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**FILED**  
00 NOV 27 PM 2:01  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

November 22, 2000

Office of the Secretary of State  
Corporations Division  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: **Miami Shippers, Inc.**  
**Our File No. 8699**

100003476421--E  
-11/27/00--11135--003  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

Gentlemen:

Enclosed please find original and one copy of Articles of Incorporation for the referenced corporation, along with my check in the amount of \$78.75.

Please file the Articles and return to the undersigned the Certificate of Incorporation and one certified copy.

Very truly yours,

  
MARK R. RUBIN

MRR/ssk

Enclosure



**ARTICLES OF INCORPORATION  
FOR  
MIAMI SHIPPERS, INC.**

The undersigned, desiring to form a corporation under the laws of the State of Florida, by and under the provisions of the Statutes of the State of Florida, providing for the formation, liabilities, rights and privileges and immunities of corporations for profit, certifies that:

**ARTICLE I.**

The name of the corporation is:

**MIAMI SHIPPERS, INC.**

The mailing address shall be:

**3250 N.W. No. River Drive  
Miami, Florida 33142**

**ARTICLE II.**

This corporation is organized to carry on and engage in any activity or business permitted under the laws of the United States of America or the State of Florida.

**ARTICLE III.**

This corporation is authorized to issue Fifty (50) shares of \$10.00 par value common stock.

**ARTICLE IV.**

The street address of the initial registered office of this corporation is:

**3250 N.W. No. River Drive  
Miami, Florida 33142**

The name of the initial registered agent of this corporation is:

**RAYMOND J. THOMPSON**

**ARTICLE V.**

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time by the by-laws but shall never be less than one (1). The name and address of the initial director of this corporation are:

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TALLAHASSEE, FLORIDA

RAYMOND J. THOMPSON  
3250 N.W. No. River Drive  
Miami, Florida 33142

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLE VI.

The names and addresses of the person who is the incorporator signing these Articles is:

RAYMOND J. THOMPSON  
3250 N.W. No. River Drive  
Miami, Florida 33142

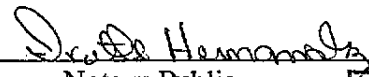
IN WITNESS WHEREOF, We have hereunto set our hands and seals this 22 day of November, 2000.

  
RAYMOND J. THOMPSON

STATE OF FLORIDA  
COUNTY OF MIAMI-DADE

BEFORE ME, the undersigned authority, personally appeared, RAYMOND J. THOMPSON, who is personally known to me and who did take an oath, the person described in and who executed and subscribed to the above Articles of Incorporation, and that he acknowledged before me that he executed the same and subscribed to the same for the purposes therein expressed.

Sworn to and subscribed before me, this 22 day of November, 2000.

  
Notary Public  
Name:  
Commission Expires:



I, RAYMOND J. THOMPSON, having been designated as the Registered Agent in the above and foregoing articles, and am familiar with and accepts the obligations of the position of registered agent.

  
RAYMOND J. THOMPSON