Florida.

Dated: MAY 17, 2001

  
S. Osher Schickman

Having been named to accept service of process for the above corporation at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper performance of my duties.

  
S. Osher Schickman  
Registered Agent  
215 N.E. 59th Street  
Miami, Florida 33137

FILED  
MAY 22 PM 3:38  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA