



**International Restaurant
Management Group**

P01000042260

April 24, 2001

Florida Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

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-04/25/01--01071--021
*****87.50 *****87.50

Re: J.C. Merlo & Associates, Inc.

Dear Sir or Madam:

Attached you will find one original and one copy of the Articles of Incorporation for the above-captioned entity. Please file these articles with the Department of State at your earliest convenience and return them, along with a certified copy and one certificate of status.

Also enclosed is a check in the amount of \$87.50 which sum represents the fees for this request. Please contact me at the telephone number shown below with any questions or problems regarding this filing.

Sincerely,

Rosie G. Torres
Corporate Paralegal

FILED
01 APR 25 PM 1:26
SECRETARY OF STATE
TALLAHASSEE, FLORIDA



4104 Aurora Street Coral Gables, FL 33146
Phone (305) 476-1611 Fax (305) 476-9622
email: cajun@kellyscajungrill.com www.kellyscajungrill.com



4-26-01
WGC

ARTICLES OF INCORPORATION

OF

J.C. MERLO & ASSOCIATES, INC.

FILED
01 APR 25 PM 1:26
SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation:

ARTICLE I
Corporate name

The name of the corporation is J.C. Merlo & Associates, Inc., hereinafter referred to as the "Corporation."

ARTICLE II
Corporate Duration

The duration of the Corporation is perpetual, and the corporate existence is to commence upon filing hereof, pursuant to Florida Status Section 607.0203 (1991).

ARTICLE III
Purpose and Powers

The general purposes for which the Corporation is organized are to transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act, and to engage in any other trade or business which can, in the opinion of the Board of Directors of the Corporation, be advantageously carried on in connection with or auxiliary to any other business of the Corporation.

ARTICLE IV
Capitalization

The aggregate number of shares the corporation is to issue is one-thousand (1,000) shares. Such shares shall be of a single common class and shall have a par value of one dollar (\$1.00) per share.

ARTICLE V
Registered Office, Agent and Principal Office

The street address of the initial registered office of the corporation is 9220 E. Calusa Club Drive, Miami, FL 33186. The name of the Corporation's initial registered agent at such address is Jose R. Merlo. The principal office and mailing address of the Corporation is 9220 E. Calusa Club Drive, Miami, FL 33186.

**ARTICLE VI
Directors**

The number of directors constituting the initial Board of Directors of the Corporation is two (2). The name and address of the person who is to serve as a member of the initial Board of Directors is as follows:

Jose R. Merlo
9220 E. Calusa Club Drive
Miami, FL 33186

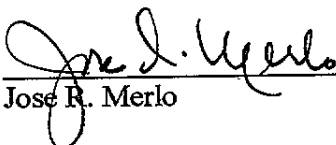
Juan Carlos Garrido
2324 S.W. 26th Street
Miami, FL 33133

**ARTICLE VII
Incorporators**

The name and address of the incorporator is:

Jose R. Merlo
9220 E. Calusa Club Drive
Miami, FL 33186

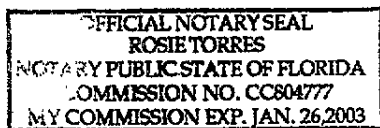
IN WITNESS WHEREOF the undersigned subscriber has executed these Articles of Incorporation at Miami-Dade, Florida on this the 24th day of April 2001.



Jose R. Merlo

STATE OF FLORIDA)
)
COUNTY OF DADE)

The foregoing instrument was acknowledged before me this 24th day of April, 2001 by Jose R. Merlo who is personally known to me and who did not take an oath.

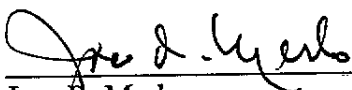




Notary Public

ACKNOWLEDGEMENT OF APPOINTMENT AS REGISTERED AGENT

I am familiar with and accept the duties and responsibilities of registered agent for the above Corporation.



Jose R. Merlo