

PO1000053143

FLORIDA INSURANCE RISK MANAGEMENT, INC.

12751 Biggin Church Road South

Jacksonville, Florida 32224

(904) 223-1016

April 26, 2001

Department of State
Division of Corporations
Post Office Box 6327
Tallahassee, FL 32314

700004272827-2
*****87.50 *****87.50

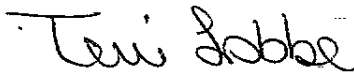
RE: Florida Insurance Risk Management, Inc.

Gentlemen:

Enclosed is an original and two (2) copies of the Articles of Incorporation for Florida Insurance Risk Management, Inc. Also enclosed is a check in the amount of \$87.50 made payable to the Florida Department of State, which check represents the filing fee, certified copy fee and certificate of status fee. Please file the original, certify a copy of the Articles, and return the certified copy and the Certificate of Status to me in the self-addressed, stamped envelope enclosed for your convenience.

Should you have any questions or need additional information, please do not hesitate to contact the undersigned at the number referenced at the top of this letter. Thank you.

Sincerely yours,



TERRI L. LABBE

TLL:blt
Enclosures

01 MAY 21 AM 10:48
FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

JS/30

ARTICLES OF INCORPORATION
OF
FLORIDA INSURANCE RISK MANAGEMENT, INC.

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01 MAY 21 AM 10:49
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Article I

The name of the corporation shall be **Florida Insurance Risk Management, Inc.**

Article II

The principal place of business/ mailing address is 12751 Biggin Church Road South, Jacksonville, FL 32224.

Article III

The purpose for which the corporation is organized is to conduct business in the insurance management field.

Article IV

The number of shares of stock is One Thousand (1,000).

Article V

The name and address of the initial officer/director is Terri L. Labbe, President/Secretary/Treasurer, 12751 Biggin Church Road South, Jacksonville, FL 32224.

Article VI

The name and Florida street address of the registered agent is Terri L. Labbe, President/Secretary/Treasurer, 12751 Biggin Church Road South, Jacksonville, FL 32224.

Article VII

The name and address of the Incorporator is Terri L. Labbe, President/
Secretary/Treasurer, 12751 Biggin Church Road South, Jacksonville, FL 32224.

Having been named as registered agent to accept service of process for the
above-stated corporation at the place designated in these Articles of Incorporation, I am
familiar with and accept the appointment as registered agent and agree to act in this
capacity.

Terri Labbe
Signature/Registered Agent

4-26-01
Date

Terri Labbe
Signature/Incorporator

4-26-01
Date

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01 MAY 21 AM 10:49
SECRETARY OF STATE
TALLAHASSEE, FLORIDA