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TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

900003418839-6
-10/09/00--01059--019
*****78.75 *****78.75

SUBJECT: Embarcadero Systems Corporation
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00 Filing Fee
☒ \$78.75 Filing Fee
& Certificate of Status

☐ \$78.75 Filing Fee
& Certified Copy
☐ \$87.50 Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: Kenneth Auletta
Name (Printed or typed)

1255 Harbor Bay Parkway
Address

Alameda, CA 94502
City, State & Zip

510-749-7496
Daytime Telephone number

Kenneth Auletta
AUTHORIZATION BY PHONE TO
CORRECT Art. 4
DATE 10/10/00
OC. EXAM Doris Brown

NOTE: Please provide the original and one copy of the articles.
GAVE

D. BROWN OCT 10 2000

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

Article 1 – Name

The name of the corporation shall be: Embarcadero Systems Corporation

Article 2 – Principal Office

The principal place of business/mailing address for the corporation is:
Embarcadero Systems Corporation
1255 Harbor Bay Parkway
Alameda, California 94502

Article 3 – Purpose

The purpose for which the corporation is organized is:

- Software development and system support
- Customer research

Article 4 – Shares

The number of shares of stock is: 100

Article 5 – Officers/Directors

Scott Skillman, President
Embarcadero Systems Corporation
1255 Harbor Bay Parkway
Alameda, California 94502
(510) 749-7400

Article 6 – Registered Agent

John Baxley
Embarcadero Systems Corporation
Regency Tower
9550 Regency Square Boulevard
Suite 906
Jacksonville, Florida 32225

Article 7 – Incorporator

The name and address of the incorporator is:

Scott Skillman, President
Embarcadero Systems Corporation
1255 Harbor Bay Parkway
Alameda, CA 94502

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Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.


Signature/Registered Agent/John Baxley

10/06/00
Date


Signature/Incorporator/Scott Skillman

10/02/00
Date