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01 MAY 17 PM 1:04
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Office Use Only

CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):

1. SAVOY HOTEL MANAGEMENT INC.
(Corporation Name) (Document #)
2. _____
(Corporation Name) (Document #)
3. _____
(Corporation Name) (Document #)
4. _____
(Corporation Name) (Document #)

RECEIVED
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
2001 MAY 17 PM 12:33
TO AVOID DELAY
SUFFICIENCY OF FILING

- Walk in Pick up time _____ Certified Copy
 Mail out Will wait Photocopy Certificate of Status

NEW FILINGS

- Profit
 Not for Profit
 Limited Liability
 Domestication
 Other

AMENDMENTS

- Amendment
 Resignation of R.A., Officer/Director
 Change of Registered Agent
 Dissolution/Withdrawal
 Merger

OTHER FILINGS

- Annual Report
 Fictitious Name

REGISTRATION/QUALIFICATION

- Foreign 700004242747--8
 Limited Partnership -05/17/01--01095--024
 Reinstatement *****78.75 *****78.75
 Trademark
 Other

Examiner's Initials

J. BRYAN MAY 17 2001

**ARTICLES OF INCORPORATION
OF
SAVOY HOTEL MANAGEMENT, INC.**

ARTICLE I

NAME

The name of the corporation is Savoy Hotel Management, Inc.

ARTICLE II

ADDRESS

The mailing address and principal office of the corporation is 300 21st Street, Miami Beach, Florida 33139.

ARTICLE III

PURPOSE

The corporation shall be authorized to engage in and transact any and all lawful business within and without the State of Florida or United States for which corporations may be incorporated under Chapter 607, Florida Statutes, as amended and supplemented.

ARTICLE IV

DURATION

This corporation shall have a perpetual existence commencing upon filing of the Articles of Incorporation with the Secretary of State.

ARTICLE V

POWERS

The corporation shall have all of the powers conferred upon corporations organized pursuant to the provisions of Chapter 607, Florida Statutes, as amended and supplemented.

ARTICLE VI

CAPITAL STOCK

This corporation is authorized to issue 1,000 shares of One Dollar (\$1.00) par value common stock.

ARTICLE VII

DIRECTORS

The corporation shall have two directors initially. The number of directors may be either increased or decreased from time to time as provided in the Bylaws of the corporation, but shall never be less than one (1).

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ARTICLE VIII
INCORPORATOR

The name and address of the person signing these Articles as Incorporator is:

Mitchell S. Polansky, Esq.
Richards & Polansky, P.A.
2665 South Bayshore Drive, Suite 703
Miami, Florida 33133

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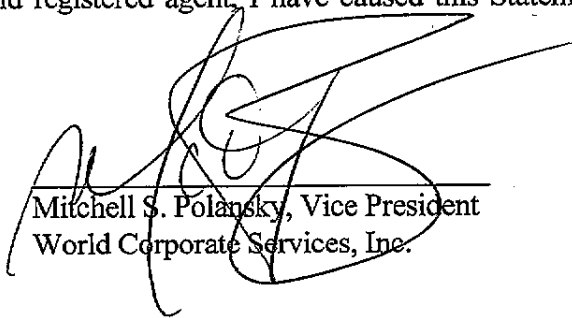
ARTICLE IX
INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation and the name and address of the initial registered agent of this corporation at that address are:

World Corporate Services, Inc.
2665 South Bayshore Drive, Suite 703
Miami, Florida 33133

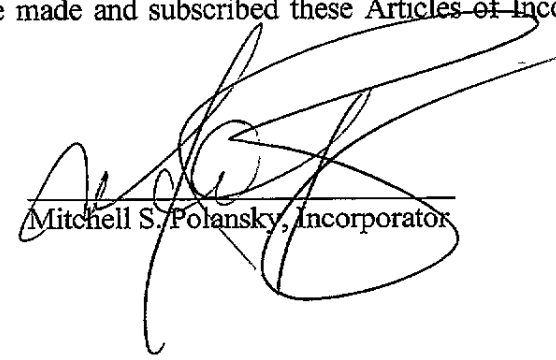
I HEREBY ACCEPT this appointment of, and designation as, registered agent for service of process within the State of Florida of the proposed corporation named in the Articles of Incorporation hereinabove set forth and I do hereby further state that I may be found as registered agent for service of process upon said proposed corporation at the address set forth in Article X of such Articles.

IN WITNESS WHEREOF, as said registered agent, I have caused this Statement to be signed on this May 16, 2001.



Mitchell S. Polansky, Vice President
World Corporate Services, Inc.

IN WITNESS WHEREOF, I have made and subscribed these Articles of Incorporation this May 16, 2001.



Mitchell S. Polansky, Incorporator