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DAVID M. GLASSBERG
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ROBERT C. BIEGEN
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P010000003564

November 27, 2000

(305) 669-9535
FAX (305) 669-0804

Secretary of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

RE: DSM, INC.

000003489590--4

-12/06/00--01079--004

*****78.75 *****78.75

Gentlemen:

Enclosed please find two copies of the Articles of Incorporation for DSM, INC. Also, enclosed please find our check in the amount of SEVENTY EIGHT AND 75/100 DOLLARS (\$78.75) made payable to the Secretary of State for filing fees of the above mentioned corporation.

Should you have any questions with regard to the foregoing, please contact the undersigned at (305) 669-9535.

Very truly yours,

David M. Glassberg

DMG/bal
enclosures

FILED
01 JAN -5 AM 11:34
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

W-29069
12-12
1-10-01



FLORIDA DEPARTMENT OF STATE

Katherine Harris
Secretary of State

December 12, 2000

DAVID M. GLASSBERG
13615 S. DIXIE HWY., #114514
MIAMI, FL 33176

SUBJECT: DSM, INC.
Ref. Number: W00000029069

We have received your document for DSM, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all appropriate places. One or more major words may be added to make the name distinguishable from the one presently on file.

Adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6929.

Joey Bryan
Document Specialist

Letter Number: 900A00062521

ARTICLES OF INCORPORATION
FOR
DOCTORS' SERVICES AND MANAGEMENT, INC.

FILED
01 JAN -5 AM 11:34
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I

The name of the corporation is: DOCTORS' SERVICES AND MANAGEMENT, INC. The mailing address of the corporation is: 20 Island Avenue, Suite 1118, Miami Beach, Florida 33139.

ARTICLE II

The duration of the corporation shall be perpetual. The date and time of the commencement of the corporate existence of the corporation shall be upon filing these Articles of Incorporation with the Secretary of State of Florida.

ARTICLE III

The nature of the business and the objects and purposes to be transacted, promoted or carried on by the corporation are to engage in any lawful act, activity or business for which corporations may be organized under the laws of the United States of America and of the State of Florida. Additionally, this corporation shall have all of the powers vested in a corporation organized under and existing by virtue of the laws of the State of Florida.

ARTICLE IV

The aggregate number of shares which the corporation is authorized to issue and have outstanding at any time is 100,000 common shares. Such 100,000 common shares shall consist of one class only having a par value of \$.01 per share.

ARTICLE V

The street address of the initial registered office of the corporation is 20 Island Avenue, Suite 1118, Miami Beach, Florida 33139. The name of the corporation's initial registered agent at said address is ROBERT E. SUSSMAN.

ARTICLE VI

The number of directors constituting the initial Board of Directors shall be three (3). The names and street addresses of the initial members of the Board of Directors are:

ROBERT E. SUSSMAN
20 Island Avenue, Suite 1118
Miami Beach, FL 33139

WILLIAM MEARS
20 Island Avenue, Suite 1118
Miami Beach, FL 33139

BURTON POMERANTZ, D.O.
20 Island Avenue, Suite 1118
Miami Beach, FL 33139

The number of Directors may be increased or diminished from time to time by Bylaws adopted by either the Shareholders or the Directors, but shall never be less than such number as required by the laws of the State of Florida.

ARTICLE VII

The name and street address of the incorporator is:

ROBERT E. SUSSMAN
20 Island Avenue, Suite 1118
Miami Beach, FL 33139

ARTICLE VIII

No contract or other transaction between this corporation and

one or more of its directors, officers and/or shareholders or any other corporation, firm, association or entity in which one or more of its directors, officers and/or shareholders are directors, officers, shareholders or are financially interested shall be either void or voidable because of such relationship or interest, because such director or directors are present at the meeting of the board of directors or a committee thereof which authorizes, approves or ratifies such contract or transaction, or because his or their votes are counted for such purpose, if:

(a) The fact of such relationship or interest is disclosed or known to the board of directors or committee which authorizes, approves or ratifies the contract or transaction by a vote or consent sufficient for the purpose without counting the votes or consents of such interested directors; or

(b) The fact of such relationship or interest is disclosed or known to the shareholders entitled to vote and they authorize, approve or ratify such contract or transaction by vote or written consent; or

(c) The contract or transaction is fair and reasonable as the corporation at the time it is authorized by the board, a committee thereof or the shareholders.

ARTICLE IX

These Articles of Incorporation may be amended in the manner provided by Florida law.

IN WITNESS WHEREOF the undersigned has caused these Articles of Incorporation to be executed at Miami, Florida this 2nd day of January, 2001.

X *Robert E. Sussman*
ROBERT E. SUSSMAN, Incorporator and Registered Agent

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

The foregoing Articles of Incorporation were sworn to, subscribed and acknowledged before me this 2nd day of January, 2001, ROBERT E. SUSSMAN, Incorporator and Registered Agent, personally known to me.

 David M. Glassberg
MY COMMISSION # CC770028 EXPIRES
December 25, 2002
My Commission Expires December 25, 2002
BONDED THROUGH FAIR INSURANCE INC.

David M. Glassberg
Notary Public, State of Florida

ACCEPTANCE OF REGISTERED AGENT

Having been designated registered agent for DOCTORS' SERVICES AND MANAGEMENT, INC., a corporation to be organized under the laws of the State of Florida, the undersigned hereby accepts such appointment and the obligations of that position and represents that the undersigned is familiar with the obligations of that position.

IN WITNESS WHEREOF, the undersigned has executed this Acceptance this 2nd day of January, 2001.

X *Robert E. Sussman*
ROBERT E. SUSSMAN, Registered Agent

FILED
01 JAN -5 AM 11:34
SECRETARY OF STATE
TALLAHASSEE, FLORIDA