PO/OOOO3/11 10730 S.W. 27 STREET MIAMI, FL 33165 305-962-6209

March 22, 2001

OI MAR 23 PM 12: 35
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

VIA UPS

Secretary of State Division of Corporations 409 E. Gaines Street Tallahassee, FL 32399

Re: Articles of Incorporation for HERCAR, INC.

Dear Sir/Madam:

400003908414--6 -03/26/01--01009--001 *****78.75 ******78.75

Enclosed herewith find the original and duplicate copy of the Articles of Incorporation of the above named proposed corporation. The duplicate copy has been subscribed in the same manner as the original. Please endorse your approval of the Articles on the duplicate copy, certify it and return it to the undersigned in the enclosed UPS overnight envelope. Thank you.

The enclosed check in the amount \$78.75 is to cover the following items:

 Filing Fee
 \$ 35.00

 Certified copy
 8.75

 Resident Agent Form
 35.00

 Total:
 \$78.75

Thank you.

Yours truly

Carlos A. Carbajal

943/27

ARTICLES OF INCORPORATION

OF

HERCAR, INC.

OI MAR 23 PH 12: 35
SECRETARY OF STATE
TALLAHASSEE, FLORINA

The undersigned forms this corporation for profit in accordance with the Florida General Corporation Act.

ARTICLE I - NAME

The name of the corporation is HERCAR, INC.

ARTICLE II - PRINCIPAL OFFICE

The principal office and mailing address of the corporation is 99620 Overseas Highway, Key Largo, Florida 33037.

ARTICLE III - DURATION

This corporation shall have perpetual existence commencing on the date these Articles are filed with the Secretary of State.

ARTICLE IV - PURPOSES

The purpose or purposes for which the corporation is organized are to engage in any activity or business permitted under the laws of the United States and of this State, and to do everything necessary, proper, advisable or convenient for the accomplishment of said purposes, and to do all other things incidental to them or by other law, or by these Articles of Incorporation, and to carry out the said purposes in any state, territory, district, or possession of the United States, or any foreign country, to the extent that these purposes are not forbidden by the law of the state, territory, district or possession of the United States or by the foreign country.

ARTICLE V - CAPITAL STOCK

This corporation is authorized to issue One Hundred (100) shares of common stock having a par value of One Dollar (\$1.00) per share.

ARTICLE VI - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share

thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VII - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 99620 Overseas Highway, Key Largo, Florida 33037 and the name of the initial registered agent of this corporation at that address is Carlos A. Carbajal.

ARTICLE VIII - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The name and address of the initial director of this corporation is:

Carlos A. Carbajal

99620 Overseas Highway Key Largo, FL 33037

ARTICLE IX - INCORPORATORS

The name and address of the person signing this Articles is:

Carlos A. Carbajal 99620 Overseas Highway Key Largo, FL 33037

ARTICLE X - INDEMNIFICATION

The corporation shall indemnify any officer or director or any former officer or director, to the full extent permitted by law.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment to them, and any right conferred upon the shareholders is subject to this reservation.

| IN WITNESS WHEREOF, the undersigned Incorporation this day of March, 2001. | ed subscriber has executed these Articles of CARLOS A. CARBAJAL |
|---|---|
| STATE OF FLORIDA | |
| COUNTY OF MIAMI-DADE | |
| Sworn to and subscribed before me this CARBAJAL, who is personally known to me or identification. | day of March, 2001 by <u>CARLOS A</u> who has produced as NOTARY PUBLIC_STATE OF FLORIDA |
| My commission expires: | |
| | |

OFFICIAL NOTARY SEAL ELIANA SALAS COMMISSION NUMBER © C657967
MY COMMISSION EXPIRES JULY 13,2001

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in with said Act:

That HERCAR, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Monroe, State of Florida, has named CARLOS A. CARBAJAL, whose address is 99620 Overseas Highway, Key Largo, Florida 33037, as its agent to accept service of process within this state.

Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby agree to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

CARLOS´ A. CARBAJAL