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Florida Department of State

Division of Corporations

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To:

Division of Corporations

Fax Number : (850)205-0381

From:

Account Name : LINDA LARREA, P.A.

Account Number : I19990000247

Phone : (305)858-5558

Fax Number : (305)858-8882

FLORIDA PROFIT CORPORATION OR P.A.

Pan American West, Inc.

| | |
|-----------------------|---------|
| Certificate of Status | 1 |
| Certified Copy | 1 |
| Page Count | 05 |
| Estimated Charge | \$87.50 |

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

01 MAY 21 AM 7:41

FILED

ARTICLES OF INCORPORATION
OF
PAN AMERICAN WEST, INC.

FILED
01 MAY 21 AM 7:4
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I
NAME

The name of this Corporation is PAN AMERICAN WEST, INC. and its mailing address is c/o Linda Larrea, P.A. 2300 Coral Way Suite 111, Miami, Florida 33145.

ARTICLE II
NATURE OF BUSINESS

This Corporation is being formed for the following purposes:

- a. To engage in any and all lawful business or activity permitted under the laws of the United States and the State of Florida.
- b. To generally have and exercise all powers, rights and privileges necessary and incident to carrying out properly the objects herein mentioned.
- c. To do anything and everything necessary, suitable, convenient or proper for the accomplishment of any of the purposes or the attainment of any or all of the objects hereinbefore enumerated or incidental to the purposes and powers of the corporation or which at any time appear conducive thereto or expedient.

ARTICLE III
TERM OF EXISTENCE

This Corporation shall have perpetual existence unless sooner dissolved in accordance with the laws of the State of Florida. The date on which corporate existence shall begin is the date on which these Articles of Incorporation are filed with the Secretary of State of the State of Florida.

ARTICLE IV
CAPITAL STOCK

This Corporation is authorized to issue 10,000 shares of \$.01 par value common stock, which shall be designated "Common Shares."

ARTICLE V
INITIAL REGISTERED OFFICE AND AGENT

The initial registered office of the Corporation is 2300 Coral Way, Suite 103, Miami, Florida 33145, and the name of the initial registered agent of this Corporation is Dade Corporate Services.

ARTICLE VI
INITIAL DIRECTORS

The Corporation shall initially have three directors. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one. The names and addresses of the initial directors of this Corporation are:

| <u>Name</u> | <u>Address</u> |
|-------------------------|---|
| Carlos C. Lopez-Cantera | 7415 NW 7 th Street Miami, Florida |
| Stephen A. Blumenthal | 7415 NW 7 th Street Miami, FL 33145 |

ARTICLE VII
DIRECTOR QUORUM AND VOTING

No less than a majority of the directors shall constitute a quorum for a meeting of directors. If a quorum is present, the affirmative vote of a majority of the directors present, or, if a director or directors have abstained from voting because of an interest in the matter to be voted upon, the affirmative vote of a majority of the directors present and voting, shall be the act of the Board of Directors.

ARTICLE VIII
VOTING REQUIREMENTS FOR SHAREHOLDERS

The affirmative vote of a majority of the shareholders of this Corporation entitled to vote shall be required for the authorization of any action of the shareholders of this Corporation.

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ARTICLE IX
CLASSES OF DIRECTORS

The By-Laws of this Corporation may provide that the directors be divided into not more than four classes, as nearly equal in number as possible, whose terms of office shall respectively expire at different times.

ARTICLE X
AMENDMENTS TO ARTICLES OF INCORPORATION AND BY-LAWS

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendments hereto and any right conferred upon the shareholders is subject to this reservation. Further, the power to adopt, alter, amend or repeal the By-Laws shall be vested in the Board of Directors of this Corporation.

ARTICLE XI
POWERS

This Corporation shall have all of the corporate powers enumerated in the Florida Business Corporation Act, as amended from time to time.

ARTICLE XII
DIVIDENDS

Dividends payable in shares of any class may be paid to the holders of shares of any other class.

ARTICLE XIII
INDEMNIFICATION

This corporation shall indemnify any and all of its directors, officers, employees or agents or former directors, officers, employees or agents or any person or persons who may have served at its request as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise in which it owns shares of capital stock or of which it is a creditor, to the fullest extent permitted by law. Said indemnification shall include, but not be limited to, the expenses, including the cost of any judgments, fines, settlements and counsel's fees, actually and necessarily paid or incurred in connection with any action, suit or proceedings, whether civil, criminal, administrative or investigative, and any appeals thereof, to which any such person or his legal representative may be made a party or may be threatened to be made a party, by reason of his being or having been a director, officer, employee or agent as herein provided. The foregoing right of indemnification shall not be exclusive of any other

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rights to which any director, officer, employee or agent may be entitled as a matter of law or which he may be lawfully granted.

ARTICLE XIV
INCORPORATOR

The name and address of the person signing these Articles is:

Vivian Williams

2300 Coral Way, Suite 111
Miami, Florida, 33145

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation on this 21st day of May, 2001


Vivian Williams

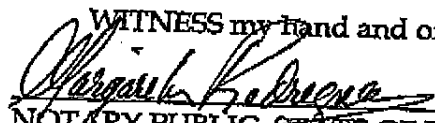
ACKNOWLEDGMENT

STATE OF FLORIDA

COUNTY OF DADE

NOTARY PUBLIC
SEAL OF OFFICE:

) On this the 21st day of May, 2001, before me,
) the undersigned Notary Public of the State of
) Florida personally appeared Vivian Williams, whose
name is subscribed to the within instrument, and she
acknowledges that she executed it.

WITNESS my hand and official seal.

NOTARY PUBLIC, STATE OF FLORIDA

x Personally known to me, or
 Produced identification: Drivers' License



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**CERTIFICATE DESIGNATING THE ADDRESS
AND AN AGENT UPON WHOM PROCESS MAY BE SERVED**

WITNESSETH

That PAN AMERICAN WEST, INC., desiring to organize under the laws of the State of Florida, has named DADE CORPORATE SERVICES, INC. as its agent to accept service of process within this state.


ACKNOWLEDGMENT:

Having been named to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I accept the duties and obligations of Section 607.0505, Florida Statutes.

Dated this 21st day of May, 2001.

REGISTERED AGENT:

Dade Corporate Services, Inc.


Vivian Williams, President

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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