



P01000050595
JBalaguer & Associates, LLC

Consulting Group

April 26, 2001

Florida Department of State
Division of Corporations
P.O. Box 6321
Tallahassee, FL 32314

RE: JBalaguer & Associates, LLC
Articles of Organization
Document # L00000000704

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*****78.75 *****78.75

Dear Sir or Madam:


We are writing in reference to the Articles of Organization filed on the above mentioned entity. Please be advised that we wish to incorporate JBalaguer & Associates as a Sub Chapter S Corporation and therefore we have enclosed the Articles of Incorporation to do so.

Please find a check for \$78.75 which includes the filing and certified copy fees and return a copy of the Articles of Incorporation to:

JBalaguer & Associates, LLC
12515 North Kendall Drive, Suite 318
Miami, FL 33166

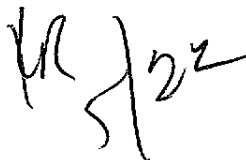
If you should have any questions please contact our accountant, Philip Shenkman, CPA at (305) 271-8585.

Sincerely,

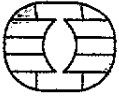

Joaquin Balaguer
President

Cc: Philip Shenkman, CPA
Enclosures

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA



WDI-10515



JBalaguer & Associates, LLC

Consulting Group

May 10, 2001

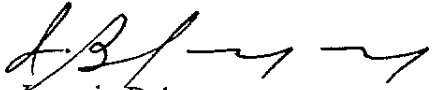
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

RE: JBalaguer & Associates, LLC

Dear Sir or Madam:

This is to advise that I have not intentions of reinstating the voluntary dissolution of JBalaguer & Associates, LLC.

Sincerely,


Joaquin Balaguer

ARTICLES OF INCORPORATION

OF

JBALAGUER & ASSOCIATES, CO.

I, the undersigned, for the purposes of forming a corporation for profit pursuant to the laws of the State of Florida, do hereby make, subscribe, acknowledge and file the following Articles of Incorporation.

ARTICLE I

NAME

The name of the Corporation shall be:

JBALAGUER & ASSOCIATES, CO.

ARTICLE II

TERM OF EXISTENCE

This Corporation shall exist perpetually or until dissolved by due process of law. The Corporation shall commence its existence as of JUNE 1, 2001.

ARTICLE III

PURPOSE

This Corporation is organized for the general purpose of transacting any or all lawful business permitted under the laws of the United States and the State of Florida.

ARTICLE IV

PRINCIPAL OFFICE OR MAILING ADDRESS

The initial principal office of the Corporation, or the mailing address of the Corporation shall be:

12515 NORTH KENDALL DRIVE

SUITE # 318

MIAMI, FL 33166

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TALLAHASSEE, FLORIDA

ARTICLE V
CAPITAL STOCK

This Corporation is authorized to issue par value common stock as described below. It will be known as Section 1244 Stock pursuant to the Internal Revenue code as amended in 1986 and no other.

Maximum Number of Shares	100
Par Value Per Share	\$1.00

The authorized shares of par value common stock may be issued for only a consideration having, in the judgment of the Board of Directors, equivalent at least to the full par value of the stock so to be issued. Such consideration may be in the form of cash, real property, tangible personal property, intangible personal property, labor or services rendered, other than future services, or any combination of the foregoing.

Each share of common stock of this Corporation shall entitle the holder of record thereof to one vote upon each proposal presented at lawful meetings of the Stockholder. No holder of common stock of this Corporation shall be entitled to any right of cumulative voting.

ARTICLE VI
PREEMPTIVE RIGHTS

The Corporation may provide for preemptive rights of Stockholders pursuant to provisions of its By-Laws, but no preemptive rights shall exist unless specifically approved for inclusion in the By-Laws.

ARTICLE VII

INITIAL REGISTERED OFFICE AND AGENT

The initial street address of the registered office of this Corporation in the State of Florida shall be:

12515 NORTH KENDALL DRIVE

MIAMI, FL 33166

The name of the initial Registered Agent of this Corporation at the aforementioned address is:

JOAQUIN BALAGUER

ARTICLE VIII

INCORPORATOR

The name and address of each incorporator is as follows:

JOAQUIN BALAGUER, P.O. BOX 52-7864, MIAMI, FL 33152

EDNA MAE BALAGUER, P.O. BOX 52-7864, MIAMI, FL 33152

VANESSA BALAGUER, P.O. BOX 52-7864, MIAMI, FL 33152

ARTICLE IX

INITIAL BOARD OF DIRECTORS

The business of this Corporation shall be conducted by a Board of Directors of not less than one (1), nor more than fifteen (15) persons. They shall hold office until their successors are elected or appointed and have qualified, unless otherwise provided by the By-Laws.

The initial Board of Directors shall consist of THREE (3) members whose names and addresses are as follows:

JOAQUIN BALAGUER, P.O. BOX 52-7864, MIAMI, FL 33152

EDNA MAE BALAGUER, P.O. BOX 52-7864, MIAMI, FL 33152

VANESSA BALAGUER, P.O. BOX 52-7864, MIAMI, FL 33152

ARTICLE X

MISCELLANEOUS

A. The initial officers of the Corporation and their addresses shall be as follows:

President: JOAQUIN BALAGUER

P.O. BOX 52-7864, MIAMI, FL 33152

Vice-President: EDNA MAE BALAGUER

P.O. BO 52-7864, MIAMI, FL 33152

B. Upon election of the Board of Directors by the Stockholders, such Board shall manage the business and affairs of the Corporation.

C. The initial By-Laws of the Corporation shall be adopted by the Board of Directors. The By-Laws may be amended from time to time by either the Stockholder or the Directors. The Stockholder may amend, alter, or repeal any By-Law adopted by the Directors. The Directors may not alter, amend or repeal any By-Law adopted by the Stockholder, nor may the Directors adopt By-Laws which would be in conflict with the By-Laws adopted by the Stockholders.

D. The Corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation in a manner now or hereafter prescribed by law; and all rights conferred upon Stockholder herein are granted subject to that reservation.

E. Any Incorporator or Stockholder present at any meeting, either in person or by proxy, and any Directors present in person at any meeting of the Board of Directors shall conclusively be deemed to have received proper notice of such meeting unless he shall make objection at such meeting to any defect or deficiency of notice.

F. The Corporation shall indemnify all Officers and Directors of the Corporation to the fullest extent permitted by law.

G. No contract or other transaction between this Corporation and any other Corporation shall be effected or invalidated by the fact that any one or more of the Directors of this Corporation is or are interested in, or is a Director or Officer, or any Directors, of Officers of, such other Corporation

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 14 day of MAY, 2001.

x [Signature]
JOAQUIN BALAGUER, PRESIDENT

STATE OF FLORIDA
COUNTY OF

EXECUTION OF the foregoing instrument was acknowledged before me this 14, day of MAY, 2001, by Joaquin Balaguer, who is personally known to me or who has produced sufficient evidence of identification (described below) and who did take the oath.

Description of identification produced: _____

[Signature]
NOTARY PUBLIC - SIGNATURE ABOVE

NOTARY NAME: Philip Shenkman
My Commission CC833319

COMMISSION NO: _____
Expires June 18, 2003

COMMISSION EXP. DATE: _____

Notary Name/Commission Number/Exp. Date - Type or Printed

The undersigned hereby accepts designation as Registered Agent of the Corporation.

x [Signature]

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TALLAHASSEE, FLORIDA
SECRETARY OF STATE