POOCO Guillermo J. Casanas 1717 North Bayshore Drive, Suite 1051 Miami, Florida 33132 (305) 496-5544

November 29, 2000

Secretary of State Division of Corporations 409 East Gaines Street Tallahassee, Florida 32399

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Re:

Articles of Incorporation on GRAND INVESTMENTS, INC.

Dear Sir/Madam:

Enclosed please find the original and one copy of the Articles of Incorporation to be filed on the above captioned corporation, along with our check in the amount of \$78.75 to cover the cost of this service. Please file the original and return a certified copy to us in the envelope provided.

Thank you for your courtesies and cooperation in this regard.

Very truly yours,

uillermo J. Casanas

Enclosures

Guillermo Casanas GAVE

AUTHORIZATION BY PHONE TO

CORRECT Cap. name

DATE 12/27/00

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SECRETARY OF STATE
TALLAHASSEE, FLORIS

837 °

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ARTICLES OF INCORPORATION

OF

GRAND MOTORS & INVESTMENTS, INC.

ARTICLE 1 - NAME

The name of the corporation is:

GRAND MOTORS & INVESTMENTS, INC.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE II - DURATION

This corporation shall have perpetual existence.

ARTICLE III - PURPOSE

This corporation is organized under the laws of the State of Florida, as a corporation for profit, as a corporation engaged in the business of Home Repairs and Restoration and otherwise for the purpose of transacting any other lawful business within this State.

ARTICLE IV - CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any time is 1000 shares of common stock, each share having a par value of \$ 1.00.

<u>ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT</u>

The Street address of the initial registered office of this corporation is 1717 North Bayshore Drive, Suite 1051, Miami, Florida 33132, and the name of the initial registered agent of this corporation at that address is Guillermo J. Casanas.

ARTICLE VI - PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of the corporation is 1717 North Bayshore Drive, Suite 1051, Miami, Florida 33132.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have one director initially. The number of directors may be increased from time to time by the By-Laws, but shall never be less that (1). The name and address of the initial director of this corporation is:

Guillermo J. Casanas 1717 North Bayshore Drive Suite 1051 Miami, Florida 33132

ARTICLE VIII - INCORPORATOR

The name and address of the person signing these Articles of Incorporation is:

Guillermo J. Casanas 1717 North Bayshore Drive Suite 1051 Miami, Florida 33132

ARTICLE IX - INDEMNIFICATION

The corporation shall indemnify any current officer, employee or agent of the corporation or any former officer, director, employee or agent as permitted by Florida Statute 607.0850, as amended from time to time, and to the full extent permitted by law.

ARTICLE X - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 29th day of November, 2000.

GUILLERMO J. CASANAS

STATE OF FLORIDA COUNTY OF DADE

The forgoing instrument was acknowledged before me this 29th day of November, 2000 by Guillermo J. Casanas, who is personally known to me or has produced his Florida Driver's License as identification and who did take an oath.

Name: Isabel C. Mujion

Notary Public - State of Florida

Commission No.:

My Commission Expires:



CERTIFICATED DESIGNATING AGENT

BE IT KNOWN THAT:

GRAND MOTORS & INVESTMENTS, INC., desiring to organize or qualify under the laws of the State of Farida, with its principal place of business at 1717 North Bayshore Drive, Suite 1051, Miami, Florida 33132, has named Guillermo J. Casanas, whose address is 1717 North Bayshore Drive, Suite 1051, Miami, Florida 33132, as its agent to accept service of process within Florida.

GRAND MOTORS & INVESTMENTS, INC.

DATED this 29th day of November, 2000.

ACCEPTANCE

Having been named to accept service of process for GRAND MOTORS & INVESTMENTS, INC. at 1717 North Bayshore Drive, Suite 1051, Miami, Florida 33132, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all Florida Statutes relative to the proper and complete performance of my duties.

DATED this 29th day of November, 2000.