



UCC FILING & SEARCH SERVICES, INC.  
526 East Park Avenue  
Tallahassee, Florida 32301  
(850) 681-6528

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818963/7875U

October 25, 2000

**CORPORATION NAME (S) AND DOCUMENT NUMBER (S):**

Thigpen Construction Management Inc.

**200000100297**

- Filing Evidence**  
☐ Plain Confirmation Copy  
☒ Certified Copy
- Type of Document**  
☐ Certificate of Status  
☐ Certificate of Good Standing  
☐ Articles Only  
☐ All Charter Documents to include Articles & Amendments  
☐ Fictitious Name Certificate  
☐ Other
- Retrieval Request**  
☐ Photocopy  
☐ Certified Copy

200003438602--7  
-10/25/00--01034--009  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

| NEW FILINGS |                   |
|-------------|-------------------|
| X           | Profit            |
|             | Non Profit        |
|             | Limited Liability |
|             | Domestication     |
|             | Other             |

| AMENDMENTS |                                    |
|------------|------------------------------------|
|            | Amendment                          |
|            | Resignation of RA Officer/Director |
|            | Change of Registered Agent         |
|            | Dissolution/Withdrawal             |
|            | Merger                             |

| OTHER FILINGS |                  |
|---------------|------------------|
|               | Annual Reports   |
|               | Fictitious Name  |
|               | Name Reservation |
|               | Reinstatement    |

| REGISTRATION/QUALIFICATION |                   |
|----------------------------|-------------------|
|                            | Foreign           |
|                            | Limited Liability |
|                            | Reinstatement     |
|                            | Trademark         |
|                            | Other             |

RECEIVED  
00 OCT 25 AM 10:04  
DIVISION OF CORPORATIONS  
TO ASSISTANT  
SUFFICIENCY OF FILING

16TH OCT 25 2000

ARTICLES OF INCORPORATION  
OF  
THIGPEN CONSTRUCTION MANAGEMENT, INC.

The undersigned, for the purpose of forming a corporation for profit under the laws of Florida, hereby adopts the following Articles of Incorporation:

FILED  
00 OCT 25 AM 10:58  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

Article I - Name

The name of the corporation is Thigpen Construction Management, Inc.

Article II - Duration

This corporation shall exist perpetually. Corporate existence shall commence on the date these Articles are filed by the Secretary of State.

Article III - Nature of Business

This purpose for which the corporation is organized is to engage in any activity or business permitted under the laws of the United States and of the State of Florida. Specifically, the corporation will be involved in the construction industry as a general contractor, construction manager or specialty contractor.

Article IV - Capital Stock

(a) Authorized Capital. The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock with \$1.00 par value per share.

(b) Preemptive Rights. Shareholders shall have preemptive rights.

(c) Cumulative Voting. Cumulative voting shall not be permitted.

Article V - Initial Registered Office and Agent

The street address of the principal office of this corporation is 2801 Dawn Road, Jacksonville, Florida 32207. The registered agent of this corporation is Joe D. Thigpen. 2801 Dawn Road, Jacksonville, FL 32207

#### Article VI - Directors

(a) Number. This corporation shall have five directors initially. The number of directors may be increased or diminished from time to time by the bylaws, but shall never be less than one.

(b) Initial Directors. The name and street address of the members of the first board of directors of the corporation are:

| <u>Name</u>         |                      | <u>Street Address</u>                    |
|---------------------|----------------------|--|
| Joe D. Thigpen      | President            | 2801 Dawn Road<br>Jacksonville, FL 32207 |
| Terrence Bishop     | Vice President       | 2801 Dawn Road<br>Jacksonville, FL 32207 |
| Ron Mallett         | Exec. Vice President | 2801 Dawn Road<br>Jacksonville, FL 32207 |
| Michael W. Hayes    | Vice President       | 2801 Dawn Road<br>Jacksonville, FL 32207 |
| Joe D. Thigpen, Jr. | Vice President       | 2801 Dawn Road<br>Jacksonville, FL 32207 |

(c) Compensation. The board of directors is hereby specifically authorized to make provisions for reasonable compensation to its members for their services as directors, and to fix the basis and conditions upon which such compensation shall be paid. Any director of the corporation may also serve the corporation in any other capacity and receive compensation therefor in any form.

(d) Indemnification. The board of directors is hereby specifically authorized to make provision for indemnification of directors, officers, employees and agents to the full extent permitted by law.

#### Article VII - Bylaws

The initial bylaws of this corporation shall be adopted by the directors. Bylaws may be adopted, altered, amended or repealed from time to time by either the shareholders or the board of directors, but the board of directors shall not alter, amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that such bylaw is not subject to amendment or repeal by the directors.

Article VIII - Incorporator

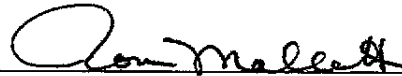
The name and street address of the incorporator of this corporation is:

Ron Mallett  
2801 Dawn Road  
Jacksonville, FL 32207

Article IX - Amendment

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, and any right conferred upon the shareholders is subject to this reservation.

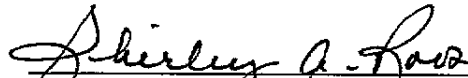
IN WITNESS WHEREOF, the incorporator has executed these Articles this 23rd day of October, 2000.



Ron Mallett

STATE OF FLORIDA )  
COUNTY OF DUVAL )

The foregoing instrument was acknowledged before me this 23 day of October, 2000, by .



Notary Public, State of Florida  
at Large

My Commission expires: 8-20-03



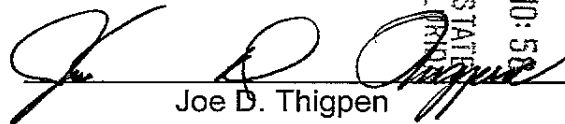
CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE  
FOR THE SERVICE OF PROCESS WITHIN FLORIDA,  
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED  
FOR

THIGPEN CONSTRUCTION MANAGEMENT, INC.

In compliance with Section 48.091, Florida Statutes, the following is submitted:

Thigpen Construction Management, Inc., (a corporation), desiring to organize or qualify under the laws of the State of Florida with its registered office, as indicated in the Articles of Incorporation, has designated the following registered agent and registered office to accept service of process within Florida:

Joe D. Thigpen  
2801 Dawn Road  
Jacksonville, FL 32207

  
Joe D. Thigpen

FILED  
00 OCT 25 AM 10:58  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

Dated: October 23<sup>rd</sup>, 2000.

Acknowledgment

Having been named to accept service of process for the above stated Corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

  
Joe D. Thigpen