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March 21, 2001

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Department of State
Division of Corporations
Post Office Box 6327
Tallahassee, FL 32314

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*****87.50 *****87.50

Re: *Rene Otero And Associates, Inc.*
Our File Number : 31670

Dear Sir or Madam,

Enclosed are the signed original and signed copy of the Articles of Incorporation of the above corporation. We have also enclosed a check in the amount of \$87.50 for the filing and certified copy fees.

Please process this at your earliest convenience and return the certified copy of the Articles of Incorporation to this office.

Thank you in advance for your assistance. If you have any questions, please do not hesitate to contact the undersigned.

Very truly yours,
D. John Mergeson, Jr.

FILED

01 MAR 23 AM 11:02
SECRETARY OF STATE
TALLAHASSEE FLORIDA

Enclosures

D. WHITE MAR 28 2001 4

FILED

ARTICLES OF INCORPORATION
OF
Rene Otero and Associates, Inc.

01 MAR 23 AM 11:02

SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned incorporator to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida and adopts the following Articles of Incorporation for such corporation:

ARTICLE I
NAME AND PRINCIPAL ADDRESS OF CORPORATION

The name of the corporation is: **Rene Otero and Associates, Inc.** The principal place of business, and mailing address of the corporation is: 466 Dewars Court, Winter Springs, Florida 32708.

ARTICLE II
NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, county, territory or nation.

ARTICLE III
CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at one time is one hundred (100) shares of common stock having a par value of \$1.00 per share.

ARTICLE IV
ADDRESS

The name and street address of the registered agent of the corporation is: Rene Otero, 466 Dewars Court, Winter Springs, Florida 32708.

ARTICLE V
TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI DIRECTORS

This corporation shall have one (1) Director initially. The name and street address of the members of the Board of Directors are: RENE OTERO, 466 Dewars Court, Winter Springs, Florida 32708.

ARTICLE VII
OFFICERS

The names and addresses of the initial officers of the corporation who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

ARTICLE VIII INCORPORATOR

The name and address of the incorporator is RENE OTERO, 466 Dewars Court, Winter Springs, Florida 32708.

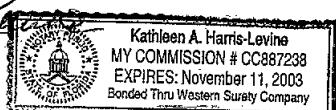
IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal the day of March, 2001.


KENE OTERO

STATE OF FLORIDA
COUNTY OF

The foregoing instrument was acknowledged before me this 12 day of March,
2001, by Kathleen Harris Levine, who, is personally known to me or who has provided
FDL 155 599 as identification, and who did take an oath.
Ex 9 25 0360725363328

Kathleen D.
Notary Public Signature



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01 MAR 23 AM 11:02

SECRETARY OF STATE
TALLAHASSEE FLORIDA

KATHLEEN HARRIS LEVINE
Notary Public Printed Name
My Commission Expires: Nov 11, 2003

ACCEPTANCE BY REGISTERED AGENT

The undersigned hereby accepts the foregoing appointment as Registered Agent for Rene Otero and Associates, Inc.



Rene Otero
466 Dewars Court
Winter Springs, Florida 32708