(Red	questor's Name)	<u> </u>
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Tallahassee, FL 32314

COVER LETTER

TO: Amendment Section Division of Corporations	
SUBJECT: Creative Outdoor Ad	vertising of America Inc.
SUBJECT: Name of Surviv	
The enclosed Articles of Merger and fee are su	ubmitted for filing.
Please return all correspondence concerning th	nis matter to following:
Amanda L. Sauciunac, Pa	aralegal
Contact Person	
Hodgson Russ LLP	
Firm/Company	
140 Pearl Street, Suite 10	00
Address	
Buffalo, New York 14202	
City/State and Zip Code	
asauciunac@hodgsonru	ss.com
E-mail address: (to be used for future annual repo	rt notification)
For further information concerning this matter	, please call:
Amanda L. Sauciunac	At (716) 848-1269
Name of Contact Person	Area Code & Daytime Telephone Number
Certified copy (optional) \$8.75 (Please sen	nd an additional copy of your document if a certified copy is requested)
Mailing Address:	Street Address:
Amendment Section	Amendment Section
Division of Corporations P.O. Box 6327	Division of Corporations The Centre of Tallahassee
Tallahassee, FL 32314	2415 N. Monroe Street, Suite 810

IMPORTANT NOTICE: Pursuant to s.607.1622(8), F.S., each party to the merger must be active and current in filing its annual report through December 31 of the calendar year which this articles of merger are being submitted to the Department of State for filing.

Tallahassee, FL 32303

FIRST: The name and jurisdiction of the **surviving** entity:

by the organic law governing the other parties to the merger.

ARTICLES OF MERGER

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to section 607.1105, Florida Statutes.

Name Creative Outdoor Advertising of Ameria Inc.	Jurisdiction Florida	Entity Type Corporation	Document Number (If known/applicable) P00000109020
SECOND: The name and jurisdiction of each j			
Name COA of America Holdings Inc.	Jurisdiction Delaware	Entity Type Corporation	Document Number (If known/ applicable)
COA of America Holdings, Inc.	————	———	

THIRD: The merger was approved by each domestic merging corporation in accordance with s.607.1101(1)(b), F.S., and

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<u>FOUR</u>	TH: Please check one of the boxes that apply to surviving entity:
Ø	This entity exists before the merger and is a domestic filing entity.
	This entity exists before the merger and is not authorized to transact business in Florida.
	This entity exists before the merger and is a domestic filing entity, and its Articles of Incorporation are being amended as attached.
	This entity is created by the merger and is a domestic corporation, and the Articles of Incorporation are attached.
Q	This entity is a domestic eligible entity and is not a domestic corporation and is being amended in connection with this merger as attached.
	This entity is a domestic eligible entity being created as a result of the merger. The public organic record of the survivor is attached.
	This entity is created by the merger and is a domestic limited liability limited partnership or a domestic limited liability partnership, its statement of qualification is attached.
FIFTH	E: Please check one of the boxes that apply to domestic corporations:
7	The plan of merger was approved by the shareholders and each separate voting group as required.
	The plan of merger did not require approval by the shareholders.
SIXTE	1: Please check box below if applicable to foreign corporations
	The participation of the foreign corporation was duly authorized in accordance with the corporation's organic laws.
<u>SEVE</u>	NTH: Please check box below if applicable to domestic or foreign non corporation(s).
	Participation of the domestic or foreign non corporation(s) was duly authorized in accordance with each of such eligible entity's organic law.

EIGHTH:	If other than the date of filing, the delayed effective date of the merger.	, which cannot be prior	to nor more
than 90 day	s after the date this document is filed by the Florida Department of State	e:	

December 31, 2023 at 11:59 p.m.

<u>Note:</u> If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.

Name of Entity/Organization: COA of America Holdings, Inc.	Signature(s):	Typed or Printed Name of Individual: Liz Gayford
Creative Outdoor Advertising of America Inc.	lin Gayford	Liz Gayford
		

Corporations: Chairman, Vice Chairman, President or Officer

(If no directors selected, signature of incorporator.)

General partnerships: Signature of a general partner or authorized person

Florida Limited Partnerships: Signatures of all general partners
Non-Florida Limited Partnerships: Signature of a general partner
Limited Liability Companies: Signature of an authorized person