POLOOOO39099 TRANSMITTAL LETTER

FILED

01 APR 16 AM 10:00

SECRETARY OF STATE TALLAHASSEE, FLORIDA

Department of State
Division of Corporations
P. Corpox 6327
Tall assee, FL 32314

SUBJECT:	PANCA, INC. (PROPOSED CORPORA)	TE NAME – <u>MUST INCL</u>	UDE SUFFIX)	
England's and				1267 -01100005 - *****78.75
### \$70.00 Filing Fee	al and one(1) copy of the article \$78.75 Filing Fee & Certificate of Status	s of incorporation and a \$\sum_{\text{\$\subset}} \\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87.50 Filing Fee, Certified Copy & Certificate of Status	
FROM:	John E. Fitzgerald, Name (Pr	Jr., Esq.		
	581 N.E. 91 Street Address			et er e
	Miami Shores, FL 33 City, S (305) 751-8556	138 State & Zip		• A. S

NOTE: Please provide the original and one copy of the articles.

Daytime Telephone number

CB 4-18

ARTICLES OF INCORPORATION

FILED

OI APR 16 AM 10: 00

SECRETARY OF STATE TALLAHASSEE, FLORID:

OF

PANCA, INC.

In compliance with the requirements of F.S. Chapter 607, the undersigned, being a natural person, hereby acts as an incorporator in adopting and filing the following articles of incorporation for the purpose of organizing a business corporation.

ARTICLE I

The name of the Corporation ("Corporation") is PANCA, INC.

ARTICLE II

The existence of the Corporation shall begin on the date of this filing.

ARTICLE III

The address of the principal office of the Corporation is 12864 Biscayne Boulevard, #183, North Miami, FL 33181.

ARTICLE IV

The maximum number of shares this Corporation is authorized to issue is 1,000, par value \$.01 per share, all of which shall be Common Shares. All Common Shares shall be identical with each other in every respect and the holders of Common Shares shall be entitled to one vote for each share on all matters on which shareholders have the right to vote.

ARTICLE V

The initial address of the Corporation's registered office is 1235 N.E. 100 Street, Miami Shores, FL 33138. The initial registered agent for the Corporation at that address is Susana de Thomas.

ARTICLE VI

The initial board of directors shall consist of two (2) members. This number may be increased or decreased from time to time in accordance with the Corporation's bylaws, but shall never be less than one. The names and addresses of the persons who will serve on the initial board of directors are:

Name	Address	
Louis de Thomas	12864 Biscayne Boulevard, #183 North Miami, FL 33181	· = · .
Susana de Thomas	12864 Biscayne Boulevard, # 183 North Miami, FL 33181	

ARTICLE VII

The names and street addresses of the persons signing these articles of incorporation are:

ivanie	Address	
Susana de Thomas	12864 Biscayne Boulevard, #183	
	North Miami, FL 33181	

ARTICLE VIII

The Corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these articles of incorporation on this ___/2__ day of April, 2001.

Susana de Thomas

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for PANCA, INC. at the place designated in the articles of incorporation, the undersigned is familiar with and accepts the obligations of that position pursuant to F.S. 607.0501(3).

24-12-01 Susana de Thomas

DATE

Susana de Thomas