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V. PATTON KEE
ATTORNEY AT LAW
108 EAST PARK STREET
AUBURNDALE, FLORIDA 33823

POST OFFICE BOX 716

TELEPHONE: (863) 967-1884

September 15, 2000

TRANSMITTAL LETTER

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****131.25 *****87.50

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Re: N & R TRANSPORT, INC.
(Proposed corporate name)

FILED
00 SEP 18 PM 3:47
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Enclosed is an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☐ \$78.75
Filing fee
and Certificate

☐ \$122.50
Filing fee
and Certified Copy

☒ \$131.25
Filing fee
Certified Copy
and Certificate

FROM:

V. PATTON KEE

P.O. BOX 716

AUBURNDALE, FL 33823

(863) 967-1884

3
9-19

ARTICLES OF INCORPORATION
OF
N & R TRANSPORT, INC.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

In compliance with the requirements of F.S. Chapter 607, the undersigned, being a natural person, hereby acts as an incorporator in adopting and filing the following articles of incorporation for the purpose of organizing a business corporation.

ARTICLE I

The name of the Corporation ("Corporation") is N & R TRANSPORT, INC.

ARTICLE II

The street address of the principal office of the Corporation is:
710 South Main Street, Auburndale, Florida 33823.

ARTICLE III

The maximum number of shares this Corporation is authorized to issue is 100 shares, par value \$1.00 per share, all of which shall be Common Shares. All Common Shares shall be identical with each other in every respect and the holders of Common Shares shall be entitled to one vote for each share on all matters on which shareholders have the right to vote.

ARTICLE IV

The initial street address of the Corporation's registered office is:
710 South Main Street, Auburndale, Florida 33823.
The initial registered agent for the Corporation at that address is Ricky L. Watts.

ARTICLE V

The initial board of directors shall consist of one member. This number may be increased or decreased from time to time in accordance with the Corporation's bylaws, but shall never be less than one. The name and address of the persons who will serve on the initial board of directors are: Ricky L. Watts, 310 Estrella Way, Auburndale, Florida 33823.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA


ARTICLE VI

The names and street addresses of the persons signing these articles of incorporation are:
Ricky L. Watts, 310 Estrella Way, Auburndale, Florida 33823.

ARTICLE VII

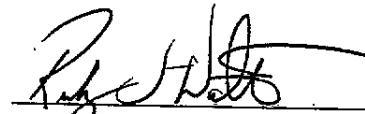
The corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these articles of incorporation on September 14, 2000.


Ricky L. Watts

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for N & R Transport, Inc. at the place designated in the articles of incorporation, the undersigned is familiar with and accepts the obligations of that position under F.S. 607.0501(3).


Ricky L. Watts

Date: September 14, 2000