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Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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To:

Division of Corporations

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From:

Account Name : EMPIRE CORPORATE KIT COMPANY Account Number : 072450003255

Fax Number (305) 634-3694

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FLORIDA PROFIT CORPORATION OR P.A.

NORMANDY INVESTMENTS, INC.

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Certificate of Status	Participation of the Control of the
Certified Copy	0
Page Count	4
Estimated Charge	(05)
Charge .	\$78.75

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ARTICLES OF INCORPORATION

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NORMANDY INVESTMENTS, INC.

The undersigned in order to form a Corporation for the purposes hereinafter stated, by and under the provisions of Statutes of the State of Florida, does hereby subscribe to these Articles of Incorporation.

ARTICLE I - NAME

The name of this Corporation is: NORMANDY INVESTMENTS, INC.

ARTICLE II - DURATION

This Corporation shall have perpetual existence, commencing on the date of execution of these Articles of Incorporation.

ARTICLE III - PURPOSES

This Corporation is organized for the following purposes:

a: Investments on property of any kind.

b: To purchase, receive, lease, or otherwise, own, hold, improve, use and otherwise deal with real or personal property or any legal or equitable interest in property wherever located; to sell, convey, mortgage, pledge, create a security interest in, lease, exchange, and otherwise dispose of all or any part of its property.

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c. In the purchase or adquisition of property, business rights or franchises, or for additional working capital, or for any other objective in or about its business affairs and without limit as to amount: to incur debts and to arise, borrow and secure the payment of money in any lawful manner. The Corporation may issue its stock for any lawful purposes, including the acquisition of any other entity. d. To engage in any or all lawful activity and to institute and promote commercial, mercantile, financial and industrial enterprises, business.

ARTICLE IV - POWERS

This Corporation shall have all of the corporate powers enumerated in the Florida Business Corporation Act.

ARTICLE V - CAPITAL STOCK

This Corporation is authorized to issue 6,000 shares of \$1.00 EACH PAR VALUE, common stock, which shall be designated "COMMON SHARES".

ARTICLE VI - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this Corporation of the same kind of that which he/she already holds, shall have the right to purchase his/her pro rate share thereof, as nearly as may be done without issuance of fractional shares, at the price which it is offered to others.

ARTICLE VII- STREET ADDRESS OF THE

CORPORATION'S INITIAL REGISTERED

OFFICE AND INITIAL REGISTERED

AGENT. PRINCIPAL OFFICE.

The street address of the corporation's initial

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registered office and principal office is: 2401 COLLINS

AVENUE, UNIT 1811, MIAMI BEACH, FLORIDA 33140, and the name
of the initial registered agent of the corporation at that
office is: RUBEN FERNANDEZ

ARTICLE VIII- INITIAL BOARD OF DIRECTORS

This Corporation shall have ONE Directors initially.

The number of Directors may be either increased or diminished from time to time by the bylaws. The names and addresses of the initial Directors of this Corporation until the first annual meeting of shareholders or until their successors are elected and qualified are:

NAME

ADDRESS

RUPEN FERNANDEZ

2401 COLLINS AVE., #1811 MIAMI BEACH, FLORIDA 33140

ARTICLE IX - INCORPORATOR

The name and address of the person signing these Articles is:

NAME

ADDRESS

RUBEN FERNANDEZ

2401 COLLINS AVE., #1811 MIAMI BEACH, FLORIDA 33140

ARTICLE X - AMENDMENT

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the

shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these

Articles of Incorporation this 18th day of May, 2001.

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STATE OF FLORIDA COUNTY OF MIAMI-DADE

BEFORE ME, the undersigned authority, personally appeared RUBEN FERNANDEZ, who is to me well known to be the person described in and who executed the foregoing Articles of Incorporation as the Incorporator. and he acknowledged to and before me that he executed the same for the uses and purposes therein mentioned and set forth. (χ) who is personally known to me or () who has produced

as identification. IN WITNESS WHEREOF, I have hereunto set my hand and seal at Miami in the said County and State, this 18th day of May, 2001,

OFFICIAL NUTARY SEAL MARIA RIVERO NOTARY PUBLIC STATE OF FLORIDA COMMESSION NO. OCOMISHS Y COMMISSION EXP. TUNE 52000

HAVING BEEN NAMED TO ACCEPT SERVICE OR PROCESS FOR: NORMANDY INVESTMENTS, INC., AT THE PLACE DESIGNATED IN THESE ARTICLES OF INCORPORATION, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE

DATED THIS 18th DAY OF May, 2001.

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ROBEN PERNAN (REGISTERED AGENT)

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