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WILLIAM A. SNYDER

ATTORNEY AT LAW

Florida Bar Board Certified
Wills, Trusts & Estates

LL.M. - Estate Planning

7931 SW 45th Street

Davie, FL 33328-3099

Phone (954) 475-1139

Fax (954) 475-2634

E-Mail billwaslaw@mindspring.com

September 11, 2000

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Department of State
Division of Corporations
PO Box 6327
Tallahassee, FL 32314

Re: *Incorporation of Boyd Family Holdings, Inc.*

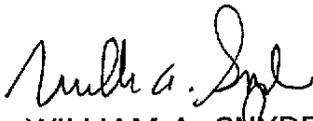
Dear Sir or Madam:

Enclosed is an original and one (1) copy of the Articles of Incorporation for *Boyd Family Holdings, Inc.*, and a check in the amount of \$87.50 representing the following:

| | |
|------------------------|----------------|
| Filing Fee: | \$70.00 |
| Certificate of Status: | \$ 8.75 |
| Certified Copy | <u>\$10.00</u> |
| | \$87.50. |

Thank you for your attention to this matter.

Very truly yours,



WILLIAM A. SNYDER
WAS/as

Enclosures as noted

CC: Ronald A. Boyd

H:\wpdocs\CORPORAT\Boyd\Dept of State for incorporation.wpd

FILED
00 SEP 14 PM 12:20
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

9-15

**ARTICLES OF INCORPORATION
OF
BOYD FAMILY HOLDINGS, INC.
(a Florida corporation)**

FILED
00 SEP 14 PM 12:20
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I - NAME

The name of the Corporation is **BOYD FAMILY HOLDINGS, INC.** (hereinafter called the "Corporation").

ARTICLE II - PRINCIPAL OFFICE

The current mailing address of the principal place of business of the Corporation is 6400 Hollywood Boulevard, Hollywood, Florida 33024-7737.

ARTICLE III - PURPOSE

The corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE IV - CAPITAL STOCK

The aggregate number of shares of capital stock which the Corporation shall have the authority to issue is 1,000 shares of voting common stock, par value \$0.01 per share (the "Voting Stock").

ARTICLE V - INITIAL BOARD OF DIRECTORS

The Corporation's Board of Directors (the "Board") shall consist of not fewer than one (1) nor more than five (5) directors, and shall initially consist of two (2) directors. The number of directors within these limits may be increased or decreased from time to time as provided in the Bylaws of the Corporation. The names and addresses of the initial directors of the Corporation are as follows:

Adonis L. Boyd
6400 Hollywood Boulevard
Hollywood, Florida 33024-7737

Katherine E. Boyd
6400 Hollywood Boulevard
Hollywood, Florida 33024-7737

ARTICLE VI - INITIAL REGISTERED AGENT

The street address of the initial registered office of the Corporation is 6400 Hollywood Boulevard, Hollywood, Florida 33024-7737. The name of the initial registered agent of the Corporation at that address is Adonis L. Boyd.

ARTICLE VII - INCORPORATOR

The name and address of the incorporator of the Corporation is Adonis L. Boyd, 6400 Hollywood Boulevard, Hollywood, Florida 33024-7737.

ARTICLE VIII - LIMITATION ON DIRECTOR LIABILITY

A director shall not be personally liable to the Corporation or the holders of shares of capital stock for monetary damages for breach of fiduciary duty as a director, except (i) for any breach of the duty of loyalty of such director to the Corporation or such holders, (ii) for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) under Section 607.0831 of the Florida Business Corporation Act (the "FBCA"), or (iv) for any transaction from which such director derives an improper personal benefit. If the FBCA is hereafter amended to authorize the further or broader elimination or limitation of the personal liability of directors, then the liability of a director of the Corporation shall be eliminated or limited to the fullest extent permitted by the FBCA, as so amended. No repeal or modification of this Article VII shall adversely affect any right of or protection afforded to a director of the Corporation existing immediately prior to such repeal or modification.

ARTICLE IX - INDEMNIFICATION

The Corporation shall indemnify and may advance expenses to, and may purchase and maintain insurance on behalf of, its officers and directors to the fullest extent permitted by law as now or hereafter in effect. Without limiting the generality of the foregoing, the Bylaws may provide for indemnification and advancement of expenses to officers, directors, employees and agents on such terms and conditions as the Board may from time to time deem appropriate or advisable.

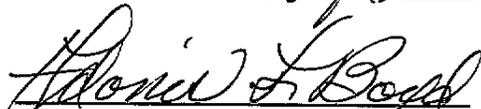
ARTICLE X - BYLAWS

The Board shall have the power to adopt, amend or repeal the bylaws of the Corporation or any part thereof.

ARTICLE XI - AMENDMENT

These Articles of Incorporation may be altered, amended or repealed provided that all of the shareholders of the Corporation consent to such alteration, amendment or repeal in accordance with the applicable provisions of Florida law.

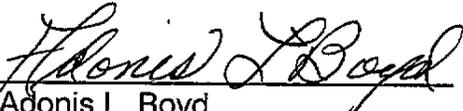
IN WITNESS WHEREOF, the incorporator has executed these Articles of Incorporation of **BOYD FAMILY HOLDINGS, INC.**, this 11 day of Sept, 2000.


ADONIS L. BOYD, Incorporator

**CONSENT OF REGISTERED AGENT
OF
BOYD FAMILY HOLDINGS, INC.**

FILED
00 SEP 14 PM 12:20
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, Adonis L. Boyd, whose business address is 6400 Hollywood Boulevard, Hollywood, Florida 33024-7737 hereby accepts appointment as the initial registered agent of **BOYD FAMILY HOLDINGS, INC.**, a Florida corporation, and accepts the obligations provided for in Section 607.0505, Florida Statutes.


Adonis L. Boyd
Registered Agent