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A & C DIALYSIS SERVICE NETWORK INCORPORATED
1221 Southwest 27 Avenue
Miami, Florida 33135
(305)649-4717

November 17, 2000

Secretary of State
Corporation Division
New Filing Section
P.O. Box 6327
Tallahassee, Fl 32314

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-11/20/00--01119--003
*****87.50 *****87.50

Re: A & C DIALYSIS SERVICE NETWORK INCORPORATED

To whom it may concern:

Enclosed please find Articles of Incorporation and check in the amount of \$87.50.

Kindly forward certified copy of filed Articles of Incorporation to the following address:

1996 SW First Street
Miami, Florida 33135

Very truly yours,


Ramiro Marrero, Sr.

FILED
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA



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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF
A & C DIALYSIS SERVICE NETWORK INCORPORATED

The undersigned subscribers to these Articles of Incorporation, each a natural person, domestic or foreign corporation, partnership, limited partnership or association, competent to contract, hereby associate themselves together to form a corporation under the Laws of the State of Florida.

ARTICLE I-NAME

The name under which this corporation will conduct its business and be known and recognized is:

A & C DIALYSIS SERVICE NETWORK INCORPORATED

ARTICLE II. - NATURE OF BUSINESS

The general nature of the business to be transacted by this corporation shall be:

Any and all activities permitted under the Laws of the State of Florida and the United States of America.

ARTICLE III. - CAPITAL STOCK

The maximum number and class of shares of stock that this corporation is authorized to have outstanding at any one time are: **100 shares no par value.**

Stock (including treasury shares) may be paid for by cash or other property, tangible or intangible, or by labor or services actually performed for the corporation. Neither promissory notes nor future services shall constitute payment or part payment for the issuance of shares.

All the aforementioned stock is to be issued as fully paid for and exempt from assessment. Each share representing one vote. There will be no pre-emptive rights on the part of the shareholders to acquire unissued or treasury shares or convertible securities.

ARTICLE IV. - TERM OF EXISTENCE

This corporation is to exist perpetually unless a voluntary dissolution by the written consent of all its shareholders or an act of the corporation to that effect takes place.

ARTICLE V.- ADDRESS

The initial place of business address of this corporation in the State of Florida is: **1221 SW 27 AVENUE, MIAMI, FLORIDA 33139**

Name**Address****RAMIRO MARRERO, SR.****P.O. BOX 142027****CORAL GABLES, FL 33114****RAMIRO MARRERO, JR.****P.O. BOX 142027****CORAL GABLES, FL 33114****ARTICLE IX. - SUBSCRIBERS**

The name and post office address of each subscriber of these Articles of
Incorporation is:

Name**Address****RAMIRO MARRERO, SR.****P.O. BOX 142027****CORAL GABLES, FL 33114**

The corporation shall indemnify and hold harmless each person who shall serve at any time hereafter as a director or officer of the corporation, and any person who serves at the request of this corporation, as a director or officer of any other corporation, from and against any and all claims and liabilities to which such person shall become subject by reason of his having heretofore or hereafter been a director or officer of the corporation, or by reason of any action alleged to have been heretofore or hereafter taken or omitted by his as such director or officer, and shall reimburse each such person for all legal and other expenses reasonably incurred by him in connection with any claim or liability provided that no person shall be indemnified against, or be reimbursed for, any expenses incurred in connection with any claim or liability as to which it shall be adjudged that such officer or director is liable for negligence or will full misconduct in the performance of his duties.

The rights accruing to any person under the foregoing provisions shall not exclude any other right to which he may be lawfully entitled nor shall anything herein contained restrict the right of the corporation to indemnify reimburse such person in any proper case even though not specifically herein provided for.

No contract or other transaction between this corporation and any other corporation, and no act of this corporation shall in any way be effected or

invalidated by the fact that any of the directors of the corporation are pecuniarily or otherwise interest in, or are directors or officers of, such other corporation; any director individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of the corporation, provided that the fact that he or such firm so interested shall be disclosed or shall have been known to the Board of Directors or such members thereof as shall be present at any meeting of the Board at which action upon any such contract or transaction shall be taken; and any director of the corporation who is also a director or officer of such other corporation or is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of the corporation which shall authorize any such contract or transaction, and may vote thereat to authorize any such contract or transaction, with the like force and effect as if he were not such director or officer of such other corporation or not so interested.

ARTICLES VIII. - INITIAL DIRECTORS

The names and post office addresses of the members of the first Board of Directors are:

Name**Address****RAMIRO MARRERO, SR.****P.O. BOX 142027****CORAL GABLES, FL 33114****RAMIRO MARRERO, JR.****P.O. BOX 142027****CORAL GABLES, FL 33114****ARTICLE IX. - SUBSCRIBERS**

The name and post office address of each subscriber of these Articles of Incorporation is:

Name**Address****RAMIRO MARRERO, SR.****P.O. BOX 142027****CORAL GABLES, FL 33114**

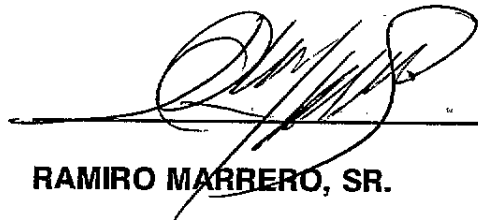
ARTICLE X. - AMENDMENT

These Articles of Incorporation may be amended in any or as many respects as may be desired, provided that the amended articles contain only such provisions as might be lawfully contained in the original articles at the time of the amendment.

A charter amendment requires the affirmative vote of the holders of a majority of the shares entitled to vote thereon.

Restated articles of incorporation may be adopted.

IN WITNESS WHEREOF, the parties to these Articles of Incorporation have hereunto set their hands and seals this

 (SEAL)
RAMIRO MARRERO, SR.

**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM
PROCESS MAY BE SERVED.**

In pursuance of Chapter 48.091, Florida Statutes, the
following is submitted, in compliance with said Act:

That A & C DIALYSIS SERVICE NETWORK INCORPORATED
desiring to organize under the laws of the State of Florida with
its principal office as indicated in the Articles of
Incorporation at City of Miami, County of Dade, State of Florida,
has named RAMIRO MARRERO, SR.
located at 1221 SW 27 AVENUE, MIAMI, FLORIDA 33135
as its agent to accept services of process within this State.

FILED
00 NOV 20 PM 4:49
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above
stated corporation, at place designated in this certificate, I
hereby accept to act in this capacity, and agree to comply with
the provision of said Act relative to keeping open said office.

By 
RAMIRO MARRERO, SR.
REGISTERED AGENT