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Transmittal Letter

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00 DEC -4 AM 10:37

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

NOVEMBER 28, 2000

Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

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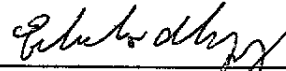
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\*\*\*\*\*78.75 \*\*\*\*\*78.75

Dear Sir:

Enclosed please find Articles of Incorporation and the Designation and Acceptance of Registered Agent for filing, together with our check in the amount of \$78.75 to cover the filing fee, certified copy charge, designation of registered agent, and charter tax.

I have also enclosed an additional copy of the Articles of Incorporation which I would appreciate having certified and returned to the corporation address.

Sincerely,



EDUARDO MARQUEZ

Enclosures

D. BROWN DEC 1 1 2000

ARTICLES OF INCORPORATION  
OF  
ACADEMY REALTY SERVICES, INC

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of FLORIDA.

ARTICLE I NAME

The name of the corporation shall be  
ACADEMY REALTY SERVICES, INC.

ARTICLE II NATURE OF BUSINESS

This corporation may engage in or transact any and all lawful activities or business permitted under the laws of the United States, the State of FLORIDA, or any other state, county, territory or nation.

ARTICLE III CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 500 shares of common stock having a par value of \$1.00 per share.

ARTICLE IV ADDRESS

The street address of the initial registered office of the corporation shall be 5440 NORTH STATE ROAD 7, FORT LAUDERDALE, FLORIDA 33319 and the name of the initial Registered Agent for the corporation at that address is EDUARDO MARQUEZ.

ARTICLE V SPECIAL PROVISIONS

The stock of this corporation is intended to qualify under the requirements of Section 1244 of the Internal Revenue Code and the regulations issued thereunder. Such actions as may be necessary shall be deemed to have been taken by the appropriate officers to accomplish this compliance.

ARTICLE VI TERM OF EXISTENCE

This corporation shall exist perpetually.

## ARTICLE VII      LIMITATION OF LIABILITY

Each director, stockholder and officer, in consideration for his services, shall, in the absence of fraud, be indemnified, whether then in office or not, for the reasonable cost and expenses incurred by him in connection with the defense of, or for advice concerning any claim asserted or proceeding brought against him by reason of his being or having been a director, stockholder or officer of the corporation or of any subsidiary of the corporation, whether or not wholly owned, to the maximum extent permitted by law. The foregoing right of indemnification shall be inclusive of any other rights to which any director, stockholder or officer may be entitled as a matter of law.

## ARTICLE VIII      SELF DEALING

No contract or other transaction between the corporation and other corporations, in the absence of fraud, shall be affected or invalidated by the fact that any one or more of the directors of the corporation is or are interested in a contract or transaction, or are directors or officers of any other corporation, and any director or directors, individually or jointly, may be a party or parties to, or may be interested in such contract, act or transaction, or in any way connected with such person or person's firm or corporation, and each and every person who may become a director of the corporation is hereby relieved from any liability that might otherwise exist from this contracting with the corporation for the benefit of himself or any firm, association or corporation in which he may be in any way interested. Any director of the corporation may vote upon any transaction with the corporation without regard to the fact that he is also a director of such subsidiary or corporation.

This corporation shall have a minimum of one director. The initial Board of Directors shall consist of:

EDUARDO MARQUEZ- PRESIDENT,

SECRETARY & TREASURER

ARTICLE IX INCORPORATOR

The name and address of the incorporator is:

EDUARDO MARQUEZ  
5440 NORTH STATE ROAD 7  
FORT LAUDERDALE, FL 33319

IN WITNESS WHEREOF, the undersigned has hereunto set his  
hand and seal on this 17<sup>TH</sup> day of NOVEMBER, 2000.


Incorporator:

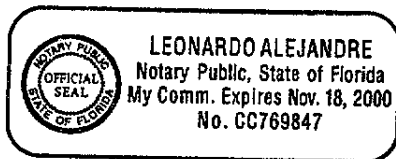
  
EDUARDO MARQUEZ

STATE OF FLORIDA  
COUNTY OF BROWARD

The foregoing instrument was executed and acknowledged  
before me this 17<sup>TH</sup> day of NOVEMBER, 2000, by EDUARDO  
MARQUEZ.

(SEAL)

  
Notary Public  
State of FLORIDA  
My Commission Expires:



DESIGNATION OF AND ACCEPTANCE  
BY REGISTERED AGENT

FILED  
00 DEC -4 AM 10:37  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The following is submitted in compliance with the laws of the State of FLORIDA. ACADEMY REALTY SERVICES, INC., corporation organizing under the laws of the State of FLORIDA, with its principal office located at 5440 NORTH STATE ROAD 7, FORT LAUDERDALE, FLORIDA 33319, has named EDUARDO MARQUEZ, whose address is 5440 NORTH STATE ROAD 7, FORT LAUDERDALE, FLORIDA 33319, as its Agent to accept service of process within this State.

ACCEPTANCE:

I agree as Registered Agent to accept service of process; to keep the office open during prescribed hours; to post my name (and any other officers of said corporation authorized to accept service of process at the above designated address) in some conspicuous place in the office as required by law.

Registered Agent:

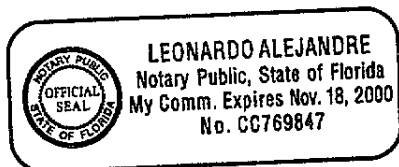
  
EDUARDO MARQUEZ

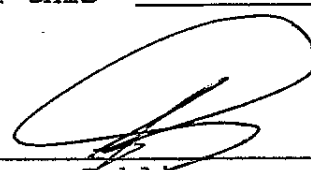
STATE OF FLORIDA  
COUNTY OF BROWARD

BEFORE ME, the undersigned authority, this day personally appeared EDUARDO MARQUEZ, who, after being duly sworn, deposes and says that the facts and matters contained above are true and correct, and that he has executed the same for the purposes expressed herein.

WITNESS my hand and official seal this 17<sup>th</sup> day of  
NOVEMBER, 2000. —

(SEAL)



  
Notary Public  
State of FLORIDA  
My Commission Expires: \_\_\_\_\_