

P0000106599

FLORIDA DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
P.O. BOX 6327
Tallahassee, Florida 32314

Date: September 27, 2000
RE: ULB, CORP.
RE: D.C. TRUCKING, INC.
RE: IVY INVESTMENT CORP., INC.

FILED

00 NOV 13 AM 11:20

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

TO WHOM THIS MAY CONCERN:

Enclosed please find original and one (1) copy of Articles of Incorporation for the following:
ULB, Corp.; D.C. Trucking, Inc.; and Ivy Investment Corp., Inc. regarding the above
caption matter(s).

X Will you please file and return certified copies of the enclosed Articles at the earliest
possible date.

X Check in the amount of \$367.50 is enclosed to cover costs.

Thanking you for your cooperation in this matter.

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***367.50 ***78.75

BY:

GLENN R. MILLER, P.A.
67 N.E. 168th Street
North Miami Beach, Florida 33161
(305) 651-5991
FLA. BAR #539376

GRM:dtb

Enclosures

P# 11/15/00

**ARTICLES OF INCORPORATION
OF**

ULB, CORP.

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00 NOV 13 AM 11:20
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I

NAME. The name of this corporation is **ULB, CORP.**

ARTICLE II

DURATION. This corporation shall have perpetual existence commencing on the date of this filing of these Articles of Incorporation with the Department of State.

ARTICLE III

PURPOSE. This corporation is organized for the purpose of engaging in any or all lawful business in investment of funds, including but not limited to, stocks, bonds, mutual funds, etc.

ARTICLE IV

CAPITAL STOCK. This corporation is authorized to issue 100 shares of One Dollar (\$1.00) par value common stock which shall be designated as "Common Shares".

ARTICLE V

PREEMPTIVE RIGHTS. Every shareholder, upon the sale for case of any new stock of this corporation, shall have the right to purchase his pro-rate share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI

INITIAL REGISTERED OFFICER AND AGENT. The principle address of corporation and the street address of the initial registered office of this corporation is 19111

N.W. 14th Road, Miami, Florida 33169, and the name of the initial registered agent of this corporation at that address is **GLENN R. MILLER, P.A., 67 N.E. 168th Street, North Miami Beach, Florida 33162.**

ARTICLE VII

INITIAL BOARD OF DIRECTORS. This corporation shall have one director constituting the initial Board of Directors. The number of directors may be either increased or decreased from time to time by the by-laws, however, there shall never be less than one Director nor more than five. The name and address of the initial Board of Directors of the corporation are:

ULYSSES L. BANKS, Director/President
1911 N.W. 14th Road
Miami, Florida 33169

MARCELLA M. BANKS, Vice President
1911 N.W. 14th Road
Miami, Florida 33169

EVA REED, Secretary
18525 N.W. 22nd Court
Miami, Florida 33056

CHERRY MOSS, Treasurer
1765 N.W. 155th Street
Opa Locka, Florida 33054

ARTICLE VIII

INCORPORATORS. The name and address of the Incorporators signing these Articles of Incorporation are:

ULYSSES L. BANKS, Director/President
1911 N.W. 14th Road
Miami, Florida 33169

MARCELLA M. BANKS, Vice President
1911 N.W. 14th Road
Miami, Florida 33169

ARTICLE IX

INDEMNIFICATION. The corporation shall indemnify any Officer or Director or any former officer or director, to the full extent permitted by law.

ARTICLE X

AMENDMENT. This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, by a majority vote of the Board of Directors, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned Incorporators have executed these Articles of Incorporation on this 20 day of Sept., 2000.

BY Ulysses L. Banks
ULYSSES L. BANKS, Incorporator

BY Marcella M. Banks
MARCELLA M. BANKS, Incorporator

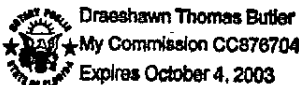
STATE OF FLORIDA)
)ss
COUNTY OF MIAMI-DADE)

I HEREBY CERTIFY that on this day before me, the undersigned authority, personally appeared **ULYSSES L. BANKS** and **MARCELLA M. BANKS** to me known to be the persons described as the Incorporators in and who executed the foregoing Articles of Incorporation, and they acknowledged before me that they executed those Articles of Incorporation.

IN WITNESS WHEREOF, I have set my hand and seal this 20th day of September, 2000.

Draeshawn Thomas Butler
NOTARY PUBLIC
DRAESHAWN THOMAS BUTLER

My commission expires:



**CERTIFICATE DESIGNATING PLACE OF BUSINESS
OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN
FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

FILED

00 NOV 13 AM 11:20

CLERK OF STATE
TALLAHASSEE, FLORIDA

In compliance with Section 48.091, Florida Statutes, the following is submitted:

First - That **ULB, CORP.** desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at City of Miami, State of Florida, has named **GLENN R. MILLER, P.A.** located at **67 N.E. 168th Street, North Miami Beach, Florida 33162**, as its Agent to accept service of process within Florida.

DATE:

9/20/2000

Ulysses L. Banks
**ULYSSES L. BANKS, Director/
President**

Having been named to accept service of process for the above stated Corporation, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties.

DATE:

09/20/00

Glenn R. Miller
**GLENN R. MILLER, P.A.
Resident Agent**