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Florida Department of State  
Division of Corporations  
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Katherine Harris, Secretary of State

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To:  
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Fax Number : (850) 922-4001

From:  
Account Name : FOWLER, WHITE, BURNETT, ET AL  
Account Number : 071250001512  
Phone : (305) 789-9200  
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FLORIDA PROFIT CORPORATION OR P.A.

P & C INSURANCE AGENCY, INC.

|                       |         |
|-----------------------|---------|
| Certificate of Status | 0       |
| Certified Copy        | 1       |
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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**ARTICLES OF INCORPORATION  
OF  
P & C INSURANCE AGENCY, INC.**

**a Florida corporation**

**ARTICLE I**

**Name**

The name of the corporation is P & C INSURANCE AGENCY, INC., a Florida corporation.

**ARTICLE II**

**Duration**

This corporation shall have a perpetual existence, unless dissolved according to law, commencing upon the filing of these Articles of Incorporation with the Florida Division of Corporation of the Department of State.

**ARTICLE III**

**Purpose**

This corporation is organized for the purpose of transacting any or all lawful business for which corporations may be incorporated under the Florida General Corporation Act.

**ARTICLE IV**

**Capital Stock**

This corporation is authorized to issue ONE HUNDRED (100) shares of ONE AND NO/100 DOLLARS (\$1.00) par value common stock, which shall be designated "Common Shares."

**ARTICLE V**

**Initial Registered Office and Agent**

The street address of the initial registered office of this corporation is: Bank of America Tower, Seventeenth Floor, 100 Southeast Second Street, Miami, Florida 33131, and the name of the initial registered agent of this corporation at that address is: Richard A. Wood, Esquire.

Audit No. H01000017827 6

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## ARTICLE VI

### Initial Board of Directors

This corporation shall initially have two (2) directors. The number of directors may be either increased or diminished from time to time by the By-laws, but shall never be less than ONE (1). The names and addresses of the initial directors of the corporation are: PAULA M. DELGADO DE ORAMAS, 2530 S.W. 87th Avenue, Suite C, Miami, Florida 33165 and CARIDAD M. FREIXAS, 2530 S.W. 87th Avenue, Suite C, Miami, Florida 33165.

## ARTICLE VII

### Incorporator

The name and address of the person signing these Articles is: RICHARD A. WOOD, Esquire, Bank of America Tower, Seventeenth Floor, 100 Southeast Second Street, Miami, Florida 33131.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation on this 14<sup>th</sup> day of February, 2001.

  
RICHARD A. WOOD, Subscriber

STATE OF FLORIDA

COUNTY OF MIAMI-DADE

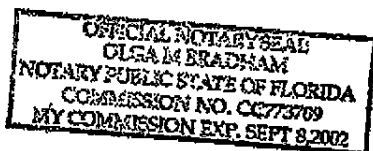
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BEFORE ME, a notary public authorized to take acknowledgments in the state and county set forth above, personally appeared RICHARD A. WOOD, ESQUIRE known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed those Articles of Incorporation.

Audit No. H01000017827 6

Audit No. H01000017827 6

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in the state and county aforesaid, this 14<sup>th</sup> day of February, 2001.



A handwritten signature in cursive script, appearing to read "Olga M. Bradham".

Notary Public, State of Florida at Large

My Commission Expires:

\_\_\_\_\_

Audit No. H01000017827 6

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**CERTIFICATE DESIGNATING PLACE OF BUSINESS  
OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE,  
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

**P & C INSURANCE AGENCY, INC.**  
a Florida corporation

In pursuance of Section 607.034, Florida Statutes, the following is submitted, in compliance with said Act:

First--that **P & C INSURANCE AGENCY, INC., a Florida corporation**, desiring to organize under the laws of the State of Florida with its principal office at: 2530 S.W. 87th Avenue, Suite C, Miami, Florida 33165, as its agent to accept service of process within this state. Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

  
RICHARD A. WOOD

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