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March 2, 2001

Corporate Records Bureau
Division of Corporations
Department of State
Post Office Box 6327
Tallahassee, Florida 32314

FILED
01 MAR -5 AM 10:23
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Re: HOK/KBJ ARCHITECTS, INC.

500003798135--9
-03/05/01--01098--011
*****70.00 *****70.00

Dear Sirs:

Enclosed are original and copy of Articles of Incorporation of HOK/KBJ Architects, Inc. Please file the original and return a stamped copy to me. A check for \$70.00 is enclosed to cover the fees.

Thank you very much for your cooperation.

Sincerely yours,



KATHLEEN HOLBROOK COLD

KHC/rh

Enclosure

cc: Mr. John Ruth

CB-39

EFFECTIVE DATE

3/2/01

ARTICLES OF INCORPORATION
OF
HOK/KBJ ARCHITECTS, INC.

FILED
01 MAR -5 AM 10:23
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned incorporator to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I

The name of this corporation is: HOK/KBJ ARCHITECTS, INC.

ARTICLE II

The general nature of the business to be transacted by this corporation is:

To engage in any activity or business permitted under the laws of the United States and of this state.

To the same extent as natural persons might or could do, to purchase or otherwise acquire, and to hold, own, maintain, work, develop, sell, lease, exchange, hire, convey, mortgage or otherwise to dispose of and deal in, lands and leaseholds, and any interest, estate, and rights in real property, and any personal or mixed property, and any franchises, rights, licenses or privileges necessary, convenient or appropriate for any of the purposes herein expressed.

To manufacture, purchase, or otherwise acquire, and to own, mortgage, pledge, sell, assign, transfer, or otherwise to

dispose of, and to invest in, deal in and with, goods, wares, merchandise, real and personal property, and services of every class, kind and description, now or hereafter permitted by law.

To conduct business in, have one or more offices in and to buy, hold, mortgage, sell, convey, lease, or otherwise to dispose of real and personal property, including franchises, patents, copyrights, trademarks, and licenses, in the State of Florida, and in all other states and countries.

To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and to execute such mortgages, transfers of corporate indebtedness as required.

To purchase the corporate assets of any other corporation and engage in the same or other character of business.

To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, or other evidences of indebtedness created by any other corporation of the State of Florida, or any other state or government, and while owner of such stock to exercise all rights, powers and privileges of ownership, including the right to vote such stock.

To exercise all the powers now granted to this type of corporation under Florida Law, and all powers subsequently authorized or granted by law to private corporations.

The foregoing clauses shall be construed both as objects and powers, and it is hereby expressly provided that the foregoing enumeration of specific powers shall not be held to limit or restrict in any manner the powers of this corporation.

ARTICLE III

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is:

5,000 shares of Class A Common Stock
of no par value.

5,000 shares of Class B Common Stock of
no par value.

Class A and Class B common shares shall be identical in all respects and shall have the same voting powers, to wit: one (1) vote for each share, subject however to the following limitations:

A. The holders of the Class A shares shall have the sole right to vote for and elect two (2) directors of the corporation who shall be known as Class A Directors and to remove any Class A Directors with or without cause at any time and to fill any and all vacancies of all Class A Directors.

B. The holders of the Class B shares shall have the sole right to vote for and elect two (2) directors of the corporation who shall be known as Class B Directors and to remove any Class B Directors with or without cause at any time and to fill any and all vacancies of all Class B Directors.

The shareholders may, by-law provision or by written shareholders' agreement, impose such restrictions on the sale, transfer, or encumbrance of the stock of this corporation as they may see fit..

ARTICLE IV

This corporation is to exist perpetually, and its corporate existence shall begin on March 2, 2001.

ARTICLE V

The initial address of the principal office of this corporation in the State of Florida is 510 North Julia Street, Jacksonville, Florida 32202. The Board of Directors may from time to time move the principal office to any other address in Florida.

ARTICLE VI

The number of Directors shall be four (4), and shall consist of two (2) Class A Directors and two (2) Class B Directors. Such number shall not be increased or decreased except with the prior approval of a majority of the outstanding shares of the Class A Common Stock and of a majority of the outstanding shares of the Class B Common Stock, each voting as a class. Each Director shall have one (1) vote at any Directors meeting.

ARTICLE VII

The name and post office address of the members of the first Board of Directors are:

<u>Name</u>	<u>Address</u>
Al Michejda	200 South Orange Avenue Suite 2900 Orlando, Florida 32801
Darryl McDonald	200 South Orange Avenue Suite 2900 Orlando, Florida 32801
Walter Taylor	510 North Julia Street Jacksonville, Florida 32202
John Ruth	510 North Julia Street Jacksonville, Florida 32202

ARTICLE VIII

The name and post office address of the incorporator to these Articles of Incorporation are:

<u>Name</u>	<u>Address</u>
Kathleen Holbrook Cold	One Independent Drive, Suite 2301 Jacksonville, Florida 32202

ARTICLE IX

The corporation shall indemnify any and all persons who may serve or who have served at any time as directors or officers, or who at the request of the Board of Directors of the corporation may serve or at any time have served as directors or officers of another corporation in which the corporation at such time owned or may own shares of stock or of which it was or may be a creditor, and their respective heirs, administrators, successors, and assigns, against any and all expenses, including amounts paid upon judgments, counsel fees, and amounts paid in settlement (before or

after suit is commenced), actually and necessarily incurred by such persons in connection with the defense or settlement of any claim, action, suit, or proceeding in which they, or any of them, are made parties, or a party, or which may be asserted against them or any of them, by reason of being or having been directors or officers or a director or officer of the corporation, or of such other corporation, except in relation to matters as to which any such director or officer or former director or officer or person shall be adjudged in any action, suit, or proceeding to be liable for his own negligence or misconduct in the performance of his duty. Such indemnification shall be in addition to any other rights to which those indemnified may be entitled under any law, by-law, agreement, vote of stockholders, or otherwise, and the corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE X

The registered office shall be One Independent Drive, Suite 2301, Jacksonville, Florida, 32202, and the registered agent at that same address is Kathleen Holbrook Cold.

ARTICLE XI

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the

holder or holders of a majority of the stock entitled to vote thereon.

Kathleen H Cold
KATHLEEN HOLBROOK COLD

ACCEPTANCE BY RESIDENT AGENT

I hereby am familiar with and accept the duties and responsibilities as registered agent for said corporation.

Kathleen H Cold
KATHLEEN HOLBROOK COLD

STATE OF FLORIDA

COUNTY OF DUVAL

I hereby certify that on this day, before me, a Notary Public duly authorized in the State and County named above to take acknowledgments, personally appeared KATHLEEN HOLBROOK COLD, to me well known to be the person described as the incorporator in and who executed the foregoing Articles of Incorporation, and she acknowledged before me that she subscribed to those Articles of Incorporation.

WITNESS my hand and official seal in the County and State named above, this 2nd day of March, A.D. 2001.



Notary Public

My Commission Expires:
Commission Number:

ROSEMARY HAGER
Notary Public, State of Florida
My Comm. Expires April 13, 2003
Comm. No. CC 804757

FILED
01 MAR -5 AM 10:23
SECRETARY OF STATE
TALLAHASSEE, FLORIDA