CONCORDE CENTRE II • SUITE 900 2999 NORTHEAST 191 STREET AVENTURA, FLORIDA 33180 DADE (305) 682-1328 FAX (305) 682-0063

ADAM R. SCHIFFMAN

September 12, 2000

FEDERAL EXPRESS

Secretary of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32301

RE: 3501 YACHT CLUB CORPORATION

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Dear Sir or Madam:

Enclosed for filing is the original and one copy of the Articles of Incorporation for 3501 YACHT CLUB CORPORATION

Enclosed also is my client's check in the amount of \$78.75 which covers the fee for filing and a certified copy. Please return the certified copy of the Articles to the undersigned, using the enclosed self-addressed Federal Express envelope, as soon as possible.

Your early attention to this matter will be appreciated.

Very truly yours,

ADAM R. SCHIFFMAN

ARS:sk encls.

919/14

ARTICLES OF INCORPORATION

OF

3501 YACHT CLUB CORPORATION

ARTICLE I

NAME AND ADDRESS

The name of the Corporation shall be:

3501 YACHT CLUB CORPORATION

The Corporation's address is:

2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180

ARTICLE II

DURATION

The corporation shall commence its existence on September 12, 2000, and shall exist perpetually unless sooner dissolved according to law.

ARTICLE III

PURPOSE

It is the purpose of this corporation to engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV

CAPITAL STOCK

This corporation is authorized to issue one thousand (1,000) shares of \$1.00 par value common stock.

ARTICLE V

INITIAL REGISTERED OFFICE AND AGENT

The initial registered agent and the street address of the initial registered office of the Corporation is:

Adam R. Schiffman 2999 N.E. 191st Street Suite 900 Aventura, Florida 33180

ARTICLE VI

INCORPORATOR

The name and address of the person signing these Articles of Incorporation as Incorporator is:

Adam R. Schiffman 2999 N.E. 191st Street Suite 900 Aventura, Florida 33180

ARTICLE VII

INITIAL BOARD OF DIRECTORS

This corporation shall have Two (2) Directors. The number of Directors may be increased or diminished from time to time by amendment of the Bylaws but shall never be less than one (1). The name and address of the initial Directors of this corporation are:

Edouard Dourdin 2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180 Marie Rose Dourdin 2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180

ARTICLE VIII

INITIAL OFFICERS

The name, address and office of the initial Officers of the corporation are:

Edouard Dourdin 2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180 President Marie Rose Dourdin 2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180 Vice President Frank Dourdin 2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180 Treasurer Hughes Dourdin 2999 N.E. 191st Street, Suite 900 Aventura, Florida 33180 Secretary

ARTICLE IX

INDEMNIFICATION

The corporation shall indemnify any Officer or Director, or any former Officer or Director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation this 12th day of September, 2000.

ADAM R. SCHIFFMAN

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for the above stated corporation, at the place designated in Article V of these Articles of Incorporation, the undersigned hereby agrees to act in this capacity, and further agrees to comply with the complete discharge of his duties.

DATED this 12th day of September, 2000.

ADAM R. SCHIFFMAN

STATE OF FLORIDA

: SS.

COUNTY OF MIAMI-DADE

BEFORE ME, a Notary Public authorized in County and State set forth above, personally appeared ADAM R. SCHIFFMAN, known to me and known to be the person who, as Incorporator and Registered Agent, executed the foregoing Articles of Incorporation of 3501 YACHT CLUB CORPORATION, and he acknowledged before me that he executed same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the County and State

aforesaid, this 12th day of September, 2000.

NOTARY PUBLIC, STATE OF FLORIDA

My Commission Expires:

OFFICIAL NOTARY SEAL
ELLEN LEVINSON
NOTARY PUBLIC STATE OF FLORIDA
COMMISSION NO. CC950815
MY COMMISSION EXP. JUNE 28,2004