

Division of Corporations

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Florida Department of State
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Account Name : PATRICK VIVIES CPA, PA
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Phone : (954) 929-4475
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FLORIDA PROFIT CORPORATION OR P.A.

Highland Corp.

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FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

March 1, 2001

PATRICK VIVIES

SUBJECT: HIGHLAND CORP.
REF: W01000004698

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Document Specialist

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Division of Corporations - P.O. BOX 6327 -Tallahassee, Florida 32314

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ARTICLES OF INCORPORATION
OF
HIGHLAND MANAGEMENT CORP.

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TALLAHASSEE, FLORIDA

The undersigned incorporator, for the purposes of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be Highland Management Corp.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this Corporation is 700 E. Dania Beach Blvd. Suite 202 Dania, FL 33004

ARTICLE III CAPITAL STOCK

The aggregate number of shares which the Corporation is authorized to issue is Ten Thousand (10,000) shares of Common Stock, par value \$ 1.00 per share.

ARTICLE IV PURPOSE

The Corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

Prepared by:
Patrick Vivies CPA, PA
700 E. Dania Beach Blvd. Suite 202
Dania, FL 33004
(954) 929-4475

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ARTICLE V INITIAL REGISTERED AGENT AND ADDRESS

The name and address of the initial registered agent is: Patrick Vivies, 700 E. Dania Beach Blvd. Suite 202 Dania, FL 33004

ARTICLE VI INCORPORATOR

The name and street address of the incorporator to these Article of Incorporation is:

Patrick Vivies
700 E. Dania Beach Blvd.
Suite 202
Dania, FL 33004

The Corporation shall have one (1) director initially. The number of directors may be either increased or decreased from time to time as provided in the Bylaws of the Corporation, but shall never be less than one (1). The name and address of the initial Director and President is Yves Carron-Daguet, Address: 108 Highland Management Avenue, Toronto, ON M4W 2A6 Canada

The undersigned has executed these Articles of Incorporation this 28Th day of February, 2001



Patrick Vivies, Incorporator

Prepared by:
Patrick Vivies CPA, PA
700 E. Dania Beach Blvd. Suite 202
Dania, FL 33004
(954) 929-4475

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CERTIFICATE DESIGNATING THE ADDRESS

AND AN AGENT UPON WHOM PROCESS MAY BE SERVED

Having been named to accept service of process for Corporation, at the place designated in its Articles of Incorporation, I agree to act in this capacity and to comply with the provisions of Section 607.0505 of the Florida Statutes.

Dated: February 28, 2001



PATRICK VIVIES
Registered Agent

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TALLAHASSEE, FLORIDA

Prepared by:
Patrick Vivies CPA, PA
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Dania, FL 33004
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