CAPITAL CONNECTION, INC. 417 E. Virginia Street, Suite 1 · Tallahassee, Florida 32301 (850) 224-8870 · 1-800-342-8062 · Fax (850) 222-1222 Kiernan - Simon, Inc Polococococococococococococococococococo	4000038524647 -03/14/0101018020 *****78.75 *****78.75
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ARTICLES OF INCORPORATION

OF

KIERNAN-SIMON, INC.

The undersigned subscribers to these Articles of Incorporation, being natural persons, hereby form a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of this corporation is KIERNAN-SIMON, INC.

ARTICLE II - DURATION

This corporation shall have perpetual existence.

ARTICLE III - PURPOSE

The purpose of this corporation is to engage in and operate the business of Pest Control Services and all related businesses, and to engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 100 shares of common stock, having a par value of \$1.00 which shall be designated as "Equal Shares."

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered agent is 8732 Yearling Drive, Lake Worth, Florida 33467 and the name of the initial registered agent is MICHAEL SIMON.

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be increased from time to time by the bylaws. The name and address of the initial directors of this corporation are:

MICHAEL SIMON 8732 YEARLING DRIVE LAKE WORTH, FLORIDA 33467

DANIEL KIERNAN 405 EBBTIDE DRIVE NORTH PALM BEACH, FL 33408

ARTICLE VII - INCORPORATORS

The name and address of the persons signing these Articles of Incorporation is:

MICHAEL SIMON 8732 YEARLING DRIVE LAKE WORTH, FLORIDA 33467

DANIEL KIERNAN 405 EBBTIDE DRIVE NORTH PALM BEACH, FL 33408

ARTICLE VIII - OFFICERS

The affairs of this corporation shall be administered by the officers holding the offices as designated in the bylaws. The name and address of the officers who shall serve until the first meeting of the Board of Directors is as follows:

MICHAEL SIMON 8732 YEARLING DRIVE LAKE WORTH, FLORIDA 33467

DANIEL KIERNAN 405 EBBTIDE DRIVE NORTH PALM BEACH, FL 33408

ARTICLE IX - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

ARTICLE X - PRINCIPAL PLACE OF BUSINESS

The business address of the corporation is 8732 Yearling Drive, Lake Worth, Florida 33467.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation on this _____ day of March, 2001.

MICHAEL SIMON

DANIEL KIERNAN ACCEPTANCE OF POSITION AS REGISTERED AGENT I hereby certify that I accept the position as registered agent for the corporation described herein. My address is 8732 Yearling Drive, Lake Worth, Florida 33467. Muhus

STATE OF FLORIDA COUNTY OF PALM BEACH

The foregoing instrument was acknowledged before me this 2^m/₂ day of March, 2001 by MICHAEL SIMON AND DANIEL KIERNAN who are both personally known to me and who-did take an oath.

NOTARY PUBLIC - STATE OF FLORIDA KATHLEEN A. PAPARELLA COMMISSION # CC814045 EXPIRES 5/31/2003 BONDED THRU ASA 1-888-NOTARY1

KATHLEEN A. PAPARELLA NOTARY PUBLIC