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Andres Parada 9721 HAMMOCKS BLVD, STE 206H Miami, Fla 33196

May 9, 2001

Secretary of State Division of Corporations 409 East Gaines Tallahassee , Fla 32399

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Dear Sirs :

Enclosed find one original and a copy of the Articles of Incorporation of PARADA, INC. Also find enclosed a check made payable to Secretary of State for the statutory filing fee.

Your assistance in establishing the corporation to be known as PARADA, INC. is greatly appreciated.

Respectfully

Andres Parada

Incorporator

T. Burch MAY 2 2 2001

ARTICLES OF INCORPORATION

OF

PARADA, INC.

ARTICLE I - NAME

The name of the corporation is PARADA, INC.

ARTICLE II - DURATION

This corporation is to exist perpetually.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any lawful business.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1000 shares of One Dollar (\$1.00) par value common stock.

ARTICLE V - PREEMPTIVE RIGHTS

Every shareholder upon the sale for cash of any new stock of this corporation of the same kind , class or series as that which he already holds , shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI - INITIAL REGISTERED OFFICE

The street address of the initial registered office of this Corporation is 9721 HAMMOCK BLVD., STE 206H, MIAMI, FLA 33196.

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SECRETARY STATE
SECRETARY STATE
ALLAHASSLE FLORID

ARTICLE VII - INITIAL REGISTERED AGENT

The name and address of the initial registered agent for this corporation is Ida Ovies at 2307 DOUGLAS RD, STE 400, MIAMI, FL 33145.

ARTICLE VIII - INITIAL PRINCIPAL OFFICE AND MAILING ADDRESS

The initial principal office and mailing address of this Corporation is:

9721 HAMMOCKS BLVD, STE 206H
MIAMI, FL 33196

ARTICLE IX - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially.

The number of directors may be either increased or diminished from time to time, in accordance with the by-laws of the corporation, but shall never be less than one (1). The name and address of the initial director of this corporation is:

Andres Parada 9721 HAMMOCKS BLVD, STE 206H MIAMI, FLA 33196

ARTICLE X - INCORPORATOR

The name and address of the person signing these Articles of Incorporation is:

Andres Parada

9721 HAMMOCKS BLVD, STE 206H

Miami, Fla 33196

ARTICLE XI - BY-LAWS

The power to adopt , alter , amend or repeal by-laws shall be vested in the Board of Directors.

ARTICLE XII - INDEMNIFICATION

The corporation shall indemnify any officer or director , or any former officer or director , to the full extent permitted by law.

ARTICLE XIII - AMENDMENTS

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation , or any amendment thereof , and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS THEREOF, the undersigned subscriber has executed these Articles of Incorporation on this 9th day of May, 2001.

Andres Parada

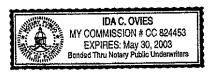
STATE OF FLORIDA

COUNTY OF DADE

THE FOREGOING ARTICLES OF INCORPORATION were sworn to and acknowledged before me on this 9th day of May, 2001 by Andres Parada.

Notary Public State of Florida Personally known to me (or I.D. shown).

My commission expires:



CERTIFICATE DESIGNATING PLACE OF BUSINESS FOR SERVICE OF PROCESS WITHIN THE STATE , NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091 , Florida Statutes , the following is submitted in compliance with said Act:

PARADA, INC. dully organized under the laws of the State of Florida, with its principal offices as indicated in the Articles of Incorporation has named Ida C. Ovies at 2307 Douglas Road, Ste 400, Miami, Fla 33145 as its agent to accept service of process within the State.

ACKNOWLEDGEMENT

Having been named to accept service of process for the abovenamed corporation, at the place designated in this Certificate, I hereby accept to act in that capacity, and agree to comply with the provisions of said Act relative to keeping open said office.

By: Sta C Que

Ida C. Ovies

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