

March 28, 2001

TRANSMITTAL LETTER

Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

> The Ryan Golf Corporation RE:

Articles of Incorporation and Filing Fee

Sir or Madam:

Enclosed is an original and one copy (duplicate original) of the Articles of Incorporation and a check for the \$70.00 filing fee.

FROM:

William H. Ryan

786 South Military Trail Deerfield Beach, FL 33442

(954) 427-5599

Very truly yours,

RYAN INCORPORATED EASTERN

By:

WHR:jjy Enclosures

RYAN INCORPORATED EASTERN

T.SMITH APR 04 2000

786 SOUTH MILITARY TRAIL

DEERFIELD BEACH, FLORIDA 33442

ARTICLES OF INCORPORATION OF RYANGOLF CORPORATION

The undersigned Incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: RYANGOLF CORPORATION.

OTAPR -- 2 PM 1:58 SECRETARY OF STATE TALLAHASSEF FLORIDA

Article II

The principal place of business and mailing address of the corporation is: 786 South Military Trail, Deerfield Beach, FL 33442.

Article III

The number of shares of stock that this corporation is authorized to issue is: 10,000 shares, with a par value of \$.10 per share.

Article IV

The number of Directors shall be fixed from time to time by the By-Laws of the corporation.

Article V

The names and addresses of the initial Officers and Directors are as follows:

OFFICERS:

President Vice President Vice President Secretary/Treasurer Assistant Secretary Fidel J. Garcia Larry D. Hughes John K. Daugherty Liz Garrido William H. Ryan

DIRECTORS:

William H. Ryan (Chairman of the Board and CEO)
William J. Ryan

ADDRESS FOR ALL OF THE ABOVE OFFICERS and DIRECTORS is: 786 South Military Trail, Deerfield Beach, FL 33442.

Article VI

The name and address of the initial Registered Agent is: William H. Ryan, 786°S Military Trail, Deerfield Beach, FL 33442.

Article VI

The name and address of the Incorporator is: William H. Ryan, 786 South Military Trail, Deerfield Beach, FL 33442

Having been named as Registered Agent to accept service of process for the above-stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as Registered Agent and agree to act in this capacity.

William H. Ryan Registered Agent

Date 3 24 61

William H. Ryan, Incorporator

Date 3 29 0