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February 6, 2001

VIA FIRST CLASS MAIL

Division of Corporations Bureau of Corporate Records Florida Department of State 409 East Gaines Street Tallahassee, Florida 32399

600003672846—1 -02/09/01-01088--003 *****78.**76** *****78.**765**

RE: JORGE L. PIEDRA, P.A.

Gentlemen:

Enclosed herewith please find an original and one copy of the abovereferenced Articles of Incorporation, along with a check in the amount of \$78.75, made payable to the Secretary of State. This payment is broken down as follows:

> Filing Fee \$35.00 Certified Copy 8.75 Registered Agent Filing Fee 35.00

TOTAL:

\$78.75

Please file these Articles immediately, and return the certified copy to the undersigned in the stamped, self-addressed envelope enclosed for your convenience. Thank you in advance for your immediate attention to this matter.

Very truly yours,

DENNIS J. EISINGER

For the Firm

Encs.

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ECRETARY OF STATE
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ARTICLES OF INCORPORATION OF JORGE L. PIEDRA, P.A.

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SECRETARY OF STATE TALLAHASSEE, FLORIDA

ARTICLE I NAME

The name of this corporation shall be:

JORGE L. PIEDRA, P.A.

ARTICLE II DURATION

This corporation shall commence its existence upon the filing of these Articles and the duration of this corporation is perpetual.

ARTICLE III PURPOSE

This corporation shall engage in the activity of the practice of law within the State of Florida and/or in any other permissible jurisdiction.

ARTICLE IV CAPITAL STOCK

This corporation is authorized to issue one thousand (1,000) shares of one dollar (\$1.00) par value common stock, which shall be designated "Common Shares."

ARTICLE V PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof at the price at which it is offered to others.

ARTICLE VI PRINCIPAL OFFICE OF BUSINESS

The principal place of business and mailing address of this corporation is 95 Merrick Way, Suite 514, Coral Gables, Florida 33134.

ARTICLE VII INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 95 Merrick Way, Suite 514, Coral Gables, Florida 33134, and the name of the initial registered agent is JORGE L. PIEDRA, ESQ.

ARTICLE VIII INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) Director initially. The number of Directors may be increased or decreased from time to time in accordance with the Bylaws but shall never be less than one (1). The name(s) and address(es) of the initial Director(s) are:

Director's Name

Director's Address

JORGE L. PIEDRA

95 Merrick Way, Suite 514 Coral Gables, Florida 33134

ARTICLE IX INCORPORATOR

The name and address of the person signing these Articles as Incorporator is JORGE L. PIEDRA, ESQ., 95 Merrick Way, Suite 514, Coral Gables, Florida 33134. The Incorporator shall not be liable, in any form or fashion, for any acts or omissions of the Corporation.

ARTICLE X BYLAWS

The power to adopt, alter, amend or repeal Bylaws shall be vested in the Board of Directors and the Shareholders.

ARTICLE XI AMENDMENTS

This Corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation or any Amendment hereto and any right conferred upon the Shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 6th day of February, 2001.

JORGE LIPIEDRA, ESQ., Sole Incorporator

ACCEPTANCE OF REGISTERED AGENT

HAVING BEEN NAMED AS REGISTERED AGENT OF THE CORPORATION NAMED ABOVE, THE UNDERSIGNED DOES HEREBY ACCEPT SUCH APPOINTMENT AND DOES HEREBY AGREE TO DO ALL THINGS NECESSARY IN ORDER TO CARRY OUT ANY AND ALL DUTIES REQUIRED OF SUCH POSITION.

DATED THIS 6TH DAY OF FEBRUARY, 2001.

JORGE L. PIEDA, ESQ

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