

Division of Corporations

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Florida Department of State  
Division of Corporations  
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FLORIDA PROFIT CORPORATION OR P.A.

COWARD HOLDINGS FLORIDA, INC.

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**ARTICLES OF INCORPORATION  
OF**

**COWARD HOLDINGS FLORIDA, INC.**

The undersigned incorporator has executed these Articles of Incorporation to establish a corporation (the "Corporation") under the Florida Business Corporation Act (Chapter 607, Florida Statutes).

1. Name. The name of the Corporation is:

Coward Holdings Florida, Inc.

2. Principal Office. The address of the principal office of the Corporation is:

614 Norton Street  
Longboat Key, Florida 34228

3. Mailing Address. The mailing address of the Corporation is:

Howlett's Farm  
Northamsted Road  
Barkway Hertsford  
England SG8 8ET

4. Authorized Shares. The Corporation is authorized to issue 10,000 shares of common stock having a \$1.00 par value per share. No share shall be issued except upon payment to the Corporation of the par value of the share in cash or other consideration permitted by law as payment for shares.

5. Bylaws. The initial bylaws of the Corporation shall be adopted by the incorporator or the board of directors. The power to alter, amend or repeal any bylaw shall be vested in the shareholders, except to the extent delegated by the shareholders to the board of directors.

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6. Registered Agent and Office. The name of the initial registered agent and the address of the initial registered office of the Corporation is:

Susan Barrett Hecker  
200 South Orange Avenue  
Sarasota, Florida 34236

By execution hereof, the undersigned accepts appointment as registered agent of the Corporation, and acknowledges that she is familiar with, and accepts, the obligations of that position.

7. Incorporator. The name and address of the incorporator of the Corporation is:

Susan Barrett Hecker  
200 South Orange Avenue  
Sarasota, Florida 34236

8. Effective Date. The existence of the Corporation shall commence upon the filing of these articles by the Florida Department of State.

Dated this 13<sup>th</sup> day of December 2000.

  
Susan Barrett Hecker  
Incorporator and Registered Agent

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