

PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM.

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**CORPORATION  
REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE  
Secretary of State  
DIVISION OF CORPORATIONS

**DOCUMENT # P00575**

1. Corporation Name

National Economic Research Associates, Inc. (CA)

2. Principal Office Address - No P.O. Box #

50 Main Street

Suite, Apt. #, etc.

14th Floor

City & State

White Plains, NY

Zip

10606

Country

USA

3. Mailing Office Address

121 River Street

Suite, Apt. #, etc.

11th Fl., Tax Dept.

City & State

Hoboken, NJ

Zip

07030

Country

USA

7. Name and Address of Current Registered Agent

Name

CT Corporation System

Street Address (P.O. Box Number is Not Acceptable)

1200 SOUTH PINE ISLAND ROAD

Suite, Apt. #, Etc.

City

PLANTATION

State

FL

Zip Code

33324

8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.

Signature of  
Registered Agent

*Sohan R. Dindyal*

**Sohan R. Dindyal**  
**Vice President**

REGISTERED AGENT MUST SIGN

Date 10-09-2010

9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)

| Titles | Name of<br>Officers and/or Directors | Street Address of Each<br>Officer and/or Director | City / State / Zip     |
|--------|--------------------------------------|---|------------------------|
| P/D    | Andrew Sharpe Carron                 | 200 S. Biscayne St.                               | Miami, FL 33131        |
| CFO/D  | David Charles Bucco                  | 50 Main St.                                       | White Plains, NY 10606 |
| S      | Dana J. Bolton                       | 1166 Ave. of the Americas                         | New York, NY 10036     |
| C      | Frederick M. Harley III              | 50 Main St.                                       | White Plains, NY 10606 |
| AT     | Sheryl P. Mulraine-Hazell            | 121 River St.                                     | Hoboken, NJ 07030      |
| D      | Phillip A. Beutel                    | 50 Main St.                                       | White Plains, NY 10606 |

10. E-mail Address: Joanne.may@mmc.com

(To be used for future annual report notification)

11. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid. I further certify, the information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

SIGNATURE:

*Sheryl P. Mulraine-Hazell*

**Sheryl P. Mulraine-Hazell**

9/30/10

201 284-4774

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

FILED

10 OCT 19 AM 10:59

FLORIDA DEPARTMENT OF STATE  
ALLAHASSEE, FLORIDA

900186860989

10/19/10--01006--014 \*\*1800.00

08-10

CR2E081 (6/10)

4. Date Incorporated or Qualified  
To Do Business in Florida

01/13/1984

5. FEI Number

95-2879539

☐ Applied For

☐ Not Applicable

6. CERTIFICATE OF STATUS DESIRED ☐

\$8.75 Additional Fee required  
for a Certificate of Status

**REINSTATEMENT**

OCT 15 2010

10/20

**NATIONAL ECONOMIC RESEARCH ASSOCIATES, INC.**  
**(California)**  
**Incorporated March 28, 1974**

**Officers & Directors:**

| <u>Name</u>               | <u>Title</u>                                   | <u>Business Address</u>                            |
|---------------------------|--|--|
| Andrew Sharpe Carron      | President/<br>Director                         | 200 S Biscayne Blvd Ste 950<br>Miami, FL 33131     |
| David Charles Bucco       | Chief Financial Officer/<br>Treasurer/Director | 50 Main Street<br>White Plains, NY 10606           |
| Dana J. Bolton            | Secretary                                      | 1166 Avenue of the Americas<br>New York, NY 10036  |
| Paula C. McGlarry         | Assistant<br>Secretary                         | 1166 Avenue of the Americas<br>New York, NY 10036  |
| Frederick M. Harley, III  | Controller                                     | 50 Main Street<br>White Plains, NY 10606           |
| Sheryl P. Mulraine-Hazell | Assistant<br>Treasurer                         | 121 River Street<br>Hoboken, NJ 07030              |
| Frank A. Cammaroto        | Assistant<br>Treasurer                         | 121 River Street<br>Hoboken, NJ 07030              |
| Thomas M. O'Keeffe        | Assistant<br>Treasurer                         | 121 River Street<br>Hoboken, NJ 07030              |
| Oscar Arnedillo           | Director                                       | Paseo de La Castellana, 13<br>Madrid E-28046 Spain |
| Phillip A. Beutel         | Director                                       | 50 Main Street<br>White Plains, NY 10606           |
| Gary J. Dorman            | Director                                       | 777 South Figueroa St.<br>Los Angeles, CA 90017    |
| John Paul Drzik           | Director                                       | 1166 Avenue of the Americas<br>New York, NY 10036  |
| Frederick C. Dunbar       | Director                                       | 1166 Avenue of the Americas<br>New York, NY 10036  |

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**NATIONAL ECONOMIC RESEARCH ASSOCIATES, INC.**  
**(California)**  
**Incorporated March 28, 1974**

**Officers & Directors (continued):**

| <u>Name</u>           | <u>Title</u> | <u>Business Address</u>                                      |
|-----------------------|--------------|--|
| Gregory John Houston  | Director     | 201 Sussex St.<br>Sydney, NSW, 2000 Australia                |
| Andrew S. Joskow      | Director     | 1255 23 <sup>rd</sup> St. NW Ste 600<br>Washington, DC 20037 |
| Vinita M. Juneja      | Director     | 1166 Avenue of the Americas<br>New York, NY 10036            |
| Denise N. Martin      | Director     | 1166 Avenue of the Americas<br>New York, NY 10036            |
| Michael B. Rosenzweig | Director     | 1255 23 <sup>rd</sup> St. NW Ste 600<br>Washington, DC 20037 |
| Ramsey D. Shehadeh    | Director     | 1166 Avenue of the Americas<br>New York, NY 10036            |
| Lauren Stiroh         | Director     | 50 Main Street<br>White Plains, NY 10606                     |
| William E. Taylor     | Director     | 151 Queen St Auckland City<br>1143 New Zealand               |
| Mark Williams         | Director     | 15 Stratford Place, London<br>W1C 1BE United Kingdom         |